# Consolidated Financial Statements

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# **Financial Summary**

FOMENTO ECONÓMICO MEXICANO, S.A.B. DE C.V. AND SUBSIDIARIES MONTERREY, N.L., MEXICO

Amounts expressed in millions of Mexican pesos (Ps.) as of December 31:

|  | 2015        | 2014                                     | 2013        | 2012        | 2011 (1) |
|--|-------------|--|-------------|-------------|----------|
| Income Statement   |             |  |             |             |          |
| Net sales  | Ps. 310,849 | Ps. 262,779                              | Ps. 256,804 | Ps. 236,922 | 200,426  |
| Total revenues   | 311,589     | 263,449                                  | 258,097     | 238,309     | 201,540  |
| Cost of goods sold   | 188,410     | 153,278                                  | 148,443     | 137,009     | 117,244  |
| Gross profit   | 123,179     | 110,171                                  | 109,654     | 101,300     | 84,296   |
| Operating expenses   | 89,444      | 80,188                                   | 79,797      | 72,073      | 59,812   |
| Income from operations <sup>(2)</sup>                              | 33,735      | 29,983                                   | 29,857      | 29,227      | 24,484   |
| Other non-operating expenses (income), net                         | 954         | (508)                                    | 326         | (345)       | 625      |
| Financing expenses, net  | 7,618       | 6,988                                    | 4,249       | 1,904       | 196      |
| Income before income taxes and share of the profit                 |             | 1.502.00                                 | 0.01.0      |             |          |
| of associates and joint ventures                                   |             |  |             |             |          |
| accounted for using the equity method                              | 25,163      | 23,503                                   | 25,282      | 27,668      | 23,663   |
| Income taxes   | 7,932       | 6,253                                    | 7,756       | 7,949       | 7,618    |
| Share of the profit of associates and joint ventures accounted for |             |  |             |             |          |
| using the equity method, net of taxes                              | 6,045       | 5,380                                    | 4,629       | 8,332       | 4,856    |
| Consolidated net income  | 23,276      | 22,630                                   | 22,155      | 28,051      | 20,901   |
| Controlling Interest   | 17,683      | 16,701                                   | 15,922      | 20,707      | 15,332   |
| Non-Controlling Interest   | 5,593       | 5,929                                    | 6,233       | 7,344       | 5,569    |
| Ratios to total revenues (%)                                       |             | 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1 | No. ICA     |             |          |
| Gross margin   | 39.5%       | 41.8%                                    | 42.5%       | 42.5%       | 41.8%    |
| Operating margin   | 10.8%       | 11.4%                                    | 11.6%       | 12.3%       | 12.1%    |
| Consolidated net income  | 7.5%        | 8.6%                                     | 8.6%        | 11.8%       | 10.4%    |
| Other information  |             |  |             |             | 10.000   |
| Depreciation   | 9,761       | 9,029                                    | 8,805       | 7,175       | 5,694    |
| Amortization and other non cash charges                            |             |  |             |             |          |
| to income from operations  | 3,130       | 1,933                                    | 1,208       | 1,278       | 1,320    |
| Operative Cash Flow (EBITDA)                                       | 46,626      | 40,945                                   | 39,870      | 37,680      | 31,498   |
| Capital expenditures (3)   | 18,885      | 18,163                                   | 17,882      | 15,560      | 12,609   |

|   | 2015           | 2014          | 2013      | 2012      | <b>2011</b> <sup>(1)</sup> |
|---|----------------|---------------|-----------|-----------|----------------------------|
| Balance Sheet   |                |               |           |           |                            |
| Assets  |                |               |           |           |                            |
| Current assets  | 86,723         | 79,112        | 73,569    | 75,455    | 59,983                     |
| Investments in associates and joint ventures          | 111,731        | 102,159       | 98,330    | 83,840    | 78,643                     |
| Property, plant and equipment, net <sup>(4)</sup>     | 80,296         | 75,629        | 73,955    | 61,649    | 54,563                     |
| Intangible assets,net                                 | 108,341        | 101,527       | 103,293   | 67,893    | 63,030                     |
| Other assets, net                                     | 22,241         | 17,746        | 10,045    | 7,105     | 7,143                      |
| Total assets  | 409,332        | 376,173       | 359,192   | 295,942   | 263,362                    |
| Liabilities   |                |               |           |           |                            |
| Short-term bank loans and current portion of          |                |               |           |           |                            |
| long-term bank loans and notes payable                | 5,895          | 1,553         | 3,827     | 8,702     | 5,573                      |
| Other current liabilities                             | 59,451         | 47,766        | 45,042    | 39,814    | 33,752                     |
| Long-term bank loans and notes payable                | 85,969         | 82,935        | 72,921    | 28,640    | 23,819                     |
| Post-employment and other long-term employee benefits | 4,229          | 4,207         | 4,074     | 3,675     | 2,584                      |
| Deferred tax liabilities                              | 6,230          | 3,643         | 2,993     | 700       | 414                        |
| Other long-term liabilities                           | 5,702          | 5,947         | 7,785     | 4,250     | 5,049                      |
| Total liabilites                                      | 167,476        | 146,051       | 136,642   | 85,781    | 71,191                     |
| Total equity  | 241,856        | 230,122       | 222,550   | 210,161   | 192,171                    |
| Controlling interest                                  | 181,524        | 170,473       | 159,392   | 155,259   | 144,222                    |
| Non-controlling interest                              | 60,332         | 59,649        | 63,158    | 54,902    | 47,949                     |
| Financial ratios (%)                                  |                |               | 0.000     |           |                            |
| Liquidity   | 1.327          | 1.604         | 1.505     | 1.555     | 1.525                      |
| Leverage  | 0.692          | 0.635         | 0.614     | 0.408     | 0.370                      |
| Capitalization  | 0.28           | 0.27          | 0.26      | 0.16      | 0.14                       |
| Data per share  | References and | Sector Sector |           |           | 100                        |
| Controlling interest book value (5)                   | 10.146         | 9.528         | 8.909     | 8.678     | 8.061                      |
| Net controlling interest income <sup>(6)</sup>        | 0.988          | 0.933         | 0.890     | 1.157     | 0.857                      |
| Dividends paid <sup>(7)</sup>                         |                |               |           |           |                            |
| Series B shares                                       | 0.366          | 0.000         | 0.667     | 0.309     | 0.229                      |
| Series D shares                                       | 0.458          | 0.000         | 0.833     | 0.386     | 0.287                      |
| Number of employees <sup>(8)</sup>                    | 246,158        | 216,740       | 209,232   | 182,260   | 168,370                    |
| Number of outstanding shares <sup>(9)</sup>           | 17,891.13      | 17,891.13     | 17,891.13 | 17,891.13 | 17,891.13                  |

(1) 2011 figures were restated for comparison with 2015, 2014, 2013 and 2012 as a result of transition to International Financial Reporting Standards (IFRS).

<sup>(2)</sup> Company's key performance indicator.

<sup>(3)</sup> Includes investments in property, plant and equipment, as well as deferred charges and intangible assets.

(4) Includes bottles and cases.

<sup>(5)</sup> Controlling interest divided by the total number of shares outstanding at the end of each year.

<sup>(6)</sup> Net controlling interest income divided by the total number of shares outstanding at the end of the each year.

<sup>(7)</sup> Expressed in nominal pesos of each year.

(8) Includes incremental employees resulting from mergers & acquisitions made during the year.

<sup>(9)</sup> Total number of shares outstanding at the end of each year expressed in millions.

### Management's Discussion and Analysis

FOMENTO ECONÓMICO MEXICANO, S.A.B. DE C.V. AND SUBSIDIARIES, MONTERREY, N.L., MEXICO

AUDITED FINANCIAL RESULTS FOR THE TWELVE MONTHS ENDED DECEMBER 31, 2015 COMPARED TO THE TWELVE MONTHS ENDED DECEMBER 31, 2014.

Fomento Económico Mexicano, S.A.B. de C.V. ("FEMSA") is a Mexican holding company. Set forth below is certain audited financial information for FEMSA and its subsidiaries (the "Company" or "FEMSA Consolidated") (NYSE: FMX; BMV: FEMSA UBD). The principal activities of the Company are grouped mainly under the following subholding companies (the "Subholding Companies"): Coca-Cola FEMSA, S.A.B de C.V. ("Coca-Cola FEMSA" or "KOF"), (NYSE: KOF, BMV: KOFL) which engages in the production, distribution and marketing of beverages, and FEMSA Comercio, S.A. de C.V. ("FEMSA Comercio"), including its Retail Division which operates small-format chain stores and its Fuel Division which operates retail service stations for fuels, motor oils and others, the latter of which, as of December 31, 2015, is treated as a separate business segment called Fuel Division.

The consolidated financial information included in this annual report was prepared in accordance with International Financial Reporting Standards ("IFRS") as issued by the International Accounting Standards Board ("IASB").

The 2015 and 2014 results are stated in nominal Mexican pesos ("pesos" or "Ps."). Translations of pesos into US dollars ("US\$") are included solely for the convenience of the reader and are determined using the noon buying rate for pesos as published by the U.S. Federal Reserve Board in its H.10 Weekly Release of Foreign Exchange Rates as of December 31, 2015, which was 17.1950 pesos per US dollar.

This report may contain certain forward-looking statements concerning Company's future performance that should be considered good faith estimates made by the Company. These forward-looking statements reflect management expectations and are based upon currently available data. Actual results are subject to future events and uncertainties, which could materially impact the Company's actual performance.

#### **FEMSA Consolidated**

2015 amounts in millions of Mexican pesos

|                                 | Total Revenues | % Growth vs '14 | Gross Profit | % Growth vs '14 |
|---------------------------------|----------------|-----------------|--------------|-----------------|
| FEMSA Consolidated              | 311,589        | 18.3%           | 123,179      | 11.8%           |
| Coca-Cola FEMSA                 | 152,360        | 3.4%            | 72,030       | 5.3%            |
| FEMSA Comercio – Retail Divisio | on 132,891     | 21.2%           | 47,291       | 20.1%           |
| FEMSA Comercio – Fuel Division  | n 18,510       | N/A             | 1,420        | N/A             |

FEMSA's consolidated total revenues increased 18.3% to Ps. 311,589 million in 2015 compared to Ps. 263,449 million in 2014. Coca-Cola FEMSA's total revenues increased 3.4% to Ps. 152,360 million, driven by the local currency average price per unit case growth in all of their operations and volume growth in Mexico, Central America, Colombia and Argentina. FEMSA Comercio – Retail Division's revenues increased 21.2% to Ps. 132,891 million, driven by the integration of Socofar and the opening of 1,208 net new OXXO stores combined with an average increase of 6.9% in same-store sales. FEMSA Comercio – Fuel Division amount to Ps. 18,510 million in 2015.

Consolidated gross profit increased 11.8% to Ps. 123,179 million in 2015 compared to Ps. 110,171 million in 2014. Gross margin decreased 230 basis points to 39.5% of consolidated total revenues compared to 2014, reflecting the incorporation of FEMSA Comercio – Fuel Division, which has a lower margin than the rest of FEMSA's business units, and a margin contraction at FEMA Comercio – Retail Division driven by the integration of Socofar.

Consolidated operating expenses increased 11.5% to Ps. 89,444 million in 2015 compared to Ps. 80,188 million in 2014. As a percentage of total revenues, consolidated operating expenses decreased from 30.4% in 2014 to 28.7% in 2015.

Consolidated administrative expenses increased 14.3% to Ps. 11,705 million in 2015 compared to Ps. 10,244 million in 2014. As a percentage of total revenues, consolidated administrative expenses decreased 10 basis points, from 3.9% in 2014, compared to 3.8% in 2015.

Consolidated selling expenses increased 10.7% to Ps. 76,375 million in 2015 as compared to Ps. 69,016 million in 2014. As a percentage of total revenues, selling expenses decreased 160 basis points, from 26.1% in 2014 to 24.5% in 2015.

Consolidated income from operations increased 12.5% to Ps. 33,735 million in 2015 as compared to Ps. 29,983 million in 2014. As a percentage of total revenues, operating margin decreased 60 basis points, from 11.4% in 2014 to 10.8% in 2015.

Some of our subsidiaries pay management fees to us in consideration for corporate services we provide to them. These fees are recorded as administrative expenses in the respective business segments. Our subsidiaries' payments of management fees are eliminated in consolidation and, therefore, have no effect on our consolidated operating expenses.

Net financing expenses increased to Ps. 7,618 million from Ps. 6,988 million in 2014, driven by an interest expense of Ps. 7,777 million in 2015 compared to Ps. 6,701 million in 2014 resulting from higher interest expenses at Coca-Cola FEMSA Brazil, following the reset of terms of certain cross-currency swaps related to the acquisition of Spaipa and Fluminense in 2013.

Income before income taxes and share of the profit in Heineken results increased 7.1% to Ps. 25,163 million in 2015 compared with Ps. 23,503 million in 2014, mainly as a result of growth in FEMSA's income from operations, which more than compensated higher financing expenses.

Our accounting provision for income taxes in 2015 was Ps. 7,932 million, as compared to Ps. 6,253 million in 2014, resulting in an effective tax rate of 31.5% in 2015, as compared to 26.6% in 2014, in line with our expected medium term range of low 30's. The lower effective tax rate registered during 2014 is mainly related to a one-time benefit resulting from the settlement of certain contingent tax liabilities under the tax amnesty program offered by the Brazilian tax authorities, which was registered during 2014.

Consolidated net income was Ps. 23,276 million in 2015 compared to Ps. 22,630 million in 2014, resulting from growth in FEMSA's income from operations and an increase in FEMSA's 20% participation in Heineken's results, which more than compensated for higher interest expenses. Controlling interest amounted to Ps. 17,683 million in 2015 compared to Ps. 16,701 million in 2014. Controlling interest in 2015 per FEMSA Unit was Ps. 4.94 (US\$ 2.87 per ADS).

#### **Coca-Cola FEMSA**

Coca-Cola FEMSA total revenues increased 3.4% to Ps. 152,360 million in 2015, as compared to 2014, despite the negative translation effect resulting from using the SIMADI exchange rate to translate the results of their Venezuelan operation and the depreciation of the Brazilian real, Colombian peso, the Mexican peso and the Argentine peso. On a currency neutral basis and excluding Venezuela, total revenues grew 8.6%, driven by the growth of the average price per unit case in all the operations and volume growth in Mexico, Central America, Colombia and Argentina.

Coca-Cola FEMSA gross profit increased 5.3% to Ps. 72,030 million in 2015, as compared to 2014, with a gross margin expansion of 90 basis points. In local currency, the benefit of lower sweetener and PET prices, in combination with their currency hedging strategy, was partially offset by the depreciation of the average exchange rate of the Brazilian real, the Colombian peso, the Mexican peso and the Argentine peso as applied to our U.S. dollar-denominated raw material costs. Gross margin reached 47.3% in 2015.

The components of cost of goods sold include raw materials (principally concentrate, sweeteners and packaging materials), depreciation costs attributable to our production facilities, wages and other employment costs associated with labor force employed at our production facilities and certain overhead costs. Concentrate prices are determined as a percentage of the retail price of our products in the local currency, net of applicable taxes. Packaging materials, mainly PET and aluminum, and HFCS, used as a sweetener in some countries, are denominated in U.S. dollars.

Operating expenses increased 3.7% to Ps. 49,386 million in 2015 compared with Ps. 47,639 million in 2014.

Administrative expenses increased 0.3% to Ps. 6,405 million in 2015, compared with Ps. 6,385 million in 2014. Selling expenses increased 3.5% to Ps. 41,879 million in 2015 compared with Ps. 40,465 million in 2014.

Income from operations increased 9.2% to Ps. 22,645 million in 2015 compared with Ps. 20,743 million in 2014.

#### FEMSA Comercio – Retail Division

FEMSA Comercio – Retail Division total revenues increased 21.2% to Ps. 132,891 million in 2015 compared to Ps. 109,624 million in 2014, primarily as a result of the opening of 1,208 net new OXXO stores during 2015, together with an average increase in same-store sales of 6.9%, as well as the incremental revenues from the acquisitions of Socofar and Farmacon drugstores in Chile and Mexico, respectively. As of December 31, 2015, there were a total of 14,061 OXXO stores. As referenced above, OXXO same-store sales increased an average of 6.9% compared to 2014, driven by a 5.1% increase in average customer ticket while store traffic increased 1.7%.

Cost of goods sold increased 21.9% to Ps. 85,600 million in 2015, compared with Ps. 70,238 million in 2014. Gross margin contracted 30 basis points to reach 35.6% of total revenues. This decrease was mainly driven by the integration of Socofar and Farmacon drugstores, both of which have a lower gross margins than the OXXO operations. As a result gross profit increase 20.1% to Ps. 47,291 million in 2015 compared with 2014.

Operating expenses increased 18.5% to Ps. 36,393 million in 2015 compared with Ps. 30,706 million in 2014. The increase in operating expenses was driven by (i) expenses related to the incorporation of the new drugstore operations, Socofar and Farmacon, (ii) the strong organic growth in new stores across formats and (iii) the strengthening of FEMSA Comercio's business and organizational structure in preparation for the growth of new operations, particularly drugstores.

Administrative expenses increased 40.5% to Ps. 2,868 million in 2015, compared with Ps. 2,042 million in 2014; as a percentage of sales, they reach 2.2%. Selling expenses increased 16.9% to Ps. 33,305 million in 2015 compared with Ps. 28,492 million in 2014.

Income from operations increased 25.6% to Ps. 10,898 million in 2015 compared with Ps. 8,680 million in 2014, resulting in an operating margin expansion of 30 basis points to 8.2% as a percentage of total revenues for the year, compared with 7.9% in 2014.

#### **FEMSA Comercio – Fuel Division**

The operations that comprise the FEMSA Comercio – Fuel Division were integrated in 2015. As such, no results of operation are available for this segment for periods prior to 2015.

FEMSA Comercio – Fuel Division total revenues amounted to Ps. 18,510 million in 2015.

Cost of goods sold reached Ps. 17,090 million in 2015.

Administrative expenses amounted to Ps. 88 million in 2015. Selling expenses reached 1,124 million in 2015.

#### **Key Events During 2015**

The following texts reproduced our press releases exactly as the time they were published.

#### Coca-Cola FEMSA granted RobecoSAM's Industry Mover Sustainability Award 2015

On January 22, 2015 Coca-Cola FEMSA announced that it had been granted the Industry Mover award as part of RobecoSAM's 2015 "The Sustainability Yearbook".

In September of 2014, Coca-Cola FEMSA was included for the second consecutive year as a member of the Dow Jones Sustainability Index for Emerging Markets. As one of the topscoring companies in the beverage industry, it has gained a membership in RobecoSAM's 2015 "The Sustainability Yearbook", the world's most comprehensive publication on corporate sustainability. Every year since 2004, The Sustainability Yearbook has listed the world's most sustainable companies in each industry as determined by their score in RobecoSAM's annual Corporate Sustainability Assessment (CSA). Coca-Cola FEMSA has been granted the 2015 Industry Mover award for its excellent performance in sustainability. This recognition stands out as it is the first time that a Mexican company participates as a member of The Sustainability Yearbook and also the first time that a Mexican corporate RobecoSAM's Industry Mover Sustainability Award.

#### **Entry into Gas Station Market**

On March 1, 2015, FEMSA Comercio announced that since 1995, FEMSA Comercio had provided services and assets for the operation of gasoline service stations through agreements with third parties that owned Mexican Petroleum (Petróleos Mexicanos, or PEMEX) franchises, using the commercial brand OXXO GAS.

Mexican legislation had historically precluded FEMSA Comercio from participating in the retail sale of gasoline and therefore precluded ownership of PEMEX franchises, given FEMSA's foreign institutional investor base. In response to recent changes in this legislation, FEMSA Comercio, acting through its subsidiary OXXO GAS, agreed on March 1, 2015 to acquire the related PEMEX franchises from the aforementioned third parties and plans to lease, acquire or open more gasoline service stations in the future.

#### Standard & Poor's Upgrades FEMSA's International Credit and Debt Ratings to 'A-' from 'BBB+' on Strong Credit Metrics, Outlook Stable

On June 11, 2015 - Standard & Poor's has upgraded FEMSA global scale corporate credit and debt ratings 'A-' from 'BBB+'. At the same time, Standard & Poor's affirmed the 'mxAAA' long-term national scale corporate credit and debt ratings and the 'mxA-1+' short-term national scale rating on FEMSA, with a stable outlook.

# Coca-Cola FEMSA inaugurates state-of-the art facilities in Brazil and Colombia

On June 12, 2015 Coca-Cola FEMSA announced the inauguration of its new, state-of-the-art bottling facilities in Brazil and Colombia with a combined investment of more than US\$500 million.

Built to LEED certification standards, these plants set a benchmark in sustainability in the Coca-Cola System globally, implementing the latest technology to deliver a more efficient use of energy and water, as well as using energy co-generation systems.

With an investment of US\$258 million, the plant of Itabirito, Minas Gerais, Brazil began construction in 2012 and started operations in November 2014. With an annual production capacity of approximately 370 million unit cases, this plant is expected to generate more than 600 direct and indirect jobs.

Coca-Cola FEMSA's plant in Tocancipá, Colombia, began construction in 2013 and was completed to begin operations in February 2015. Through an investment of more than US\$219 million, this plant is expected to generate approximately 450 direct and indirect jobs and have an annual production capacity of approximately 130 million unit cases.

#### FEMSA Comercio closes the acquisition of Farmacias Farmacon

On June 18, 2015 FEMSA Comercio announced that its subsidiary Cadena Comercial de Farmacias, S.A.P.I. de C.V. had closed the acquisition of 100% of Farmacias Farmacon after obtaining all required regulatory approvals. Farmacias Farmacon is based in the city of Culiacán, Sinaloa and operated over 200 stores in the Mexican states of Sinaloa, Sonora, Baja California and Baja California Sur. This transaction represents an important step as FEMSA Comercio advances in its strategy in this attractive small-box retail segment.

#### Coca-Cola FEMSA selected for the third time as a member of the Dow Jones Sustainability Emerging Markets Index

On September 17, 2015 Coca-Cola FEMSA announced that it had been selected for the third consecutive time as a member of the Dow Jones Sustainability Emerging Markets Index.

In September of 2013, Coca-Cola FEMSA was included for the first time as a member of the Dow Jones Sustainability Index for Emerging Markets. As one of the top-scoring companies in the beverage industry, it gained a membership in RobecoSAM's 2015 "The Sustainability Yearbook", the world's most comprehensive publication on corporate sustainability. In January 2015, the Company was granted the Industry Mover award for its excellent performance in sustainability.

# FEMSA Comercio closes the acquisition of majority equity stake in Grupo Socofar

On September 23, 2015 FEMSA Comercio announced that it had successfully closed the acquisition of a majority equity stake in Grupo Socofar, ("Socofar"), a leading South American drugstore operator, after obtaining all required regulatory approvals. Socofar is based in Santiago, Chile and operated over 640 drugstores and 150 beauty stores throughout Chile as well as over 150 drugstores in Colombia.

This transaction represents an important step as FEMSA Comercio advances in its strategy in this attractive small-box retail segment, leveraging its growing expertise in the drugstore business by acquiring control of a best-in-class operator with leading banners and attractive growth prospects in South America, and establishing a solid base from which to expand across the region. It also provides important capabilities to FEMSA Comercio in the operation of standalone beauty store retail banners, pharmaceutical distribution to third-party clients, and the production of generic and bioequivalent pharmaceuticals.

#### Femsa announces changes to Senior Finance Team

On November 23, 2015 FEMSA announced changes to senior management team that became effective January 18, 2016. Eduardo Padilla Silva, former Chief Executive Officer of FEMSA Comercio, became FEMSA's Chief Financial and Corporate Officer. For his part Daniel Rodríguez Cofré, former FEMSA's Chief Financial and Corporate Officer, became Chief Executive Officer of FEMSA Comercio following the successful and proven strategy of rotating top talent among the different areas of business.

Eduardo Padilla, who joined FEMSA in 1997, returns to FEMSA's corporate office after 16 years heading FEMSA Comercio, a remarkable period during which OXXO has become the leading proximity retail format in Mexico, with more than 13,000 stores across the country as well as promising new formats such as drugstores and gasoline stations. Eduardo and his team have been instrumental in building the culture and putting in place the processes that have enabled this significant growth, while positioning FEMSA Comercio to pursue incremental opportunities in Mexico and beyond. In his new role, Eduardo will be able to apply his talent and energy to the whole of FEMSA's business portfolio.

After one year heading the financial and staff functions of the Company, Daniel Rodríguez is once again in charge of a large retail enterprise with various formats and operations in several Latin American markets. Daniel joined FEMSA in January of 2015 after being CEO of Chile-based retailer Cencosud for six years, and prior to that he spent more than a decade in senior finance positions at Royal Dutch Shell in the Americas as well as Europe. His expertise in retail and his knowledge of the fuel and lubricant industries will serve Daniel well as he leads FEMSA Comercio through the next stages of its growth.

These appointments represent one more step in the evolution and strengthening of FEMSA's management team in preparation for sustained growth ahead.

### **Annual Report of the Audit Committee**

FOMENTO ECONÓMICO MEXICANO, S.A.B. DE C.V. AND SUBSIDIARIES MONTERREY, N.L., MEXICO

### To the Board of Directors Fomento Económico Mexicano, S.A.B. de C.V. (the "Company"):

Pursuant to Articles 42 and 43 of the Mexican Securities Law (Ley del Mercado de Valores) and the Charter of the Audit Committee, we submit to the Board of Directors our report on the activities performed during, 2015. We considered the recommendations established in the Code of Corporate Best Practices and, since the Company is a publicly-listed company in the New York Stock Exchange ("NYSE"), we also complied with the applicable provisions set forth in Sarbanes-Oxley Act. We met at least on a quarterly basis and, based on a work program, we carried out the activities described below:

#### **Risk Assessment**

We periodically evaluated the effectiveness of the Enterprise Risk Management Process, which is established to identify, measure, record, assess, and manage the Company's risks, as well as for the implementation of follow-up measures to ensure its effective operation.

We reviewed with Management and both External and Internal Auditors of the Company, the key risk factors that could adversely affect the Company's operations and assets, and we determined that they have been appropriately identified, managed, and considered in both audit programs.

#### **Internal Control**

We verified the compliance by Management of its responsibilities regarding internal control, and the establishment of general guidelines and the procedures necessary for their application and compliance. This process included presentations to the Audit Committee by the area responsible of the most important subsidiaries. Additionally, we followed the comments and remarks made in this regard by External Auditors as a result of their findings.

We verified the actions taken by the Company in order to comply with section 404 of Sarbanes-Oxley Act regarding the self-assessment of internal controls. During this process, we made sure that a follow up on main preventive and corrective actions implemented concerning internal control issues that required improvement, were taken, and the submission to the authorities of requested information.

#### **External Audit**

We recommended to the Board of Directors the appointment of the external auditors (who have been the same for the past seven years) for the Company and its subsidiaries for fiscal year 2015. For this purpose, we verified their independence and their compliance with the requirements established by applicable laws and regulations. We analyzed their approach, work program as well as their coordination with Internal Audit.

We were in permanent and direct communication with them to be timely informed of their progress and their observations, and also to consider any comments that resulted from their review of the quarterly financial statements. We were timely informed of their conclusions and reports, regarding the annual financial statements and followed up on the actions implemented resulting from the findings and recommendations provided during the year.

We authorized the fees of the external auditors for their annual audit and other permitted services, and verified that such services would not compromise their Independence.

With the appropriate input from Management, we carried out an evaluation of their services for the previous year and initiated the evaluation process for fiscal year 2015.

#### **Internal Auditing**

In order to maintain its independence and objectivity, the Internal Audit area reports to the Audit Committee therefore:

We reviewed and approved the annual work program and budget, in order to comply with the requirements of Sarbanes-Oxley Act. For its preparation, the Internal Audit area participated in the risk assessment process and the validation of the internal control system.

We received periodic reports regarding the progress of the approved work program, any deviations and the causes thereof.

We followed up the implementation of the observations developed by Internal Audit.

We confirmed the existence and validated the implementation of an Annual Training program.

We reviewed and discuss with the responsible of the IA function the evaluations of the Internal Audit service performed by the responsible of each business unit and the Audit Committee.

# Financial Information, Accounting Policies and Reports to the Third Parties

We reviewed the quarterly and annual financial statements of the Company with the individuals responsible for its preparation and recommended to the Board of Directors, its approval and authorize its publication. As part of this process, we analyzed the comments of the external auditors and confirm that the criteria, accounting policies and information used by Management to prepare financial information were adequate, sufficient, and consistently applied with the prior year. As a consequence, the information submitted by Management reasonably reflects the financial position of the Company, its operating results and cash flows for the fiscal year ending on December 31, 2015.

We also reviewed the quarterly reports prepared by Management and submitted to shareholders and the financial community, verifying that such information was prepared under International Financial Reporting Standards (IFRS) and the same accounting criteria for preparing the annual information. We also reviewed the existence of an integral process that provides a reasonable assurance of fairness in the information content. To conclude, we recommended to the Board of Directors to authorize the release of such information.

Our reviews also included reports and any other financial information required by Mexican and United States regulatory authorities.

We reviewed and approved the changes to the accounting standards used by the Company that became effective in 2015, recommending their approval to the Board of Directors.

# Compliance with Applicable Laws and Regulations, Legal Issues and Contingencies

We verified the existence and reliability of the Company-established controls to ensure compliance with the various legal provisions applicable to the Company. When required, we verified its appropriate disclosure in the financial reports.

We made periodic reviews of the various tax, legal and labor contingencies of the Company. We supervised the efficiency of the procedures established for their identification and follow-up, as well as their adequate disclosure and recording.

#### **Code of Conduct**

We reviewed the new version of the Business Code of Ethics of the Company which incorporates among other changes an update of its values, validating that it includes a compliance provision with the Anti-Money Laundering laws in the countries where we operate, as well as compliance with anti-corruption laws (FCPA), and recommended its approval to the Board of Directors.

With the support of Internal Audit, we verified the compliance of the Business Code of Ethics, the existence of adequate processes to update it and its communication to employees, as well as the application of sanctions in those cases where violations were detected.

We reviewed the complaints received in the Company's Whistle-Blowing System and followed up on their correct and timely handling.

#### **Administrative Activities**

We held regular meetings with Management to be informed of any relevant or unusual activities and events. We also met individually with external and internal auditors to review their work, and observations.

In those cases where we deemed advisable, we requested the support and opinion from independent experts. We are not aware of any significant non-compliance with the operating policies, the internal control system or the accounting records of the Company.

We held executive meetings and when applicable reviewed with Management our resolutions.

We submitted quarterly reports to the Board of Directors, on the activities performed by the Committee.

We reviewed the Audit Committee Charter and made the amendments that we deemed appropriate, submitting such changes for its approval by the Board of Directors.

We verified that the financial expert of the Committee meets the technical background and experience requirements to be considered as such, and that each Committee Member meets the independence requirements set forth in by the applicable laws and regulations.

Our activities were duly documented in the minutes prepared for each meeting. Such minutes were properly reviewed and approved by Committee members.

We made our annual performance self-assessment, and submitted the results to the Chairman of the Board of Directors.

Sincerely

February 22, 2016 José Manuel Canal Hernando

### **Independent Auditor's Report**

### The Board of Directors and Shareholders of Fomento Económico Mexicano, S.A.B. de C.V.

#### **Report on the Consolidated Financial Statements**

We have audited the accompanying consolidated financial statements of Fomento Económico Mexicano, S.A.B. de C.V. and its subsidiaries, which comprise the consolidated statements of financial position as at December 31, 2015 and 2014, and the consolidated income statements, consolidated statements of comprehensive income, consolidated statements of changes in equity and consolidated statements of cash flows for each of the three years in the period ended December 31, 2015, and a summary of significant accounting policies and other explanatory information.

#### Management's Responsibility for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with International Financial Reporting Standards, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

#### Auditor's Responsibility

Our responsibility is to express an opinion on these consolidated financial statements based on our audits. We conducted our audits in accordance with International Standards on Auditing. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

#### Opinion

In our opinion, the consolidated financial statements present fairly, in all material respects, the financial position of Fomento Económico Mexicano, S.A.B. de C.V. and its subsidiaries as at December 31, 2015 and 2014, and their financial performance and cash flows for each of the three years in the period ended December 31, 2015, in accordance with International Financial Reporting Standards, as issued by the International Accounting Standards Board.

Mancera, S.C. A member practice of Ernst & Young Global Limited

Agustín Aguilar Laurents February 29, 2016 Monterrey, N.L. MEXICO

# **Consolidated Statements of Financial Position**

#### FOMENTO ECONÓMICO MEXICANO, S.A.B. DE C.V. AND SUBSIDIARIES MONTERREY, N.L., MEXICO

As of December 31, 2015 and 2014. Amounts expressed in millions of U.S. dollars (\$) and in millions of Mexican pesos (Ps.)

|   | Note         | De             | cember<br>2015 <sup>(*)</sup> | December<br>2015 | December<br>2014 |         |  |
|---|--------------|----------------|-------------------------------|------------------|------------------|---------|--|
| ASSETS  |              |                |                               |                  |                  |         |  |
| Current Assets:                                       |              |                |                               |                  |                  |         |  |
| Cash and cash equivalents                             | 5            | \$             | 1,710                         | Ps. 29,396       | Ps.              | 35,497  |  |
| Investments   | 6            |                | 1                             | 19               |                  | 144     |  |
| Accounts receivable, net                              | 7            |                | 1,047                         | 18,012           |                  | 13,842  |  |
| Inventories   | 8            |                | 1,435                         | 24,680           |                  | 17,214  |  |
| Recoverable taxes                                     |              |                | 497                           | 8,544            |                  | 8,030   |  |
| Other current financial assets                        | 9            |                | 141                           | 2,418            |                  | 2,597   |  |
| Other current assets                                  | 9            |                | 213                           | 3,654            |                  | 1,788   |  |
| Total current assets                                  |              | 1.20 March 100 | 5,044                         | 86,723           |                  | 79,112  |  |
| Investments in associates and joint ventures          | 10           |                | 6,498                         | 111,731          | 1.0              | 102,159 |  |
| Property, plant and equipment, net                    | 11           |                | 4,670                         | 80,296           |                  | 75,629  |  |
| Intangible assets, net                                | 12           |                | 6,301                         | 108,341          |                  | 101,527 |  |
| Deferred tax assets                                   | 24           |                | 482                           | 8,293            |                  | 6,278   |  |
| Other financial assets                                | 13           |                | 521                           | 8,955            |                  | 6,551   |  |
| Other assets, net                                     | 13           |                | 289                           | 4,993            |                  | 4,917   |  |
| TOTAL ASSETS  | V I STANGER  | \$             | 23,805                        | Ps. 409,332      | Ps.              | 376,173 |  |
| LIABILITIES AND EQUITY                                |              |                |                               |                  | 168              |         |  |
| Current Liabilities:                                  |              |                |                               |                  |                  |         |  |
| Bank loans and notes payable                          | 18           | \$             | 130                           | Ps. 2,239        | Ps.              | 449     |  |
| Current portion of long-term debt                     | 18           |                | 213                           | 3,656            |                  | 1,104   |  |
| Interest payable                                      |              |                | 35                            | 597              |                  | 482     |  |
| Suppliers   |              |                | 2,080                         | 35,773           |                  | 26,467  |  |
| Accounts payable                                      |              |                | 537                           | 9,236            |                  | 7,778   |  |
| Taxes payable   |              |                | 531                           | 9,136            |                  | 8,177   |  |
| Other current financial liabilities                   | 25           |                | 274                           | 4,709            |                  | 4,862   |  |
| Total current liabilities                             | 100000000000 |                | 3,800                         | 65,346           |                  | 49,319  |  |
| Long-Term Liabilities:                                |              |                |                               |                  |                  |         |  |
| Bank loans and notes payable                          | 18           |                | 5,000                         | 85,969           |                  | 82,935  |  |
| Post-employment and other long-term employee benefits | 16           |                | 246                           | 4,229            |                  | 4,207   |  |
| Deferred tax liabilities                              | 24           |                | 362                           | 6,230            |                  | 3,643   |  |
| Other financial liabilities                           | 25           |                | 29                            | 495              |                  | 328     |  |
| Provisions and other long-term liabilities            | 25           |                | 303                           | 5,207            |                  | 5,619   |  |
| Total long-term liabilities                           |              |                | 5,940                         | 102,130          |                  | 96,732  |  |
| Total liabilities                                     |              |                | 9,740                         | 167,476          |                  | 146,051 |  |
| Equity:   |              |                |                               |                  | 1.0              |         |  |
| Controlling interest:                                 |              |                |                               |                  |                  |         |  |
| Capital stock   |              |                | 195                           | 3,348            |                  | 3,347   |  |
| Additional paid-in capital                            |              |                | 1,501                         | 25,807           |                  | 25,649  |  |
| Retained earnings                                     |              |                | 9,103                         | 156,532          |                  | 147,122 |  |
| Cumulative other comprehensive (loss)                 |              |                | (243)                         | (4,163)          |                  | (5,645) |  |
| Total controlling interest                            |              |                | 10,556                        | 181,524          | 1                | 170,473 |  |
| Non-controlling interest in consolidated subsidiaries | 21           |                | 3,509                         | 60,332           |                  | 59,649  |  |
| Total equity  | 10000        |                | 14,065                        | 241,856          |                  | 230,122 |  |
| TOTAL LIABILITIES AND EQUITY                          |              | \$             | 23,805                        | Ps. 409,332      | Ps.              | 376,173 |  |

(\*) Convenience translation to U.S. dollars (\$) – See Note 2.2.3

The accompanying notes are an integral part of these consolidated statements of financial position.

### **Consolidated Income Statements**

#### FOMENTO ECONÓMICO MEXICANO, S.A.B. DE C.V. AND SUBSIDIARIES MONTERREY, N.L., MEXICO

For the years ended December 31, 2015, 2014 and 2013. Amounts expressed in millions of U.S. dollars (\$) and in millions of Mexican pesos (Ps.),

| except per | share | amounts. |  |
|------------|-------|----------|--|

|  | Note       | 2015 (*)     |      | 2015    |      | 2014    |       | 2013    |
|--|------------|--------------|------|---------|------|---------|-------|---------|
| Net sales  |            | \$<br>18,078 | Ps.  | 310,849 | Ps.  | 262,779 | Ps.   | 256,804 |
| Other operating revenues   |            | 43           |      | 740     |      | 670     |       | 1,293   |
| Total revenues   | 1.000      | <br>18,121   |      | 311,589 |      | 263,449 |       | 258,097 |
| Cost of goods sold   |            | 10,957       |      | 188,410 |      | 153,278 |       | 148,443 |
| Gross profit   |            | 7,164        |      | 123,179 |      | 110,171 |       | 109,654 |
| Administrative expenses  | 1          | 681          | 14.  | 11,705  | 1.5  | 10,244  |       | 9,963   |
| Selling expenses   |            | 4,442        |      | 76,375  |      | 69,016  |       | 69,574  |
| Other income   | 19         | 24           |      | 423     |      | 1,098   |       | 651     |
| Other expenses   | 19         | (159)        |      | (2,741) |      | (1,277) |       | (1,439) |
| Interest expense   | 18         | (452)        |      | (7,777) |      | (6,701) |       | (4,331) |
| Interest income  |            | 59           |      | 1,024   |      | 862     |       | 1,225   |
| Foreign exchange loss, net                                       |            | (69)         |      | (1,193) |      | (903)   |       | (724)   |
| Monetary position loss, net                                      |            | (2)          |      | (36)    |      | (319)   |       | (427)   |
| Market value gain on financial instruments                       |            | 21           |      | 364     |      | 73      |       | 8       |
| Income before income taxes and share of the profit of associates |            |              |      |         |      |         |       |         |
| and joint ventures accounted for using the equity method         |            | 1,463        |      | 25,163  |      | 23,744  |       | 25,080  |
| Income taxes   | 24         | 461          |      | 7,932   |      | 6,253   |       | 7,756   |
| Share of the profit of associates and joint ventures accounted   |            |              |      |         |      |         |       |         |
| for using the equity method, net of taxes                        | 10         | 352          | 1.16 | 6,045   | 11.0 | 5,139   | 18.14 | 4,831   |
| Consolidated net income  |            | \$<br>1,354  | Ps.  | 23,276  | Ps.  | 22,630  | Ps.   | 22,155  |
| Attributable to:   |            |              |      |         |      |         |       |         |
| Controlling interest   |            | 1,029        |      | 17,683  |      | 16,701  |       | 15,922  |
| Non-controlling interest   |            | 325          | 1.11 | 5,593   |      | 5,929   |       | 6,233   |
| Consolidated net income  | and the    | \$<br>1,354  | Ps.  | 23,276  | Ps.  | 22,630  | Ps.   | 22,155  |
| Basic net controlling interest income:                           |            |              |      |         |      |         |       |         |
| Per series "B" share   | \$<br>0.05 | Ps.          | 0.88 | Ps.     | 0.83 | Ps.     | 0.79  |         |
| Per series "D" share   | 0.06       |              | 1.10 |         | 1.04 |         | 1.00  |         |
| Diluted net controlling interest income:                         |            |              |      |         |      |         |       |         |
| Per series "B" share   | 23         | 0.05         |      | 0.88    |      | 0.83    |       | 0.79    |
| Per series "D" share   | 23         | 0.06         |      | 1.10    |      | 1.04    |       | 0.99    |

(\*) Convenience translation to U.S. dollars (\$) – See Note 2.2.3

The accompanying notes are an integral part of these consolidated income statements.

# **Consolidated Statements of Comprehensive Income**

#### FOMENTO ECONÓMICO MEXICANO, S.A.B. DE C.V. AND SUBSIDIARIES MONTERREY, N.L., MEXICO

For the years ended December 31, 2015, 2014 and 2013. Amounts expressed in millions of U.S. dollars (\$) and in millions of Mexican pesos (Ps.)

| Note   | <b>2015</b> <sup>(*)</sup> |      | 2015    | 11  | 2014     |     | 2013    |
|--|----------------------------|------|---------|-----|----------|-----|---------|
| Consolidated net income  | \$<br>1,354                | Ps.  | 23,276  | Ps. | 22,630   | Ps. | 22,155  |
| Other comprehensive income:  |                            |      |         |     |          |     |         |
| Items that may be reclassified to consolidated net income, net of tax: |                            |      |         |     |          |     |         |
| Unrealized loss on available for sale securities                       | -                          |      | -       |     | -        |     | (2)     |
| Valuation of the effective portion of                                  |                            |      |         |     |          |     |         |
| derivative financial instruments                                       | 7                          |      | 122     |     | 493      |     | (246)   |
| Exchange differences on the translation of foreign                     |                            |      |         |     |          |     |         |
| operations and associates  | (129)                      |      | (2,234) |     | (12,256) |     | 1,151   |
| Share of other comprehensive income (loss) of associates               |                            |      |         |     |          |     |         |
| and joint ventures 10  | 16                         |      | 282     |     | 1,322    |     | (3,120) |
| Total items that may be reclassified                                   | (106)                      |      | (1,830) |     | (10,441) |     | (2,217) |
| Items that will not to be reclassified to consolidated net income in   |                            |      |         |     |          |     |         |
| subsequent periods, net of tax:  |                            |      |         |     |          |     |         |
| Remeasurements of the net defined benefit share of                     |                            |      |         |     |          |     |         |
| other comprehensive income (loss) of associates and joint ventures     | 10                         |      | 169     |     | (881)    |     | 491     |
| Remeasurements of the net defined benefit liability                    | 8                          |      | 144     |     | (361)    |     | (112)   |
| Total items that will not be reclassified                              | 18                         |      | 313     |     | (1,242)  |     | 379     |
| Total other comprehensive loss, net of tax                             | (88)                       | 1000 | (1,517) |     | (11,683) |     | (1,838) |
| Consolidated comprehensive income, net of tax                          | \$<br>1,266                | Ps.  | 21,759  | Ps. | 10,947   | Ps. | 20,317  |
| Controlling interest comprehensive income                              | 1,115                      |      | 19,165  |     | 11,283   |     | 15,030  |
| Reattribution to non-controlling interest of other comprehensive       |                            |      |         |     |          |     |         |
| income by acquisition of Grupo YOLI                                    | -                          |      | -       | 11  | -        |     | (36)    |
| Controlling interest, net of reattribution                             | \$<br>1,115                | Ps.  | 19,165  | Ps. | 11,283   | Ps. | 14,994  |
| Non-controlling interest comprehensive income                          | 151                        |      | 2,594   |     | (336)    |     | 5,287   |
| Reattribution from controlling interest of other comprehensive         |                            |      |         |     |          |     |         |
| income by acquisition of Grupo YOLI                                    | -                          |      | -       |     |          |     | 36      |
| Non-controlling interest, net of reatribution                          | \$<br>151                  | Ps.  | 2,594   | Ps. | (336)    | Ps. | 5,323   |
| Consolidated comprehensive income, net of tax                          | \$<br>1,266                | Ps.  | 21,759  | Ps. | 10,947   | Ps. | 20,317  |

 $^{(*)}$  Convenience translation to U.S. dollars (\$) – See Note 2.2.3

The accompanying notes are an integral part of these consolidated statements of comprehensive income.

# **Consolidated Statements of Changes in Equity**

# FOMENTO ECONÓMICO MEXICANO, S.A.B. DE C.V. AND SUBSIDIARIES MONTERREY, N.L., MEXICO

For the years ended December 31, 2015, 2014 and 2013. Amounts expressed in millions of Mexican pesos (Ps.)

|   |      | Capital<br>Stock | А   | dditional<br>Paid-in<br>Capital |     | Retained<br>Earnings | Gain (L<br>Av<br>f | ealized<br>oss) on<br>railable<br>or Sale<br>curities |   |
|---|------|------------------|-----|---------------------------------|-----|----------------------|--------------------|---|---|
| Balances at January 1, 2013   | Ps.  | 3,346            | Ps. | 22,740                          | Ps. | 128,508              | Ps.                | 2   |   |
| Net income  |      |                  |     |                                 |     | 15,922               |                    |   |   |
| Other comprehensive income, net of tax  | V. N |                  |     |                                 |     |                      | 199                | (2)   |   |
| Comprehensive income  |      |                  |     |                                 |     | 15,922               |                    | (2)   |   |
| Dividends declared  |      |                  |     |                                 |     | (13,368)             |                    |   |   |
| Repurchase of shares associated with share-based payment plans                    |      |                  |     | (172)                           |     |                      |                    |   |   |
| Acquisition of Grupo Yoli through issuance of Coca-Cola FEMSA shares (see Note 4) |      |                  |     | 2,865                           |     |                      |                    |   |   |
| Other acquisitions (see Note 4)   |      |                  |     |                                 |     |                      |                    |   |   |
| Increase in share of non-controlling interest                                     |      |                  |     |                                 |     |                      |                    |   |   |
| Other movements of equity method of associates, net of taxes                      |      |                  | 1.  | 10.815                          |     | (222)                | 199                |   |   |
| Balances at December 31, 2013   | _    | 3,346            |     | 25,433                          |     | 130,840              | _                  | -   | _ |
| Net income<br>Other comprehensive income, net of tax                              |      |                  |     |                                 |     | 16,701               |                    |   |   |
| Comprehensive income  |      |                  |     | 2.503                           |     | 16,701               |                    |   |   |
| Dividends declared  |      |                  |     |                                 |     |                      |                    |   |   |
| Issuance (repurchase) of shares associated with share-based payment plans         |      | 1                |     | 216                             |     |                      |                    |   |   |
| Other movements of equity method of associates, net of taxes                      |      |                  |     |                                 |     | (419)                |                    |   |   |
| Balances at December 31, 2014   |      | 3,347            | 12  | 25,649                          | 1.0 | 147,122              |                    | -   |   |
|   |      |                  |     |                                 |     |                      |                    |   |   |
| Net income  |      |                  |     |                                 |     | 17,683               |                    |   |   |
| Other comprehensive income, net of tax  |      |                  | -   |                                 | -   |                      |                    |   | _ |
| Comprehensive income  |      |                  |     |                                 |     | 17,683               |                    |   |   |
| Dividends declared  |      |                  |     |                                 |     | (7,350)              |                    |   |   |
| Issuance of shares associated with share-based payment plans                      |      | 1                |     | 158                             |     |                      |                    |   |   |
| Acquisition of Grupo Socofar (see Note 4)   |      |                  |     |                                 |     |                      |                    |   |   |
| Contributions from non-controlling interest                                       |      |                  |     |                                 |     |                      |                    |   |   |
| Other movements of equity method of associates, net of taxes                      |      |                  |     |                                 |     | (923)                |                    |   |   |
| Balances at December 31, 2015   | Ps.  | 3,348            | Ps. | 25,807                          | Ps. | 156,532              | Ps.                | -   |   |

The accompanying notes are an integral part of these consolidated statements of changes in equity.

|    | the E<br>Po<br>De<br>Fi | ation of<br>Effective<br>ortion of<br>erivative<br>inancial<br>trument | Dif<br>Tra<br>of<br>Op | Exchange<br>Differences<br>on the<br>Translation<br>of Foreign<br>Operations<br>and Associates |      | surements<br>of the Net<br>Defined<br>Benefit<br>Liability | Total<br>Controlling<br>Interest |          | Non-<br>Controlling<br>Interest |         |      | Total<br>Equity |
|----|-------------------------|--|------------------------|--|------|--|----------------------------------|----------|---------------------------------|---------|------|-----------------|
|    | Ps.                     | 349  | Ps.                    | 1,961  | Ps.  | (1,647)  | Ps.                              | 155,259  | Ps.                             | 54,902  | Ps.  | 210,161         |
|    |                         |  |                        |  |      |  |                                  | 15,922   |                                 | 6,233   |      | 22,155          |
|    | 1.1                     | (170)  |                        | (1,214)  |      | 458  | 1.1                              | (928)    |                                 | (910)   |      | (1,838)         |
|    |                         | (170)  |                        | (1,214)  |      | 458  |                                  | 14,994   |                                 | 5,323   |      | 20,317          |
|    |                         |  |                        |  |      |  |                                  | (13,368) |                                 | (3,125) |      | (16,493)        |
|    |                         |  |                        |  |      |  |                                  | (172)    |                                 | (7)     |      | (179)           |
|    |                         | 2  |                        | 32   |      | 2  |                                  | 2,901    |                                 | 5,120   |      | 8,021           |
|    |                         |  |                        |  |      |  |                                  | -        |                                 | 430     |      | 430             |
|    |                         |  |                        |  |      |  |                                  |          |                                 | 515     |      | 515             |
|    |                         |  |                        |  | 1.11 |  | 1                                | (222)    |                                 |         |      | (222)           |
|    |                         | 181  | d and                  | 779  |      | (1,187)  |                                  | 159,392  |                                 | 63,158  |      | 222,550         |
|    |                         |  |                        |  |      |  |                                  |          |                                 |         |      |                 |
|    |                         |  |                        |  |      |  |                                  | 16,701   |                                 | 5,929   |      | 22,630          |
| 29 |                         | 126  |                        | (4,412)  |      | (1,132)  | 1993                             | (5,418)  | 2.5                             | (6,265) |      | (11,683)        |
|    |                         | 126  |                        | (4,412)  |      | (1,132)  |                                  | 11,283   |                                 | (336)   |      | 10,947          |
|    |                         |  |                        |  |      |  |                                  | -        |                                 | (3,152) |      | (3,152)         |
|    |                         |  |                        |  |      |  |                                  | 217      |                                 | (21)    |      | 196             |
|    |                         | 1.5  | 1.1                    |  | 181  | 1.14.1   | 2.02                             | (419)    |                                 | -       |      | (419)           |
|    |                         | 307  |                        | (3,633)  |      | (2,319)  |                                  | 170,473  |                                 | 59,649  |      | 230,122         |
|    |                         |  |                        |  |      |  |                                  |          |                                 |         |      |                 |
|    |                         |  |                        |  |      |  |                                  | 17,683   |                                 | 5,593   |      | 23,276          |
|    |                         | 299  |                        | 945  |      | 238  |                                  | 1,482    |                                 | (2,999) |      | (1,517)         |
|    |                         | 299  |                        | 945  | 18.4 | 238  |                                  | 19,165   |                                 | 2,594   | 2.42 | 21,759          |
|    |                         |  |                        |  |      |  |                                  | (7,350)  |                                 | (3,351) |      | (10,701)        |
|    |                         |  |                        |  |      |  |                                  | 159      |                                 | 57      |      | 216             |
|    |                         |  |                        |  |      |  |                                  |          |                                 | 1,133   |      | 1,133           |
|    |                         |  |                        | -  |      |  |                                  |          |                                 | 250     |      | 250             |
|    | 225                     |  |                        |  |      | 100  | 1                                | (923)    |                                 | _       |      | (923)           |
|    | Ps.                     | 606  | Ps.                    | (2,688)  | Ps.  | (2,081)  | Ps.                              | 181,524  | Ps.                             | 60,332  | Ps.  | 241,856         |

# **Consolidated Statements of Cash Flows**

# FOMENTO ECONÓMICO MEXICANO, S.A.B. DE C.V. AND SUBSIDIARIES MONTERREY, N.L., MEXICO

For the years ended December 31, 2015, 2014 and 2013.

Amounts expressed in millions of U.S. dollars (\$) and in millions of Mexican pesos (Ps.)

|   | <b>2015</b> <sup>(*)</sup> | 2015            | 2014                                     | 2013               |
|---|----------------------------|-----------------|--|--------------------|
| Cash flows from operating activities:   |                            |                 |  |                    |
| Income before income taxes  | \$ 1,815                   | Ps. 31,208      | Ps. 28,883                               | Ps. 29,911         |
| Adjustments for:  |                            |                 | 1  |                    |
| Non-cash operating expenses   | 167                        | 2,873           | 209                                      | 752                |
| Employee profit sharing   | 72                         | 1,243           | 1,138                                    | 1,936              |
| Depreciation<br>Amortization  | 568<br>62                  | 9,761<br>1,064  | 9,029<br>985                             | 8,805<br>891       |
| (Gain) loss on sale of long-lived assets  | (14)                       | (249)           | 905<br>7                                 | (41)               |
| (Gain) on sale of shares  | (1+) $(1)$                 | (14)            | -  | (IF)               |
| Disposal of long-lived assets   | 24                         | 416             | 153                                      | 122                |
| Impairment of long-lived assets   | 8                          | 134             | 145                                      |                    |
| Share of the profit of associates and joint ventures accounted  |                            |                 |  |                    |
| for using the equity method, net of taxes   | (352)                      | (6,045)         | (5,139)                                  | (4,831)            |
| Interest income   | (59)                       | (1,024)         | (862)                                    | (1,225)            |
| Interest expense  | 452                        | 7,777           | 6,701                                    | 4,331              |
| Foreign exchange loss, net  | 69                         | 1,193           | 903                                      | 724                |
| Monetary position loss, net   | 2                          | 36              | 319                                      | 427                |
| Market value (gain) on financial instruments  | (21)                       | (364)           | (73)                                     | (8)                |
| Cash flow from operating activities before changes in operating accounts  | 0 =00                      | 10.000          | 10.000                                   | 41 504             |
| and employee profit sharing   | 2,792                      | 48,009          | 42,398                                   | 41,794             |
| Accounts receivable and other current assets<br>Other current financial assets  | (255)<br>18                | (4,379)<br>318  | (4,962)<br>1,736                         | (1,948)<br>(1,508) |
| Inventories   | (252)                      | (4,330)         | (1,122)                                  | (1,503)            |
| Derivative financial instruments  | 26                         | (4,550)         | 245                                      | 402                |
| Suppliers and other accounts payable  | 323                        | 5,556           | 6,910                                    | 517                |
| Other long-term liabilities   | 48                         | 822             | (2,308)                                  | (109)              |
| Other current financial liabilities   | (33)                       | (570)           | 793                                      | 417                |
| Post-employment and other long-term employee benefits   | (22)                       | (382)           | (416)                                    | (317)              |
| Cash generated from operations  | 2,645                      | 45,485          | 43,274                                   | 37,707             |
| Income taxes paid   | (508)                      | (8,743)         | (5,910)                                  | (8,949)            |
| Net cash generated by operating activities  | 2,137                      | 36,742          | 37,364                                   | 28,758             |
|   | 2,137                      | 30,742          | 57,504                                   | 20,730             |
| Cash flows from investing activities:<br>Acquisition of Grupo Socofar, net of cash acquired (see Note 4)                        | (401)                      | (6 900)         |  |                    |
| Acquisition of Grupo Socorar, net of cash acquired (see Note 4)<br>Acquisition of Grupo Yoli, net of cash acquired (see Note 4) | (401)                      | (6,890)         |  | (1,046)            |
| Acquisition of Companhia Fluminense de Refrigerantes, net of cash acquired (see Note 4)   |                            |                 |  | (4,648)            |
| Acquisition of Spaipa S.A. Industria Brasileira de Bebidas, net of cash acquired (see Note 4)                                   | _                          |                 |  | (23,056)           |
| Other acquisitions, net of cash acquired (see Note 4)   | (339)                      | (5,821)         |  | (3,021)            |
| Investment in shares of Coca-Cola FEMSA Philippines, Inc. CCFPI (see Note 10)   | -                          | -               |  | (8,904)            |
| Other investments in associates and joint ventures  | (17)                       | (291)           | 90                                       | (335)              |
| Purchase of investments   | -                          | -               | (607)                                    | (118)              |
| Proceeds from investments   | 7                          | 126             | 589                                      | 1,488              |
| Interest received   | 60                         | 1,024           | 863                                      | 1,224              |
| Derivative financial instruments  | 13                         | 232             | (25)                                     | 119                |
| Dividends received from associates and joint ventures   | 139                        | 2,394           | 1,801                                    | 1,759              |
| Property, plant and equipment acquisitions<br>Proceeds from the sale of property, plant and equipment                           | (1,017)<br>37              | (17,485)<br>630 | (16,985)<br>209                          | (16,380)<br>252    |
| Acquisition of intangible assets  | (56)                       | (971)           | (706)                                    | (1,077)            |
| Investment in other assets  | (87)                       | (1,502)         | (796)                                    | (1,436)            |
| Collections of other assets   | 13                         | 223             | (190)                                    | (1,100)            |
| Investment in other financial assets  | (2)                        | (28)            | (41)                                     | (52)               |
| Net cash used in investing activities   | (1,650)                    | (28,359)        | (15,608)                                 | (55,231)           |
| Cash flows from financing activities:   | (1)000)                    | (20,007)        | (10,000)                                 | (00,201)           |
| Proceeds from borrowings  | 490                        | 8,422           | 5,354                                    | 78,907             |
| Payments of bank loans  | (903)                      | (15,520)        | (5,721)                                  | (39,962)           |
| Interest paid   | (265)                      | (4,563)         | (3,984)                                  | (3,064)            |
| Derivative financial instruments  | 485                        | 8,345           | (2,267)                                  | 697                |
| Dividends paid  | (622)                      | (10,701)        | (3,152)                                  | (16,493)           |
| Contributions from non-controlling interest   | 15                         | 250             | -  | -                  |
| Increase in shares of non-controlling interest  | -                          | -               | 1. | 515                |
| Other financing activities  | 2                          | 26              | 482                                      | (16)               |
| Net cash (used in) generated by financing activities  | (798)                      | (13,741)        | (9,288)                                  | 20,584             |
| (Decrease) increase in cash and cash equivalents  | (311)                      | (5,358)         | 12,468                                   | (5,889)            |
| Initial balance of cash and cash equivalents  | 2,064                      | 35,497          | 27,259                                   | 36,521             |
| Effects of exchange rate changes and inflation effects on cash and cash   | 2,001                      | 00,177          |  | 30,321             |
| equivalents held in foreign currencies  | (43)                       | (743)           | (4,230)                                  | (3,373)            |
| Ending balance of cash and cash equivalents   | \$ 1,710                   | Ps. 29,396      | Ps. 35,497                               | Ps. 27,259         |
| בחתווה טמומותר טו למסוו מות למסוו לקתוימורווס   | φ 1,/10                    | 13. 29,390      | 13. 33,497                               | 13. 21,239         |

(\*) Convenience translation to U.S. dollars (\$) - see Note 2.2.3

The accompanying notes are an integral part of these consolidated statements of cash flow.

## Notes to the Consolidated Financial Statements

FOMENTO ECONÓMICO MEXICANO, S.A.B. DE C.V. AND SUBSIDIARIES MONTERREY, N.L., MEXICO

As of December 31, 2015, 2014 and 2013. Amounts expressed in millions of U.S. dollars (\$) and in millions of Mexican pesos (Ps.)

### Note 1. Activities of the Company

Fomento Económico Mexicano, S.A.B. de C.V. ("FEMSA") is a Mexican holding company. The principal activities of FEMSA and its subsidiaries (the "Company"), as a business unit, are carried out by operating subsidiaries and companies under direct and indirect holding company subsidiaries of FEMSA.

The following is a description of the Company's activities as of the date of the issuance of these consolidated financial statements, together with the ownership interest in each subholding company or business unit:

|   | % Owi   | nership   |  |
|---|---|---|--|
| Subholding Company  | December 31,<br><b>2015</b>                             | December 31,<br>2014                                    | Activities   |
| Coca-Cola FEMSA,<br>S.A.B. de C.V.<br>and subsidiaries<br>("Coca-Cola FEMSA")               | 47.9% <sup>(1)</sup><br>(63.0% of the<br>voting shares) | 47.9% <sup>(1)</sup><br>(63.0% of the<br>voting shares) | Production, distribution and marketing of certain Coca-Cola trademark<br>beverages in Mexico, Guatemala, Nicaragua, Costa Rica, Panama,<br>Colombia, Venezuela, Brazil, Argentina and Philippines (see Note 10).<br>At December 31, 2015, The Coca-Cola Company (TCCC) indirectly owns<br>28.1% of Coca-Cola FEMSA's capital stock. In addition, shares<br>representing 24.0% of Coca-Cola FEMSA's capital stock are traded on the<br>Bolsa Mexicana de Valores (Mexican Stock Exchange "BMV") and on the<br>New York Stock Exchange, Inc (NYSE) in the form of American<br>Depositary Shares ("ADS"). |
| FEMSA Comercio, S.A.<br>de C.V. and subsidiaries<br>("FEMSA Comercio –<br>Retail Division") | 100%  | 100%  | Small-box retail chain format operations in Mexico, Colombia and the<br>United States, mainly under the trade name "OXXO"; drugstore operations<br>in Chile and Colombia, mainly under the trademark "Cruz Verde" and<br>Mexico under different brands such as Farmacon, YZA and Moderna.  |
| FEMSA Comercio, S.A.<br>de C.V. and subsidiaries<br>("FEMSA Comercio –<br>Fuel Division")   | 100%  |   | Retail service stations for fuels, motor oils, lubricants and car care products under the trade name "OXXO GAS" with operations in Mexico.   |
| CB Equity, LLP<br>("CB Equity")   | 100%  | 100%  | This Company holds Heineken N.V. and Heineken Holding N.V. shares,<br>which represents in the aggregate a 20% economic interest in both<br>entities ("Heineken Company").  |
| Other companies   | 100%  | 100%  | Companies engaged in the production and distribution of coolers,<br>commercial refrigeration equipment and plastic cases; as well as<br>transportation logistics and maintenance services to FEMSA's<br>subsidiaries and to third parties.   |

<sup>(1)</sup> The Company controls Coca-Cola FEMSA's relevant activities.

### Note 2. Basis of Preparation

#### 2.1 Statement of compliance

The consolidated financial statements have been prepared in accordance with International Financial Reporting Standards ("IFRS") as issued by the International Accounting Standards Board ("IASB").

The Company's consolidated financial statements and notes were authorized for issuance by the Company's Chief Executive Officer Carlos Salazar Lomelín and Chief Financial and Corporate Officer Eduardo Padilla Silva on February 19, 2016. These consolidated financial statements and notes were then approved by the Company's Board of Directors on February 23, 2016 and subsequent events have been considered through that date (see Note 28). These consolidated financial statements and their accompanying notes will be presented at the Company's shareholders meeting in March 8, 2016. The Company's shareholders have the faculty to approve or modify the Company's consolidated financial statements.

#### 2.2 Basis of measurement and presentation

The consolidated financial statements have been prepared on the historical cost basis, except for the following:

- Available-for-sale investments.
- · Derivative financial instruments.
- · Long-term notes payable on which fair value hedge accounting is applied.
- Trust assets of post-employment and other long-term employee benefit plans.

The financial statements of subsidiaries whose functional currency is the currency of a hyperinflationary economy are stated in terms of the measuring unit current at the end of the reporting period.

#### 2.2.1 Presentation of consolidated income statement

The Company classifies its costs and expenses by function in the consolidated income statement, in order to conform to the industry practices where the Company operates.

#### 2.2.2 Presentation of consolidated statements of cash flows

The Company's consolidated statement of cash flows is presented using the indirect method.

#### 2.2.3 Convenience translation to U.S. dollars (\$)

The consolidated financial statements are stated in millions of Mexican pesos ("Ps.") and rounded to the nearest million unless stated otherwise. However, solely for the convenience of the readers, the consolidated statement of financial position as of December 31, 2015, the consolidated income statement, the consolidated statement of comprehensive income and consolidated statement of cash flows for the year ended December 31, 2015 were converted into U.S. dollars at the exchange rate of 17.1950 Mexican pesos per U.S. dollar as published by the U.S. Federal Reserve Board in its H.10 Weekly Release of Foreign Exchange Rates as of that date. This arithmetic conversion should not be construed as representation that the amounts expressed in Mexican pesos may be converted into U.S. dollars at that or any other exchange rate. As explained in Note 2.1 above, as of February 23, 2016 (the issuance date of these financial statements) such exchange rate was Ps. 18.2762 per U.S. dollar, a devaluation of 6.2% since December 31, 2015.

#### 2.3 Critical accounting judgments and estimates

In the application of the Company's accounting policies, which are described in Note 3, management is required to make judgments, estimates and assumptions about the carrying amounts of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognized in the period in which the estimate is revised if the revision affects only that period or in the period of the revision and future periods if the revision affects both current and future periods.

#### 2.3.1 Key sources of estimation uncertainty

The following are the key assumptions concerning the future and other key sources of estimation uncertainty at the end of the reporting period that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year. Existing circumstances and assumptions about future developments, however, may change due to market changes or circumstances arising beyond the control of the Company. Such changes are reflected in the assumptions when they occur.

#### 2.3.1.1 Impairment of indefinite lived intangible assets, goodwill and depreciable long-lived assets

Intangible assets with indefinite lives including goodwill are subject to annual impairment tests. An impairment exists when the carrying value of an asset or cash generating unit (CGU) exceeds its recoverable amount, which is the higher of its fair value less costs to sell and its value in use. The fair value less costs to sell calculation is based on available data from binding sales transactions in arm's length transactions of similar assets or observable market prices less incremental costs for disposing of the asset. In order to determine whether such assets are impaired, the Company initially calculates an estimation of the value in use of the cash-generating units to which such assets have been allocated. The value in use calculation requires management to estimate the future cash flows expected to arise from the cash-generating unit and a suitable discount rate in order to calculate present value. The Company reviews annually the carrying value of its intangible assets with indefinite lives and goodwill for impairment based on recognized valuation techniques. While the Company believes that its estimates are reasonable, different assumptions regarding such estimates could materially affect its evaluations. Impairment losses are recognized in current earnings in the period the related impairment is determined. The key assumptions used to determine the recoverable amount for the Company's CGUs, including a sensitivity analysis, are further explained in Notes 3.16 and 12.

The Company assesses at each reporting date whether there is an indication that an asset may be impaired. If any indication exists, or when annual impairment testing for an asset is required, the Company estimates the asset's recoverable amount. When the carrying amount of an asset or CGU exceeds its recoverable amount, the asset is considered impaired and is written down to its recoverable amount. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset. In determining fair value less costs to sell, recent market transactions are taken into account, if available. If no such transactions can be identified, an appropriate valuation model is used. These calculations are corroborated by valuation multiples, quoted share prices for publicly traded subsidiaries or other available fair value indicators.

#### 2.3.1.2 Useful lives of property, plant and equipment and intangible assets with defined useful lives

Property, plant and equipment, including returnable bottles as they are expected to provide benefits over a period of more than one year, as well as intangible assets with defined useful lives are depreciated/amortized over their estimated useful lives. The Company bases its estimates on the experience of its technical personnel as well as based on its experience in the industry for similar assets, see Notes 3.12, 3.14, 11 and 12.

#### 2.3.1.3 Post-employment and other long-term employee benefits

The Company regularly evaluates the reasonableness of the assumptions used in its post-employment and other long-term employee benefit computations. Information about such assumptions is described in Note 16.

#### 2.3.1.4 Income taxes

Deferred income tax assets and liabilities are determined based on the differences between the financial statement carrying amounts and the tax basis of assets and liabilities. The Company regularly reviews its deferred tax assets for recoverability, and records a deferred tax asset based on its judgment regarding the probability of historical taxable income continuing in the future, projected future taxable income and the expected timing of the reversals of existing temporary differences, see Note 24.

#### 2.3.1.5 Tax, labor and legal contingencies and provisions

The Company is subject to various claims and contingencies related to tax, labor and legal proceedings as described in Note 25. Due to their nature, such legal proceedings involve inherent uncertainties including, but not limited to, court rulings, negotiations between affected parties and governmental actions. Management periodically assesses the probability of loss for such contingencies and accrues a provision and/or discloses the relevant circumstances, as appropriate. If the potential loss of any claim or legal proceeding is considered probable and the amount can be reasonably estimated, the Company accrues a provision for the estimated loss. Management's judgment must be exercised to determine the likelihood of such a loss and an estimate of the amount, due to the subjective nature of the loss.

#### 2.3.1.6 Valuation of financial instruments

The Company is required to measure all derivative financial instruments at fair value.

The fair values of derivative financial instruments are determined considering quoted prices in recognized markets. If such instruments are not traded, fair value is determined by applying techniques based upon technical models supported by sufficient reliable and verifiable data, recognized in the financial sector. The Company bases its forward price curves upon market price quotations. Management believes that the chosen valuation techniques and assumptions used are appropriate in determining the fair value of financial instruments, see Note 20.

#### 2.3.1.7 Business combinations

Acquisitions of businesses are accounted for using the acquisition method. The consideration transferred in a business combination is measured at fair value, which is calculated as the sum of the acquisition-date fair values of the assets transferred by the Company, liabilities assumed by the Company to the former owners of the acquiree and the equity interests issued by the Company in exchange for control of the acquiree.

At the acquisition date, the identifiable assets acquired and the liabilities assumed are recognized at their fair value, except that:

- Deferred tax assets or liabilities, and assets or liabilities related to employee benefit arrangements are recognized and measured in accordance with IAS 12, *Income Taxes* and IAS 19, *Employee Benefits*, respectively;
- Liabilities or equity instruments related to share-based payment arrangements of the acquiree or share-based payment arrangements of the Company entered into to replace share-based payment arrangements of the acquiree are measured in accordance with IFRS 2, *Share-based Payment* at the acquisition date, see Note 3.24; and
- Assets (or disposal groups) that are classified as held for sale in accordance with IFRS 5, Non-current Assets Held for Sale and Discontinued Operations are measured in accordance with that Standard.

Management's judgment must be exercised to determine the fair value of assets acquired and liabilities assumed.

Goodwill is measured as the excess of the sum of the consideration transferred, the amount of any non-controlling interests in the acquiree, and the fair value of the Company previously held equity interest in the acquiree (if any) over the net of the acquisition-date amounts of the identifiable assets acquired and the liabilities assumed. If, after reassessment, the net of the acquisition-date amounts of the identifiable assets acquired and liabilities assumed exceeds the sum of the consideration transferred, the amount of any non-controlling interests in the acquiree and the fair value of the Company previously held interest in the acquiree (if any), the excess is recognized immediately in profit or loss as a bargain purchase gain.

For each business combination, with respect to the non-controlling present ownership interests in the acquiree that entitle their holders to a proportionate share of net assets in liquidation, the Company elects whether to measure such interests at fair value or at the proportionate share of the acquiree's identifiable net assets.

#### 2.3.1.8 Investments in associates

If the Company holds, directly or indirectly, 20 per cent or more of the voting power of the investee, it is presumed that it has significant influence, unless it can be clearly demonstrated that this is not the case. If the Company holds, directly or indirectly, less than 20 per cent of the voting power of the investee, it is presumed that the Company does not have significant influence, unless such influence can be clearly demonstrated. Decisions regarding the propriety of utilizing the equity method of accounting for a less than 20 per cent-owned corporate investee requires a careful evaluation of voting rights and their impact on the Company's ability to exercise significant influence. Management considers the existence of the following circumstances which may indicate that the Company is in a position to exercise significant influence over a less than 20 per cent-owned corporate investee:

- · Representation on the board of directors or equivalent governing body of the investee;
- Participation in policy-making processes, including participation in decisions about dividends or other distributions;
- · Material transactions between the Company and the investee;
- · Interchange of managerial personnel; or
- · Provision of essential technical information.

Management also considers the existence and effect of potential voting rights that are currently exercisable or currently convertible when assessing whether the Company has significant influence.

In addition, the Company evaluates certain indicators that provide evidence of significant influence, such as:

- Whether the extent of the Company's ownership is significant relative to other shareholders (i.e., a lack of concentration of other shareholders);
- · Whether the Company's significant shareholders, fellow subsidiaries, or officers hold additional investment in the investee; and
- Whether the Company is a part of significant investee committees, such as the executive committee or the finance committee.

#### 2.3.1.9 Joint arrangements

An arrangement can be a joint arrangement even though not all of its parties have joint control of the arrangement. When the Company is a party to an arrangement it shall assess whether the contractual arrangement gives all the parties, or a group of the parties, control of the arrangement collectively; joint control exists only when decisions about the relevant activities require the unanimous consent of the parties that control the arrangement collectively. Management needs to apply judgment when assessing whether all the parties, or a group of the parties, have joint control of an arrangement. When assessing joint control, management considers the following facts and circumstances:

a) Whether all the parties or a group of the parties, control the arrangement, considering definition of joint control, as described in Note 3.11.2; and

b) Whether decisions about the relevant activities require the unanimous consent of all the parties, or of a group of the parties.

As mentioned in Note 10, Coca-Cola FEMSA accounts for its 51% investment at Coca-Cola FEMSA Philippines, Inc. (CCFPI) as a joint venture. This is based on the facts that Coca-Cola FEMSA and TCCC: (i) during the initial four-year period all decisions are taken jointly by Coca-Cola FEMSA and TCCC; and (ii) potential voting rights to acquire the remaining 49% of CCFPI are not probable to be executed in the foreseeable future due to the fact the call option was "out of the money" as of December 31, 2015 and 2014.

#### 2.3.1.10 Venezuela exchange rates and consolidation

As is further explained in Note 3.3 below, the exchange rate used to account for foreign currency denominated monetary items arising in Venezuela, and also the exchange rate used to translate the financial statements of the Company's Venezuelan subsidiary for group reporting purposes are both key sources of estimation uncertainty in preparing the accompanying consolidated financial statements.

As is also explained in Note 3.3 below, the Company believes that it currently controls its subsidiary operations in Venezuela but recognizes the challenging economic and political environment in Venezuela. Should the Company in the future conclude that it no longer controls such operations, its consolidated financial statements would change by material amounts as further explained below.

#### 2.4 Changes in accounting policies

The Company has adopted the following amendments to IFRS, during 2015:

Amendments to IAS 1 Disclosure Initiative

The amendments to IAS 1 "Presentation of Financial Statements" clarify, rather than significantly change, existing IAS 1 requirements, such as:

- The materiality requirements in IAS 1;
- That specific line items in the statement(s) of profit or loss and OCI and the statement of financial position may be disaggregated;
- That entities have flexibility as to the order in which they present the notes to financial statements; and
- That the share of OCI of associates and joint ventures accounted for using the equity method must be classified as either those items that will be subsequently reclassified to profit or loss and those that will not, and be presented as a single line item within each of those categories.

Furthermore, the amendments clarify the requirements that apply when additional subtotals are presented in the statement of financial position and the statement(s) of profit or loss and OCI. These amendments are effective for annual periods beginning on or after January 1, 2016, with early adoption permitted. The Company adopted these amendments and the only impact on the Company's consolidated financial statements was presentation and disclosure.

### Note 3. Significant Accounting Policies

#### 3.1 Basis of consolidation

The consolidated financial statements comprise the financial statements of the Company. Control is achieved when the Company is exposed, or has rights, to variable returns from its involvement with the investee and has the ability to affect those returns through its power over the investee.

Specifically, the Company controls an investee if and only if the Company has:

- · Power over the investee (i.e. existing rights that give it the current ability to direct the relevant activities of the investee);
- · Exposure, or rights, to variable returns from its involvement with the investee; and
- The ability to use its power over the investee to affect its returns.

When the Company has less than a majority of the voting or similar rights of an investee, the Company considers all relevant facts and circumstances in assessing whether it has power over an investee, including:

- The contractual arrangements with the other vote holders of the investee;
- · Rights arising from other contractual arrangements; and
- The Company's voting rights and potential voting rights.

The Company re-assesses whether or not it controls an investee if facts and circumstances indicate that there are changes to one or more of the three elements of control. Consolidation of a subsidiary begins when the Company obtains control over the subsidiary and ceases when the Company loses control of the subsidiary. Assets, liabilities, income and expenses of a subsidiary acquired or disposed of during the year are included in the consolidated financial statements of income and comprehensive income from the date the Company gains control until the date the Company ceases to control the subsidiary.

Consolidated net income and each component of other comprehensive income (OCI) are attributed to the equity holders of the parent of the Company and to the non-controlling interests, even if this results in the non-controlling interests having a deficit balance. When necessary, adjustments are made to the financial statements of subsidiaries to bring their accounting policies into line with the Company's accounting policies. All intercompany assets and liabilities, equity, income, expenses and cash flows have been eliminated in full on consolidation.

#### 3.1.1 Acquisitions of non-controlling interests

Acquisitions of non-controlling interests are accounted for as transactions with owners in their capacity as owners and therefore no goodwill is recognized as a result. Adjustments to non-controlling interests arising from transactions that do not involve the loss of control are measured at carrying amount and reflected in shareholders' equity as part of additional paid-in capital.

#### **3.2 Business combinations**

Business combinations are accounted for using the acquisition method at the acquisition date, which is the date on which control is transferred to the Company. In assessing control, the Company takes into consideration substantive potential voting rights.

The Company measures goodwill at the acquisition date as the fair value of the consideration transferred plus the fair value of any previously-held equity interest in the acquiree and the recognized amount of any non-controlling interests in the acquiree (if any), less the net recognized amount of the identifiable assets acquired and liabilities assumed. If after reassessment, the excess is negative, a bargain purchase gain is recognized in consolidated net income at the time of the acquisition.

The consideration transferred does not include amounts related to the settlement of pre-existing relationships. Such amounts that differ from amounts previously recognized are recognized in consolidated net income of the Company.

Costs related to the acquisition, other than those associated with the issuance of debt or equity securities, that the Company incurs in connection with a business combination are expensed as incurred.

Any contingent consideration payable is recognized at fair value at the acquisition date. If the contingent consideration is classified as equity, it is not remeasured and settlement is accounted for within equity. Otherwise, if after reassessment, subsequent changes to the fair value of the contingent considerations are recognized in consolidated net income.

If the initial accounting for a business combination is incomplete by the end of the reporting period in which the combination occurs, the Company reports provisional amounts for the items for which the accounting is incomplete, and discloses that its allocation is preliminary in nature. Those provisional amounts are adjusted retrospectively during the measurement period (not greater than 12 months), or additional assets or liabilities are recognized, to reflect new information obtained about facts and circumstances that existed at the acquisition date that, if known, would have affected the amounts recognized at that date.

#### 3.3 Foreign currencies, consolidation of foreign subsidiaries and accounting for investments in associates and joint ventures

In preparing the financial statements of each individual subsidiary and accounting for investments in associates and joint ventures, transactions in currencies other than the individual entity's functional currency (foreign currencies) are recognized at the rates of exchange prevailing at the dates of the transactions. At the end of each reporting period, monetary items denominated in foreign currencies are retranslated at the rates prevailing at that date. Non-monetary items that are measured in terms of historical cost in a foreign currency are not remeasured.

Exchange differences on monetary items are recognized in consolidated net income in the period in which they arise except for:

- The variations in the net investment in foreign subsidiaries generated by exchange rate fluctuation which are included as part of the exchange differences on translation of foreign operations within the cumulative other comprehensive income (loss) item, which is recorded in equity.
- Intercompany financing balances with foreign subsidiaries are considered as long-term investments when there is no plan to pay such financing in the foreseeable future. Monetary position and exchange rate fluctuation regarding this financing is recorded in the exchange differences on translation of foreign operations within the cumulative other comprehensive income (loss) item, which is recorded in equity.
- Exchange differences on transactions entered into in order to hedge certain foreign currency risks.

Foreign exchange differences on monetary items are recognized in profit or loss. Their classification in the income statement depends on their nature. Differences arising from fluctuations related to operating activities are presented in the "other expenses" line (see Note 19) while fluctuations related to non-operating activities such as financing activities are presented as part of "foreign exchange gain (loss)" line in the income statement.

For incorporation into the Company's consolidated financial statements, each foreign subsidiary, associates or joint venture's individual financial statements are translated into Mexican pesos, as described as follows:

- For hyperinflationary economic environments, the inflation effects of the origin country are recognized, and subsequently translated into Mexican pesos using the year-end exchange rate for the consolidated statements of financial position and consolidated income statement and comprehensive income; and
- For non-hyperinflationary economic environments, assets and liabilities are translated into Mexican pesos using the year-end exchange rate, equity is translated into Mexican pesos using the historical exchange rate, and the income statement and comprehensive income is translated using the exchange rate at the date of each transaction. The Company uses the average exchange rate of each month only if the exchange rate does not fluctuate significantly.

| Country or<br>Zone |                                       | E           | Exchange Rates of Local Currencies Translated to Mexican Pesos |       |                             |                      |
|--------------------|---------------------------------------|-------------|--|-------|-----------------------------|----------------------|
|                    |                                       | STORE STORE | Average Exchange Rate  | e for | Exchange                    | Rate as of           |
|                    | Functional /<br>Recording<br>Currency | 2015        | 2014   | 2013  | December 31,<br><b>2015</b> | December 31,<br>2014 |
| Guatemala          | Quetzal                               | 2.07        | 1.72   | 1.62  | 2.25                        | 1.94                 |
| Costa Rica         | Colon                                 | 0.03        | 0.02   | 0.03  | 0.03                        | 0.03                 |
| Panama             | U.S. dollar                           | 15.85       | 13.30  | 12.77 | 17.21                       | 14.72                |
| Colombia           | Colombian peso                        | 0.01        | 0.01   | 0.01  | 0.01                        | 0.01                 |
| Nicaragua          | Cordoba                               | 0.58        | 0.51   | 0.52  | 0.62                        | 0.55                 |
| Argentina b)       | Argentine peso                        | 1.71        | 1.64   | 2.34  | 1.32                        | 1.72                 |
| Venezuela a)       | Bolivar                               | a)          | a)   | a)    | a)                          | a)                   |
| Brazil             | Reai                                  | 4.81        | 5.66   | 5.94  | 4.41                        | 5.54                 |
| Chile              | Chilean peso                          | 0.02        | 0.02   | 0.03  | 0.02                        | 0.02                 |
| Euro Zone          | Euro (€)                              | 17.60       | 17.66  | 16.95 | 18.94                       | 17.93                |
| Philippines        | Philippine peso                       | 0.35        | 0.30   | 0.30  | 0.36                        | 0.33                 |

#### a) Venezuela

The Company has operated under exchange controls in Venezuela since 2003, which limit its ability to remit dividends abroad or make payments other than in local currency and that may increase the real price paid for raw materials and services purchased in local currency. Cash balances of the Company's Venezuela subsidiary which are not available for use at the time the Company prepares its consolidated financial statements are disclosed in Note 5.

The exchange rate used by the Company for its Venezuela operations depends on the type of the transaction as explained below.

As of December 31, 2015 and 2014, the companies in Venezuela were able to convert bolivars to U.S. dollars at one of the following legal exchange rates:

- i) The official exchange rate. Used for transactions involving what the Venezuelan government considers to be "essential goods and services". Certain of Coca-Cola FEMSA concentrate purchases from The Coca-Cola Company and other strategic suppliers qualify for such treatment. As of December 31, 2015 and 2014, the official exchange rate was 6.30 bolivars per U.S. dollar.
- ii) SICAD. Used for certain transactions, including payment of services and payments related to foreign investments in Venezuela, determined by the state-run system known as Sistema Complementario de Administración de Divisas or SICAD exchange rate. The SICAD determined this alternative exchange rate based on limited periodic sales of U.S. dollars through auctions. As of December 31, 2015 the SICAD exchange rate was 13.50 bolivars per U.S. dollar (1.27 mexican peso per bolivar) and as of December 31, 2014 the SICAD exchange rate was 12.00 bolivars per U.S. dollar (1.23 mexican peso per bolivar).
- iii) SICAD II. The Venezuelan government enacted a new law in 2014 that authorized an additional method of exchanging Venezuelan bolivars to U.S. dollars. During 2014 and part of 2015 SICAD-II was used for certain types of transactions not covered by the official exchange rate or the SICAD exchange rate. The SICAD-II exchange rate as of December 31, 2014 was 49.99 bolivars per U.S. dollar (0.29 mexican peso per bolivar). In February 2015, this exchange rate was eliminated.
- iv) SIMADI. In February 2015, the Venezuelan government enacted a new market-based exchange rate determined by the system known as the Sistema Marginal de Divisas, or SIMADI. The SIMADI determines the exchange rates based on supply and demand of U.S. dollars. The SIMADI exchange rate as of December 31, 2015 was 198.70 bolivars per U.S. dollar (0.09 mexican peso per bolivar).

The Company's recognition of its Venezuelan operations [in Venezuela] involves a two-step accounting process in order to translate into bolivars all transactions in a different currency than bolivars and then to translate them to Mexican Pesos.

Step-one.- Transactions are first recorded in the stand-alone accounts of the Venezuelan subsidiary in its functional currency, which are bolivars. Any non-bolivar denominated monetary assets or liabilities are translated into bolivars at each balance sheet date using the exchange rate at which the Company expects them to be settled, with the corresponding effect of such translation being recorded in the income statement.

As of December 31, 2014, Coca-Cola FEMSA had U.S. \$449 million in monetary liabilities recorded using the official exchange rate, as Coca-Cola FEMSA believes that such items qualify as essential goods and services as explained above. As of December 31, 2015, Coca-Cola FEMSA had U.S. \$418.5 million in monetary liabilities recorded using the official exchange rate and U.S. \$138.7 recorded at SICAD at the moment this exchange rate was determined by the government, of which U.S. \$44.9 million were recorded at 12.00 bolivars, U.S. \$35.9 were recorded at 12.80 bolivars and U.S. \$57.9 at 13.50 bolivars.

Coca-Cola FEMSA believes that these payables for imports of essential goods should continue to qualify for settlement at the official exchange rate they were recorded, but also recognizes the current illiquidity of the U.S. dollar market in Venezuela. If there is a change in the official exchange rate used in the future, or should Coca-Cola FEMSA determine these amounts no longer qualify, the Coca-Cola FEMSA might need to will recognize a portion of such impact of this change in the income statement.

Step-two.- In order to integrate the results of the Venezuelan operations into the consolidated figures of Coca-Cola FEMSA, such Venezuelan results are translated from Venezuelan bolivars into Mexican pesos. During 2015, Coca-Cola FEMSA used SIMADI exchange rate based on the expectations that this would have been the exchange rate to what dividends will be settled. During 2014, the Company decided to use the SICAD II exchange rate to better reflect the economic conditions in Venezuela at the time. Prior to 2014, the Company used the official exchange rate (6.30 bolivars per U.S. dollar).

#### b) Argentina

Official exchange rates for Argentina are published by the Argentine Central Bank. The Argentine peso has experienced significant devaluation over the past several years and the government has adopted various rules and regulations since late 2011 that established new restrictive controls on capital flows into the country. These enhanced exchange controls have practically closed the foreign exchange market to retail transactions. It is widely reported that the Argentine peso/U.S. dollar exchange rate in the unofficial market substantially differs from the official foreign exchange rate. The Argentine government could impose further exchange controls or restrictions on the movement of capital and take other measures in the future in response to capital flight or a significant depreciation of the Argentine peso.

On the disposal of a foreign operation (i.e., a disposal of the Company's entire interest in a foreign operation, or a disposal involving loss of control over a subsidiary that includes a foreign operation, a disposal involving loss of joint control over a joint venture that includes a foreign operation, or a disposal involving loss of significant influence over an associate that includes a foreign operation), all of the exchange differences accumulated in other comprehensive income in respect of that operation attributable to the owners of the Company are recognized in the consolidated income statement. The Company continues to monitor all of its foreign operations, but most notably its Venezuela operations for the reasons explained herein. Over the past few years, the Company has accumulated significant amounts of accumulated other comprehensive loss (approximating Ps. 15,536 million) related to such Venezuela operations. To the extent that economic and or operational conditions were to worsen in the future resulting in a conclusion that the Company no longer controls such operations, such would involve both deconsolidation and an income statement charge for accumulated amounts. There can be no assurances that such might not happen in the future.

In addition, in relation to a partial disposal of a subsidiary that does not result in the Company losing control over the subsidiary, the proportionate share of accumulated exchange differences are re-attributed to non-controlling interests and are not recognized in profit or loss. For all other partial disposals (i.e., partial disposals of associates or joint ventures that do not result in the Company losing significant influence or joint control), the proportionate share of the accumulated exchange differences is reclassified to profit or loss.

Goodwill and fair value adjustments on identifiable assets and liabilities acquired arising on the acquisition of a foreign operation are treated as assets and liabilities of the foreign operation and translated at the rate of exchange prevailing at the end of each reporting period. Foreign exchange differences arising are recognized in equity as part of the cumulative translation adjustment.

The translation of assets and liabilities denominated in foreign currencies into Mexican pesos is for consolidation purposes and does not indicate that the Company could realize or settle the reported value of those assets and liabilities in Mexican pesos. Additionally, this does not indicate that the Company could return or distribute the reported Mexican peso value equity to its shareholders.

#### 3.4 Recognition of the effects of inflation in countries with hyperinflationary economic environments

The Company recognizes the effects of inflation on the financial information of its Venezuelan subsidiary that operates in hyperinflationary economic environments (when cumulative inflation of the three preceding years is approaching, or exceeds, 100% or more in addition to other qualitative factors), which consists of:

- Using inflation factors to restate non-monetary assets, such as inventories, property, plant and equipment, intangible assets, including related costs and expenses when such assets are consumed or depreciated;
- Applying the appropriate inflation factors to restate capital stock, additional paid-in capital, net income, retained earnings and items of other comprehensive income by the necessary amount to maintain the purchasing power equivalent in the currency of Venezuela on the dates such capital was contributed or income was generated up to the date of these consolidated financial statements are presented; and
- Including the monetary position gain or loss in consolidated net income.

The Company restates the financial information of subsidiaries that operate in a hyperinflationary economic environment (Venezuela) using the consumer price index of that country. The Venezuelan economy's cumulative inflation rate for the period 2013-2015, 2012-2014 and 2011-2013 was 562.9%, 210.2% and 139.3%; respectively.

During 2014, the International Monetary Fund (IMF) issued a declaration of censure and called on Argentina to adopt remedial measures to address the quality of its official inflation data. The IMF noted that alternative data sources have shown considerably higher inflation rates than the official data since 2008. Consumer price data reported by Argentina from January 2014 onwards reflect the new national Consumer Price Index (CPI) which means Indice de Precios al Consumidor Nacional Urbano (IPCNu), which differs substantively from the preceding CPI. Because of the differences in geographical coverage, weights, sampling, and methodology, the IPCNu data cannot be directly compared to the earlier CPI-GBA data.

#### 3.5 Cash and cash equivalents and restricted cash

Cash is measured at nominal value and consists of non-interest bearing bank deposits. Cash equivalents consist principally of short-term bank deposits and fixed rate investments, both with maturities of three months or less at the acquisition date and are recorded at acquisition cost plus interest income not yet received, which is similar to market prices.

The Company also maintains restricted cash held as collateral to meet certain contractual obligations (see Note 9.2). Restricted cash is presented within other current financial assets given that the restrictions are short-term in nature.

#### **3.6 Financial assets**

Financial assets are classified into the following specified categories: "fair value through profit or loss (FVTPL)," "held-to-maturity investments," "available-forsale" and "loans and receivables" or as derivatives designated as hedging instruments in an effective hedge, as appropriate. The classification depends on the nature and purpose of holding the financial assets and is determined at the time of initial recognition.

When a financial asset is recognized initially, the Company measures it at its fair value plus, in the case of a financial asset not at fair value through profit or loss, transaction costs that are directly attributable to the acquisition of the financial asset.

The fair value of an asset or a liability is measured using the assumptions that market participants would use when pricing the asset or liability, assuming that market participants act in their economic best interest.

The Company's financial assets include cash, cash equivalents and restricted cash, investments with maturities of greater than three months, loans and receivables, derivative financial instruments and other financial assets.

#### 3.6.1 Effective interest rate method

The effective interest rate method is a method of calculating the amortized cost of loans and receivables and other financial assets (designated as held to-maturity) and of allocating interest income/expense over the relevant period. The effective interest rate is the rate that exactly discounts estimated future cash receipts (including all fees on points paid or received that form an integral part of the effective interest rate, transaction costs and other premiums or discounts) through the expected life of the financial asset, or (where appropriate) a shorter period, to the net carrying amount on initial recognition.

#### 3.6.2 Investments

Investments consist of debt securities and bank deposits with maturities of more than three months at the acquisition date. Management determines the appropriate classification of investments at the time of purchase and assesses such designation as of each reporting date (see Note 6).

3.6.2.1 Available-for-sale investments are those non-derivative financial assets that are designated as available for sale or are not classified as loans and receivables, held to maturity investments or financial assets at fair value through profit or loss. These investments are carried at fair value, with the unrealized gains and losses, net of tax, reported in other comprehensive income. Interest and dividends on investments classified as available-for-sale are included in interest income. The fair values of the investments are readily available based on quoted market prices. The exchange effects of securities available for sale are recognized in the consolidated income statement in the period in which they arise.

3.6.2.2 Held-to maturity investments are those that the Company has the positive intent and ability to hold to maturity, and after initial measurement, such financial assets are subsequently measured at amortized cost, which includes any cost of purchase and premium or discount related to the investment. Subsequently, the premium/discount is amortized over the life of the investment based on its outstanding balance utilizing the effective interest method less any impairment. Interest and dividends on investments classified as held-to maturity are included in interest income.

#### 3.6.3 Loans and receivables

Loans and receivables are non-derivative financial instruments with fixed or determinable payments that are not quoted in an active market. Loans and receivables with a stated term (including trade and other receivables) are measured at amortized cost using the effective interest method, less any impairment.

Interest income is recognized by applying the effective interest rate, except for short-term receivables when the recognition of interest would be immaterial. For the years ended December 31, 2015, 2014 and 2013 the interest income on loans and receivables recognized in the interest income line item within the consolidated income statements is Ps. 53, Ps. 47 and Ps. 127, respectively.

#### 3.6.4 Other financial assets

Other financial assets include long term accounts receivable and derivative financial instruments. Long term accounts receivable with a stated term are measured at amortized cost using the effective interest method, less any impairment.

#### 3.6.5 Impairment of financial assets

Financial assets, other than those at FVTPL, are assessed for indicators of impairment at the end of each reporting period. Financial assets are considered to be impaired when there is objective evidence that, as a result of one or more events that occurred after the initial recognition of the financial asset, (an incurred "loss event") and that loss event has an impact on the estimated future cash flows of the financial assets that can be reliably estimated.

Evidence of impairment may include indicators as follows:

- · Significant financial difficulty of the issuer or counterparty; or
- · Default or delinquent in interest or principal payments; or
- · It becoming probable that the borrower will enter bankruptcy or financial re-organization; or
- The disappearance of an active market for that financial asset because of financial difficulties.

For financial assets carried at amortized cost, the amount of the impairment loss recognized is the difference between the asset's carrying amount and the present value of estimated future cash flows, discounted at the financial asset's original effective interest rate.

The carrying amount of the financial asset is reduced by the impairment loss directly for all financial assets with the exception of trade receivables, where the carrying amount is reduced through the use of an allowance for doubtful accounts. When a trade receivable is considered uncollectible, it is written off against the allowance account. Subsequent recoveries of amounts previously written off are credited against the allowance account. Changes in the carrying amount of the allowance account are recognized in consolidated net income.

No impairment was recognized for the years ended December 31, 2015, 2014 and 2013.

#### 3.6.6 Derecognition

A financial asset (or, where applicable, a part of a financial asset or part of a group of similar financial assets) is derecognized when:

- The rights to receive cash flows from the financial asset have expired, or
- The Company has transferred its rights to receive cash flows from the asset or has assumed an obligation to pay the received cash flows in full without material delay to a third party under a 'pass-through' arrangement; and either (a) the Company has transferred substantially all the risks and rewards of the asset, or (b) the Company has neither transferred nor retained substantially all the risks and rewards of the asset.

#### 3.6.7 Offsetting of financial instruments

Financial assets are required to be offset against financial liabilities and the net amount reported in the consolidated statement of financial position if, and only when the Company:

- · Currently has an enforceable legal right to offset the recognized amounts; and
- Intends to settle on a net basis, or to realize the assets and settle the liabilities simultaneously.

#### 3.7 Derivative financial instruments

The Company is exposed to different risks related to cash flows, liquidity, market and third party credit. As a result, the Company contracts different derivative financial instruments in order to reduce its exposure to the risk of exchange rate fluctuations between the Mexican peso and other currencies, and interest rate fluctuations associated with its borrowings denominated in foreign currencies and the exposure to the risk of fluctuation in the costs of certain raw materials.

The Company values and records all derivative financial instruments and hedging activities, in the consolidated statement of financial position as either an asset or liability measured at fair value, considering quoted prices in recognized markets. If such instruments are not traded in a formal market, fair value is determined by applying techniques based upon technical models supported by sufficient, reliable and verifiable market data. Changes in the fair value of derivative financial instruments are recorded each year in current earnings or as a component of cumulative other comprehensive income based on the item being hedged and the effectiveness of the hedge.

#### 3.7.1 Hedge accounting

The Company designates certain hedging instruments, which include derivatives to cover foreign currency risk, as either fair value hedges or cash flow hedges. Hedges of foreign exchange risk on firm commitments are accounted for as cash flow hedges.

At the inception of the hedge relationship, the Company documents the relationship between the hedging instrument and the hedged item, along with its risk management objectives and its strategy for undertaking various hedge transactions. Furthermore, at the inception of the hedge and on an ongoing basis, the Company documents whether the hedging instrument is highly effective in offsetting changes in fair values or cash flows of the hedged item attributable to the hedged risk.

#### 3.7.2 Cash flow hedges

The effective portion of changes in the fair value of derivatives that are designated and qualify as cash flow hedges is recognized in other comprehensive income and accumulated under the heading valuation of the effective portion of derivative financial instruments. The gain or loss relating to the ineffective portion is recognized immediately in consolidated net income, and is included in the market value (gain) loss on financial instruments line item within the consolidated income statements.

Amounts previously recognized in other comprehensive income and accumulated in equity are reclassified to consolidated net income in the periods when the hedged item is recognized in consolidated net income, in the same line of the consolidated income statement as the recognized hedged item. However, when the hedged forecast transaction results in the recognition of a non-financial asset or a non-financial liability, the gains and losses previously recognized in other comprehensive income and accumulated in equity are transferred from equity and included in the initial measurement of the cost of the non-financial asset or non-financial liability.

Hedge accounting is discontinued when the Company revokes the hedging relationship, when the hedging instrument expires or is sold, terminated, or exercised, or when it no longer qualifies for hedge accounting. Any gain or loss recognized in cumulative other comprehensive income in equity at that time remains in equity and is recognized when the forecast transaction is ultimately recognized in consolidated net income. When a forecast transaction is no longer expected to occur, the gain or loss accumulated in equity is recognized immediately in consolidated net income.

#### 3.7.3 Fair value hedges

The change in the fair value of a hedging derivative is recognized in the consolidated income statement as foreign exchange gain or loss. The change in the fair value of the hedged item attributable to the risk hedged is recorded as part of the carrying value of the hedged item and is also recognized in the consolidated income statement as foreign exchange gain or loss.

For items which had been accounted for as fair value hedges, and subsequently accounted for as a cash flow hedge and now carried at amortized cost, the adjustment to carrying value to its principal amount is amortized through profit or loss over the remaining term of the hedge using the EIR method. EIR amortization may begin as soon as an adjustment exists and no later than when the hedged item ceases to be adjusted for changes in its fair value attributable to the risk being hedged. If the hedged item is derecognized, the unamortized fair value is recognized immediately in profit or loss.

When an unrecognized firm commitment is designated as a hedged item, the subsequent cumulative change in the fair value of the firm commitment attributable to the hedged risk is recognized as an asset or liability with a corresponding gain or loss recognized in the consolidated net income.

#### 3.8 Fair value measurement

The Company measures financial instruments, such as derivatives, and non-financial assets, at fair value at each balance sheet date. Also, fair values of financial instruments measured at amortized cost are disclosed in Notes 13 and 18.

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The fair value measurement is based on the presumption that the transaction to sell the asset or transfer the liability takes place either:

- · In the principal market for the asset or liability; or
- In the absence of a principal market, in the most advantageous market for the asset or liability.

A fair value measurement of a non-financial asset takes into account a market participant's ability to generate economic benefits by using the asset in its highest and best use or by selling it to another market participant that would use the asset in its highest and best use.

The Company uses valuation techniques that are appropriate in the circumstances and for which sufficient data are available to measure fair value, maximizing the use of relevant observable inputs and minimizing the use of unobservable inputs.

All assets and liabilities for which fair value is measured or disclosed in the financial statements are categorized within the fair value hierarchy, described as follows, based on the lowest level input that is significant to the fair value measurement as a whole:

- Level 1 Quoted prices (unadjusted) in active markets for identical assets or liabilities that the reporting entity has the ability to access at the measurement date.
- Level 2 Inputs other than quoted prices included within level 1 that are observable for the asset or liability, either directly or indirectly.
- Level 3 Are unobservable inputs for the asset or liability. Unobservable inputs shall be used to measure fair value to the extent that observable inputs are not available, thereby allowing for situations in which there is little, if any, market activity for the asset or liability at the measurement date.

For assets and liabilities that are recognized in the financial statements on a recurring basis, the Company determines whether transfers have occurred between Levels in the hierarchy by re-assessing categorization (based on the lowest level input that is significant to the fair value measurement as a whole) at the end of each reporting period.

The Company determines the policies and procedures for both recurring fair value measurements, such as those described in Note 20 and unquoted liabilities such as debt described in Note 18.

For the purpose of fair value disclosures, the Company has determined classes of assets and liabilities on the basis of the nature, characteristics and risks of the asset or liability and the level of the fair value hierarchy as explained above.

#### 3.9 Inventories and cost of goods sold

Inventories are measured at the lower of cost and net realizable value. Net realizable value represents the estimated selling price for inventories less all estimated costs of completion and costs necessary to make the sale.

Inventories represent the acquisition or production cost which is incurred when purchasing or producing a product, and are based on the weighted average cost formula. The operating segments of the Company use inventory costing methodologies to value their inventories, such as the weighted average cost method in Coca-Cola FEMSA and retail method in FEMSA Comercio – Retail Division and FEMSA Comercio – Fuel Division.

Cost of goods sold is based on average cost of the inventories at the time of sale.

Cost of goods sold in Coca-Cola FEMSA includes expenses related to the purchase of raw materials used in the production process, as well as labor costs (wages and other benefits), depreciation of production facilities, equipment and other costs, including fuel, electricity, equipment maintenance and inspection.

Cost of goods sold in FEMSA Comercio – Retail Division includes expenses related to the purchase of goods and services used in the sale process of the Company's products.

Cost of goods sold in FEMSA Comercio – Fuel Division includes expenses related to the purchase of gasoline, diesel and all engine lubricants used in the sale process of the Company.

#### 3.10 Other current assets

Other current assets, which will be realized within a period of less than one year from the reporting date, are comprised of prepaid assets and agreements with customers.

Prepaid assets principally consist of advances to suppliers of raw materials, advertising, promotional, leasing and insurance costs, and are recognized as other current assets at the time of the cash disbursement. Prepaid assets are carried to the appropriate caption in the income statement when inherent benefits and risks have already been transferred to the Company or services have been received.

The Company has prepaid advertising costs which consist of television and radio advertising airtime paid in advance. These expenses are generally amortized over the period based on the transmission of the television and radio spots. The related production costs are recognized in consolidated net income as incurred.

Coca-Cola FEMSA has agreements with customers for the right to sell and promote Coca-Cola FEMSA's products over a certain period. The majority of these agreements have terms of more than one year, and the related costs are amortized using the straight-line method over the term of the contract, with amortization presented as a reduction of net sales. During the years ended December 31, 2015, 2014 and 2013, such amortization aggregated to Ps. 317, Ps. 338 and Ps. 696, respectively.

#### 3.11 Investments in associates and joint arrangements

#### 3.11.1 Investments in associates

Associates are those entities over which the Company has significant influence. Significant influence is the power to participate in the financial and operating policy decisions of the investee, but is not control over those policies.

Investments in associates are accounted for using the equity method and initial recognition comprises the investment's purchase price and any directly attributable expenditure necessary to acquire it.

The consolidated financial statements include the Company's share of the consolidated net income and other comprehensive income, after adjustments to align the accounting policies with those of the Company, from the date that significant influence commences until the date that significant influence ceases.

Profits and losses resulting from 'upstream' and 'downstream' transactions between the Company (including its consolidated subsidiaries) and an associate are recognized in the consolidated financial statements only to the extent of unrelated investors' interests in the associate. 'Upstream' transactions are, for example, sales of assets from an associate to the Company. 'Downstream' transactions are, for example, sales of assets from the Company to an associate. The Company's share in the associate's profits and losses resulting from these transactions is eliminated.

When the Company's share of losses exceeds the carrying amount of the associate, including any long-term investments, the carrying amount is reduced to nil and recognition of further losses is discontinued except to the extent that the Company has a legal or constructive obligation to pay the associate or has to make payments on behalf of the associate.

Goodwill identified at the acquisition date is presented as part of the investment in shares of the associate in the consolidated statement of financial position. Any goodwill arising on the acquisition of the Company's interest in an associate is measured in accordance with the Company's accounting policy for goodwill arising in a business combination, see Note 3.2.

After application of the equity method, the Company determines whether it is necessary to recognize an additional impairment loss on its investment in its associate. The Company determines at each reporting date whether there is any objective evidence that the investment in the associates is impaired. If this is the case, the Company calculates the amount of impairment as the difference between the recoverable amount of the associate and its carrying value, and recognizes the amount in the share of the profit or loss of associates and joint ventures accounted for using the equity method in the consolidated income statements.

#### 3.11.2 Joint arrangements

A joint arrangement is an arrangement of which two or more parties have joint control. Joint control is the contractually agreed sharing of control of an arrangement, which exists only when decisions about the relevant activities require the unanimous consent of the parties sharing control. The Company classifies its interests in joint arrangements as either joint operations or joint ventures depending on the Company's rights to the assets and obligations for the liabilities of the arrangements.

Joint venture is a joint arrangement whereby the parties that have joint control of the arrangement have rights to the net assets of the arrangement. The Company recognizes its interest in the joint ventures as an investment and accounts for that investment using the equity method, as described in Note 3.11.1. As of December 31, 2015 and 2014 the Company does not have an interest in joint operations.

After application of the equity method, the Company determines whether it is necessary to recognize an impairment loss on its investment in its joint venture. The Company determines at each reporting date whether there is any objective evidence that the investment in the joint ventures is impaired. If this is the case, the Company calculates the amount of impairment as the difference between the recoverable amount of the joint venture and its carrying value and recognizes the amount in the share of the profit or loss of joint ventures accounted for using the equity method in the consolidated statements of income.

#### 3.12 Property, plant and equipment

Property, plant and equipment are initially recorded at their cost of acquisition and/or construction, and are presented net of accumulated depreciation and/or accumulated impairment losses, if any. The borrowing costs related to the acquisition or construction of qualifying asset is capitalized as part of the cost of that asset, if material.

Major maintenance costs are capitalized as part of total acquisition cost. Routine maintenance and repair costs are expensed as incurred.

Investments in progress consist of long-lived assets not yet in service, in other words, that are not yet used for the purpose that they were bought, built or developed. The Company expects to complete those investments during the following 12 months.

Depreciation is computed using the straight-line method over the asset's estimated useful life. Where an item of property, plant and equipment comprises major components having different useful lives, they are accounted and depreciated for as separate items (major components) of property, plant and equipment. The Company estimates depreciation rates, considering the estimated useful lives of the assets.

The estimated useful lives of the Company's principal assets are as follows:

|                                  | Years                                 |
|----------------------------------|---------------------------------------|
| Buildings                        | 15-50                                 |
| Machinery and equipment          | 10-20                                 |
| Distribution equipment           | 7-15                                  |
| Refrigeration equipment          | 5-7                                   |
| Returnable bottles               | 1.5-4                                 |
| Leasehold improvements           | The shorter of lease term or 15 years |
| Information technology equipment | 3-5                                   |
| Other equipment                  | 3-10                                  |

The estimated useful lives, residual values and depreciation method are reviewed at the end of each reporting period, with the effect of any changes in estimate accounted for on a prospective basis.

An item of property, plant and equipment is derecognized upon disposal or when no future economic benefits are expected to arise from the continued use of the asset. Any gain or loss arising on the disposal or retirement of an item of property, plant and equipment is determined as the difference between the sales proceeds (if any) and the carrying amount of the asset and is recognized in consolidated net income.

Returnable and non-returnable bottles:

Coca-Cola FEMSA has two types of bottles: returnable and non-returnable.

- Non returnable: Are recorded in consolidated net income at the time of the sale of the product.
- Returnable: Are classified as long-lived assets as a component of property, plant and equipment. Returnable bottles are recorded at acquisition cost; and for countries with hyperinflationary economies, restated according to IAS 29, "Financial Reporting in Hyperinflationary Economies." Depreciation of returnable bottles is computed using the straight-line method considering their estimated useful lives.

There are two types of returnable bottles:

- · Those that are in Coca-Cola FEMSA's control within its facilities, plants and distribution centers; and
- Those that have been placed in the hands of customers, and still belong to Coca-Cola FEMSA.

Returnable bottles that have been placed in the hands of customers are subject to an agreement with a retailer pursuant to which Coca-Cola FEMSA retains ownership. These bottles are monitored by sales personnel during periodic visits to retailers and Coca-Cola FEMSA has the right to charge any breakage identified to the retailer. Bottles that are not subject to such agreements are expensed when placed in the hands of retailers.

Coca-Cola FEMSA's returnable bottles are depreciated according to their estimated useful lives (3 years for glass bottles and 1.5 years for PET bottles). Deposits received from customers are amortized over the same useful estimated lives of the bottles.

#### 3.13 Borrowing costs

Borrowing costs directly attributable to the acquisition, construction or production of qualifying assets, which are assets that necessarily take a substantial period of time to get ready for their intended use or sale, are added to the cost of those assets, until such time as the assets are substantially ready for their intended use or sale. Borrowing costs may include:

- · Interest expense; and
- Exchange differences arising from foreign currency borrowings to the extent that they are regarded as an adjustment to interest costs.

Interest income earned on the temporary investment of specific borrowings pending their expenditure on qualifying assets is deducted from the borrowing costs eligible for capitalization.

All other borrowing costs are recognized in consolidated net income in the period in which they are incurred.

#### 3.14 Intangible assets

Intangible assets are identifiable non monetary assets without physical substance and represent payments whose benefits will be received in future years. Intangible assets acquired separately are measured on initial recognition at cost. The cost of intangible assets acquired in a business combination is their fair value as at the date of acquisition (see Note 3.2). Following initial recognition, intangible assets are carried at cost less any accumulated amortization and accumulated impairment losses. The useful lives of intangible assets are assessed as either finite or indefinite, in accordance with the period over which the Company expects to receive the benefits.

Intangible assets with finite useful lives are amortized and mainly consist of:

- Information technology and management system costs incurred during the development stage which are currently in use. Such amounts are capitalized and then amortized using the straight-line method over their expected useful lives, with a range in useful lives from 3 to 10 years. Expenses that do not fulfill the requirements for capitalization are expensed as incurred.
- Long-term alcohol licenses are amortized using the straight-line method over their estimated useful lives, which range between 12 and 15 years, and are presented as part of intangible assets with finite useful lives.

Amortized intangible assets, such as finite lived intangible assets are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount of an asset or group of assets may not be recoverable through its expected future cash flows.

Intangible assets with an indefinite life are not amortized and are subject to impairment tests on an annual basis as well as whenever certain circumstances indicate that the carrying amount of those intangible assets exceeds their recoverable value.

The Company's intangible assets with an indefinite life mainly consist of rights to produce and distribute Coca-Cola trademark products in the Company's territories. These rights are contained in agreements that are standard contracts that The Coca-Cola Company has with its bottlers.

As of December 31, 2015, Coca-Cola FEMSA had nine bottler agreements in Mexico: (i) the agreements for the Valley of Mexico territory, which are up for renewal in May 2016 and June 2023, (ii) the agreement for the Southeast territory, which is up for renewal in June 2023, (iii) three agreements for the Central territory, which are up for renewal in May 2016, July 2016 and May 2025, (iv) the agreement for the Northeast territory, which is up for renewal in May 2016, and (v) two agreements for the Bajio territory, which are up for renewal in May 2016 and May 2025.

As of December 31, 2015, Coca-Cola FEMSA had four bottler agreements in Brazil, which are up for renewal in October 2017 (two agreements) and April 2024 (two agreements); and one bottler agreement in each of Argentina, which is up for renewal in September 2024; Colombia, which is up for renewal in June 2024; Venezuela, which is up for renewal in August 2016; Guatemala, which is up for renewal in March 2025; Costa Rica, which is up for renewal in September 2017; Nicaragua, which is up for renewal in May 2016 and Panama, which is up for renewal in November 2024.

The bottler agreements are automatically renewable for ten-year terms, subject to the right of either party to give prior notice that it does not wish to renew a specific agreement. In addition, these agreements generally may be terminated in the case of material breach. Termination would prevent the Company from selling Coca-Cola trademark beverages in the affected territory and would have an adverse effect on the Company's business, financial conditions, results from operations and prospects.

#### 3.15 Non-current assets held for sale

Non-current assets and disposal groups are classified as held for sale if their carrying amount will be recovered principally through a sale transaction rather than through continuing use. This condition is regarded as met only when the sale is highly probable and the non-current asset (or disposal group) is available for immediate sale in its present condition. Management must be committed to the sale, which should be expected to qualify for recognition as a completed sale within one year from the date of classification.

When the Company is committed to a sale plan involving loss of control of a subsidiary, all of the assets and liabilities of that subsidiary are classified as held for sale when the criteria described above are met, regardless of whether the Company will retain a non-controlling interest in its former subsidiary after the sale.

Non-current assets (and disposal groups) classified as held for sale are measured at the lower of their previous carrying amount and fair value less costs to sell.

#### 3.16 Impairment of non financial assets

At the end of each reporting period, the Company reviews the carrying amounts of its tangible and intangible assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any). Where it is not possible to estimate the recoverable amount of an individual asset, the Company estimates the recoverable amount of the cash-generating unit to which the asset belongs. Where a reasonable and consistent basis of allocation can be identified, corporate assets are also allocated to individual CGUs, or otherwise they are allocated to the smallest CGUs for which a reasonable and consistent allocation basis can be identified.

For goodwill and other indefinite lived intangible assets, the Company tests for impairment on an annual basis and whenever certain circumstances indicate that the carrying amount of the cash generating unit might exceed its recoverable amount.

Recoverable amount is the higher of fair value less costs to sell and value in use. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset for which the estimates of future cash flows have not been adjusted.

If the recoverable amount of an asset (or CGU) is estimated to be less than its carrying amount, the carrying amount of the asset (or CGU) is reduced to its recoverable amount. An impairment loss is recognized immediately in consolidated net income.

Where an impairment loss subsequently reverses, the carrying amount of the asset (or CGU) is increased to the revised estimate of its recoverable amount, but so that the increased carrying amount does not exceed the carrying amount that would have been determined had no impairment loss been recognized for the asset (or CGU) in prior years. A reversal of an impairment loss is recognized immediately in consolidated net income. Impairment losses related to goodwill are not reversible.

For the year ended December 31, 2015 and 2014, the Company recognized impairment of Ps. 134 and Ps. 145, respectively (see Note 19). No impairment was recognized for the year ended December 31, 2013.

#### 3.17 Leases

The determination of whether an arrangement is, or contains, a lease is based on the substance of the arrangement at inception date, whether fulfillment of the arrangement is dependent on the use of a specific asset or assets or the arrangement conveys a right to use the asset, even if that right is not explicitly specified in an arrangement.

Leases are classified as finance leases whenever the terms of the lease transfer substantially all the risks and rewards of ownership to the lessee. All other leases are classified as operating leases.

Assets held under finance leases are initially recognized as assets of the Company at their fair value at the inception of the lease or, if lower, at the present value of the minimum lease payments. The corresponding liability to the lessor is included in the consolidated statement of financial position as a finance lease obligation. Lease payments are apportioned between finance expenses and reduction of the lease obligation so as to achieve a constant rate of interest on the remaining balance of the liability. Interest expenses are recognized immediately in consolidated net income, unless they are directly attributable to qualifying assets, in which case they are capitalized in accordance with the Company's general policy on borrowing costs. Contingent rentals are recognized as expenses in the periods in which they are incurred. Assets held under finance leases are depreciated over their expected useful lives on the same basis as owned assets or, where shorter, the term of the relevant lease.

Operating lease payments are recognized as an expense on a straight-line basis over the lease term, except where another systematic basis is more representative of the time pattern in which economic benefits from the leased asset are consumed. Contingent rentals arising under operating leases are recognized as an expense in the period in which they are incurred. In the event that lease incentives are received to enter into operating leases, such incentives are recognized as a liability. The aggregate benefit of incentives is recognized as a reduction of rental expense on a straight-line basis, except where another systematic basis is more representative of the time pattern in which economic benefits from the leased asset are consumed. Leasehold improvements on operating leases are amortized using the straight-line method over the shorter of either the useful life of the assets or the related lease term.

#### 3.18 Financial liabilities and equity instruments

#### 3.18.1 Classification as debt or equity

Debt and equity instruments issued by the Company are classified as either financial liabilities or as equity in accordance with the substance of the contractual arrangements and the definitions of a financial liability and an equity instrument.

#### 3.18.2 Equity instruments

An equity instrument is any contract that evidences a residual interest in the assets of an entity after deducting all of its liabilities. Equity instruments issued by the Company are recognized at the proceeds received, net of direct issue costs.

Repurchase of the Company's own equity instruments is recognized and deducted directly in equity. No gain or loss is recognized in profit or loss on the purchase, sale, issue or cancellation of the Company's own equity instruments.

#### 3.18.3 Financial liabilities

#### Initial recognition and measurement

Financial liabilities within the scope of IAS 39 are classified as financial liabilities at FVTPL, loans and borrowings, or as derivatives designated as hedging instruments in an effective hedge, as appropriate. The Company determines the classification of its financial liabilities at initial recognition.

All financial liabilities are recognized initially at fair value less, in the case of loans and borrowings, directly attributable transaction costs.

The Company financial liabilities include trade and other payables, loans and borrowings, and derivative financial instruments, see Note 3.7.

#### Subsequent measurement

The measurement of financial liabilities depends on their classification as described below.

#### 3.18.4 Loans and borrowings

After initial recognition, interest bearing loans and borrowings are subsequently measured at amortized cost using the effective interest method. Gains and losses are recognized in the consolidated income statements when the liabilities are derecognized as well as through the effective interest method amortization process.

Amortized cost is calculated by taking into account any discount or premium on acquisition and fees or costs that are an integral part of the effective interest method. The effective interest method amortization is included in interest expense in the consolidated income statements, see Note 18.

#### 3.18.5 Derecognition

A financial liability is derecognized when the obligation under the liability is discharged or cancelled or expires. When an existing financial liability is replaced by another from the same lender on substantially different terms, or the terms of an existing liability are substantially modified, such an exchange or modification is treated as the derecognition of the original liability and the recognition of a new liability. The difference in the respective carrying amounts is recognized in the consolidated income statements.

#### **3.19 Provisions**

Provisions are recognized when the Company has a present obligation (legal or constructive) as a result of a past event, it is probable that the Company will be required to settle the obligation, and a reliable estimate can be made of the amount of the obligation.

The amount recognized as a provision is the best estimate of the consideration required to settle the present obligation at the end of the reporting period, taking into account the risks and uncertainties surrounding the obligation. When a provision is measured using the cash flows estimated to settle the present obligation, its carrying amount is the present value of those cash flows (where the effect of the time value of money is material).

When some or all of the economic benefits required to settle a provision are expected to be recovered from a third party, a receivable is recognized as an asset if it is virtually certain that reimbursement will be received and the amount of the receivable can be measured reliably.

The Company recognizes a provision for a loss contingency when it is probable (i.e., the probability that the event will occur is greater than the probability that it will not) that certain effects related to past events, would materialize and can be reasonably quantified. These events and their financial impact are also disclosed as loss contingencies in the consolidated financial statements when the risk of loss is deemed to be other than remote. The Company does not recognize an asset for a gain contingency until the gain is realized, see Note 25.

Restructuring provisions are recognized only when the recognition criteria for provisions are fulfilled. The Company has a constructive obligation when a detailed formal plan identifies the business or part of the business concerned, the location and number of employees affected, a detailed estimate of the associated costs, and an appropriate timeline. Furthermore, the employees affected must have been notified of the plan's main features.

#### 3.20 Post-employment and other long-term employee benefits

Post-employment and other long-term employee benefits, which are considered to be monetary items, include obligations for pension and retirement plans, seniority premiums and postretirement medical services, are all based on actuarial calculations, using the projected unit credit method.

In Mexico, the economic benefits from employee benefits and retirement pensions are granted to employees with 10 years of service and minimum age of 60. In accordance with Mexican Labor Law, the Company provides seniority premium benefits to its employees under certain circumstances. These benefits consist of a one-time payment equivalent to 12 days wages for each year of service (at the employee's most recent salary, but not to exceed twice the legal minimum wage), payable to all employees with 15 or more years of service, as well as to certain employees terminated involuntarily prior to the vesting of their seniority premium benefit. For qualifying employees, the Company also provides certain post-employment healthcare benefits such as the medical-surgical services, pharmaceuticals and hospital.

For defined benefit retirement plans and other long-term employee benefits, such as the Company's sponsored pension and retirement plans, seniority premiums and postretirement medical service plans, the cost of providing benefits is determined using the projected unit credit method, with actuarial valuations being carried out at the end of each reporting period. All remeasurements of the Company's defined benefit obligation such as actuarial gains and losses are recognized directly in other comprehensive income ("OCI"). The Company presents service costs within cost of goods sold, administrative and selling expenses in the consolidated income statements. The Company presents net interest cost within interest expense in the consolidated income statements. The projected benefit obligation recognized in the consolidated statement of financial position represents the present value of the defined benefit obligation as of the end of each reporting period. Certain subsidiaries of the Company have established plan assets for the payment of pension benefits, seniority premiums and postretirement medical services through irrevocable trusts of which the employees are named as beneficiaries, which serve to increase the funded status of such plans' related obligations.

Costs related to compensated absences, such as vacations and vacation premiums, are recognized on an accrual basis. Cost for mandatory severance benefits are recorded as incurred.

The Company recognizes a liability and expense for termination benefits at the earlier of the following dates:

- a) When it can no longer withdraw the offer of those benefits; or
- b) When it recognizes costs for a restructuring that is within the scope of IAS 37 "Provisions, Contingent Liabilities and Contingent Assets," and involves the payment of termination benefits.

The Company is demonstrably committed to a termination when, and only when, the entity has a detailed formal plan for the termination and is without realistic possibility of withdrawal.

A settlement occurs when an employer enters into a transaction that eliminates all further legal of constructive obligations for part or all of the benefits provided under a defined benefit plan. A curtailment arises from an isolated event such as closing of a plant, discontinuance of an operation or termination or suspension of a plan. Gains or losses on the settlement or curtailment of a defined benefit plan are recognized when the settlement or curtailment occurs.

During 2014, the Company settled its pension plan in Brazil and consequently recognized the corresponding effects of the settlement on the results of the current period, refer to Note 16.

#### 3.21 Revenue recognition

Sales of products are recognized as revenue upon delivery to the customer, and once all the following conditions are satisfied:

- The Company has transferred to the buyer the significant risks and rewards of ownership of the goods;
- The Company retains neither continuing managerial involvement to the degree usually associated with ownership nor effective control over the goods sold;
- · The amount of revenue can be measured reliably;
- It is probable that the economic benefits associated with the transaction will flow to the Company; and
- The costs incurred or to be incurred in respect of the transaction can be measured reliably.

All of the above conditions are typically met at the point in time that goods are delivered to the customer at the customers' facilities. Net sales reflect units delivered at list prices reduced by promotional allowances, discounts and the amortization of the agreements with customers to obtain the rights to sell and promote the Company's products.

#### Rendering of services and other

Revenue arising from services of sales of waste material and packing of raw materials are recognized in the other operating revenues caption in the consolidated income statement.

The Company recognized these transactions as revenues in accordance with the requirements established in the IAS 18 "Revenue" for delivery of goods and rendering of services, which are:

a) The amount of revenue can be measured reliably;

b) It is probable that the economic benefits associated with the transaction will flow to the entity.

#### Interest income

Revenue arising from the use by others of entity assets yielding interest is recognized once all the following conditions are satisfied:

- · The amount of the revenue can be measured reliably; and
- · It is probable that the economic benefits associated with the transaction will flow to the entity.

For all financial instruments measured at amortized cost and interest bearing financial assets classified as held to maturity, interest income is recorded using the effective interest rate ("EIR"), which is the rate that exactly discounts the estimated future cash or receipts through the expected life of the financial instrument or a shorter period, where appropriate, to the net carrying amount of the financial asset. The related interest income is included in the consolidated income statements.

#### 3.22 Administrative and selling expenses

Administrative expenses include labor costs (salaries and other benefits, including employee profit sharing "PTU") of employees not directly involved in the sale or production of the Company's products, as well as professional service fees, the depreciation of office facilities, amortization of capitalized information technology system implementation costs and any other similar costs.

Selling expenses include:

- Distribution: labor costs (salaries and other related benefits), outbound freight costs, warehousing costs of finished products, write off of returnable bottles in the distribution process, depreciation and maintenance of trucks and other distribution facilities and equipment. For the years ended December 31, 2015, 2014 and 2013, these distribution costs amounted to Ps. 20,205, Ps. 19,236 and Ps. 17,971, respectively;
- · Sales: labor costs (salaries and other benefits, including PTU) and sales commissions paid to sales personnel; and
- Marketing: promotional expenses and advertising costs.

PTU is paid by the Company's Mexican subsidiaries to its eligible employees. In Mexico, employee profit sharing is computed at the rate of 10% of the individual company taxable income, except for considering cumulative dividends received from resident legal persons in Mexico, depreciation of historical rather tax restated values, foreign exchange gains and losses, which are not included until the asset is disposed of or the liability is due and other effects of inflation are also excluded. As of January 1, 2014, PTU in Mexico will be calculated from the same taxable income for income tax, except for the following: a) neither tax losses from prior years nor the PTU paid during the year are deductible; and b) payments exempt from taxes for the employees are fully deductible in the PTU computation.

#### 3.23 Income taxes

Income tax expense represents the sum of the tax currently payable and deferred tax. Income taxes are charged to consolidated net income as they are incurred, except when they relate to items that are recognized in other comprehensive income or directly in equity, in which case, the current and deferred tax are also recognized in other comprehensive income or directly.

#### 3.23.1 Current income taxes

Income taxes are recorded in the results of the year they are incurred.

#### 3.23.2 Deferred income taxes

Deferred tax is recognized on temporary differences between the carrying amounts of assets and liabilities in the consolidated financial statements and the corresponding tax bases used in the computation of taxable profit. Deferred tax liabilities are generally recognized for all taxable temporary differences. Deferred tax assets are generally recognized for all deductible temporary differences to the extent that it is probable that taxable profits will be available against which those deductible temporary differences can be utilized and if any, future benefits from tax loss carry forwards and certain tax credits. Such deferred tax assets and liabilities are not recognized if the temporary difference arises from initial recognition of goodwill (no recognition of deferred tax liabilities) or from the initial recognition (other than in a business combination) of other assets and liabilities in a transaction that affects neither the taxable profit nor the accounting profit, except in the case of Brazil, where certain goodwill amounts are at times deductible for tax purposes.

Deferred tax assets are recognized for all deductible temporary differences, the carry forward of unused tax credits and any unused tax losses. Deferred tax assets are recognized to the extent that it is probable that taxable profit will be available against which the deductible temporary differences, and the carry forward of unused tax credits and unused tax losses can be utilized. The carrying amount of deferred tax assets is reviewed at each reporting date and reduced to the extent that it is no longer probable that sufficient taxable profit will be available to allow all or part of the deferred tax asset to be utilized. Unrecognized deferred tax assets are re-assessed at each reporting date and are recognized to the extent that it has become probable that future taxable profits will allow the deferred tax asset to be recovered.

Deferred tax liabilities are recognized for taxable temporary differences associated with investments in subsidiaries, associates, and interests in joint ventures, except where the Company is able to control the reversal of the temporary difference and it is probable that the temporary difference will not reverse in the foreseeable future. Deferred tax assets arising from deductible temporary differences associated with such investments and interests are only recognized to the extent that it is probable that there will be sufficient taxable profits against which to utilize the benefits of the temporary differences and they are expected to reverse in the foreseeable future.

Deferred income taxes are classified as a long-term asset or liability, regardless of when the temporary differences are expected to reverse.

The carrying amount of deferred tax assets is reviewed at the end of each reporting period and reduced to the extent that it is no longer probable that sufficient taxable profits will be available to allow all or part of the asset to be recovered.

Deferred tax relating to items recognized in the other comprehensive income are recognized in correlation to the underlying transaction in OCI.

Deferred tax assets and liabilities are measured at the tax rates that are expected to apply in the period in which the liability is settled or the asset realized, based on tax rates (and tax laws) that have been enacted or substantively enacted by the end of the reporting period. The measurement of deferred tax liabilities and assets reflects the tax consequences that would follow from the manner in which the Company expects, at the end of the reporting period, to recover or settle the carrying amount of its assets and liabilities.

In Mexico, the income tax rate is 30% for 2013, 2014 and 2015, and as result of Mexican Tax Reform for 2014, it will remain at 30% for the following years (see Note 24).

#### 3.24 Share-based payments arrangements

Senior executives of the Company receive remuneration in the form of share-based payment transactions, whereby employees render services as consideration for equity instruments. The equity instruments are granted and then held by a trust controlled by the Company until vesting. They are accounted for as equity settled transactions. The award of equity instruments is a fixed monetary value on grant date.

Equity-settled share-based payments to employees are measured at the fair value of the equity instruments at the grant date. The fair value determined at the grant date of the equity-settled share-based payments is expensed and recognized based on the graded vesting method over the vesting period, based on the Company's estimate of equity instruments that will eventually vest. At the end of each reporting period, the Company revises its estimate of the number of equity instruments expected to vest. The impact of the revision of the original estimates, if any, is recognized in consolidated net income such that the cumulative expense reflects the revised estimate.

#### 3.25 Earnings per share

The Company presents basic and diluted earnings per share (EPS) data for its shares. Basic EPS is calculated by dividing the net income attributable to controlling interest by the weighted average number of shares outstanding during the period adjusted for the weighted average of own shares purchased in the year. Diluted EPS is determined by adjusting the weighted average number of shares outstanding including the weighted average of own shares purchased in the year for the effects of all potentially dilutive securities, which comprise share rights granted to employees described above.

#### 3.26 Issuance of subsidiary stock

The Company recognizes the issuance of a subsidiary's stock as an equity transaction. The difference between the book value of the shares issued and the amount contributed by the non-controlling interest holder or third party is recorded as additional paid-in capital.

### Note 4. Mergers and Acquisitions

#### 4.1 Mergers and acquisitions

The Company has had certain mergers and acquisitions for the years 2015, 2014 and 2013; which were recorded using the acquisition method of accounting. The results of the acquired operations have been included in the consolidated financial statements since the date on which the Company obtained control of the business, as disclosed below. Therefore, the consolidated income statements and the consolidated statements of financial position in the years of such acquisitions are not comparable with previous periods. The consolidated statements of cash flows for the years ended December 31, 2015 and 2013 show the cash outflow for the merged and acquired operations net of the cash acquired related to those mergers and acquisitions. For the year ended December 31, 2014, the Company did not have any acquisitions or mergers.

While the acquired companies disclosed below, from Note 4.1.2 to Note 4.1.4, represent bottlers of Coca-Cola trademarked beverages, such entities were not under common ownership control prior to their acquisition.

#### 4.1.1 Acquisition of Grupo Socofar

On September 30, 2015, FEMSA Comercio – Retail Division completed the acquisition of 60% of Grupo Socofar. Grupo Socofar is an operator of pharmacies in South America which operated, directly and through franchises, 643 pharmacies and 154 beauty supply stores in Chile, and over 150 pharmacies in Colombia. Grupo Socofar was acquired for Ps. 7,685 in an all cash transaction. Transaction related costs of Ps. 116 were expensed by FEMSA Comercio – Retail Division as incurred, and recorded as a component of administrative expenses in the accompanying consolidated income statements. Socofar was included in operating results from the closing in September 2015.

FEMSA Comercio – Retail Division is currently in the process of allocating to all assets acquired and liabilities assumed in the acquisition the consideration transferred as the sum of the acquisition-date fair values of the net assets acquired because it is conducting a detailed review process. FEMSA Comercio – Retail Division expects to finish the allocation during the following year but before the measurement period allowed by IFRS; preliminary estimate of fair value of Socofar's net assets acquired is as follows.

|   | 2015       |
|---|------------|
| Total current assets (including cash acquired of Ps. 795) | Ps. 10,499 |
| Total non-current assets                                  | 3,875      |
| Total assets  | 14,374     |
| Total liabilities   | (11,555)   |
| Net assets acquired                                       | 2,819      |
| Goodwill  | 5,994      |
| Non-controlling interest <sup>(1)</sup>                   | (1,128)    |
| Total consideration transferred                           | Ps. 7,685  |

<sup>(1)</sup> Measured at the proportionate share of the acquiree's identificable net assets.

FEMSA Comercio – Retail Division expects to recover the amount recorded as goodwill through synergies related to the implementation of successful practices from its existing Mexican operations such as speed and quality in execution of the customer's value proposition and growth. Goodwill has been allocated to FEMSA Comercio's Pharma & Beauty cash generating unit.

Selected income statement information of Socofar for the period from the acquisition date through December 31, 2015 is as follows:

| Income Statement           |     | 2015  |
|----------------------------|-----|-------|
| Total revenues             | Ps. | 7,583 |
| Income before income taxes |     | 394   |
| Net income                 | Ps. | 354   |

#### 4.1.2 Acquisition of Grupo Spaipa

On October 29, 2013, Coca-Cola FEMSA through its Brazilian subsidiary Spal Industria Brasileira de Bebidas, S.A. completed the acquisition of 100% of Grupo Spaipa and three holding companies (collectively "Spaipa") and was acquired for Ps. 26,856 in an all cash transaction. Spaipa was a bottler of Coca-Cola trademark products which operated mainly in Sao Paulo and Paraná, Brazil. This acquisition was made to reinforce Coca-Cola FEMSA's leadership position in Brazil. Transaction related costs of Ps. 8 were expensed by the Company as incurred, and recorded as a component of administrative expenses in the accompanying consolidated income statements. Spaipa was included in operating results from November 2013.

The fair value of Spaipa's net assets acquired is as follows:

| Total current assets (including cash acquired of Ps. 3,800) | Ps. | 5,918   |
|---|-----|---------|
| Total non-current assets                                    |     | 5,090   |
| Distribution rights   |     | 11,872  |
| Total assets  |     | 22,880  |
| Total liabilities   |     | (6,807) |
| Net assets acquired   |     | 16,073  |
| Goodwill  |     | 10,783  |
| Total consideration transferred                             | Ps. | 26,856  |

Coca-Cola FEMSA expects to recover the amount recorded as goodwill through synergies related to the available production capacity. Goodwill has been allocated to Coca-Cola FEMSA's cash generating unit in Brazil. The goodwill recognized and expected to be deductible for income tax purposes according to Brazil tax law, is Ps. 22,202.

Selected income statement information of Spaipa for the period from the acquisition date through December 31, 2013 is as follows:

| Income Statement           |     | 2013  |
|----------------------------|-----|-------|
| Total revenues             | Ps. | 2,466 |
| Income before income taxes |     | 354   |
| Net income                 | Ps. | 311   |

#### 4.1.3 Acquisition of Companhia Fluminense de Refrigerantes

On August 22, 2013, Coca-Cola FEMSA through its Brazilian subsidiary Spal Industria Brasileira de Bebidas, S.A. completed the acquisition of 100% of Companhia Fluminense de Refrigerantes ("Companhia Fluminense") for Ps. 4,657 in an all cash transaction. Companhia Fluminense was a bottler of Coca-Cola trademark products which operated in the states of Minas Gerais, Rio de Janeiro and Sao Paulo, Brazil. This acquisition was made to reinforce Coca-Cola FEMSA's leadership position in Brazil. Transaction related costs of Ps. 11 were expensed by Coca-Cola FEMSA as incurred, and recorded as a component of administrative expenses in the accompanying consolidated income statements. Companhia Fluminense was included in operating results from September 2013.

The fair value of Companhia Fluminense's net assets acquired is as follows:

| Total current assets (including cash acquired of Ps. 9) | Ps. 515   |
|---|-----------|
| Total non-current assets                                | 1,721     |
| Distribution rights                                     | 2,077     |
| Total assets  | 4,313     |
| Total liabilities                                       | (1,963    |
| Net assets acquired                                     | 2,350     |
| Goodwill  | 2,307     |
| Total consideration transferred                         | Ps. 4,657 |
|   |           |

Coca-Cola FEMSA expects to recover the amount recorded as goodwill through synergies related to the available production capacity. Goodwill has been allocated to Coca-Cola FEMSA's cash generating unit in Brazil. The goodwill recognized and expected to be deductible for income tax purposes according to Brazil tax law is Ps. 4,581.

Selected income statement information of Companhia Fluminense for the period from the acquisition date through December 31, 2013 is as follows:

| Income Statement  | 2013     |
|-------------------|----------|
| Total revenues    | Ps. 981  |
| Loss before taxes | (39)     |
| Net loss          | Ps. (34) |

#### 4.1.4 Merger with Grupo YOLI

On May 24, 2013, Coca-Cola FEMSA completed the merger of 100% of Grupo Yoli. Grupo Yoli comprised the bottler entity YOLI de Acapulco, S.A. de C.V. and other nine entities. Grupo Yoli was a bottler of Coca-Cola trademark products which operated mainly in the state of Guerrero, as well as in parts of the state of Oaxaca in Mexico. This merger was made to reinforce Coca-Cola FEMSA's leadership position in Mexico. The transaction involved the issuance of 42,377,925 new L shares of Coca-Cola FEMSA, along with a cash payment immediately prior to closing of Ps. 1,109, in exchange for 100% share ownership of Grupo YOLI, which was accomplished through a merger. The total purchase price was Ps. 9,130 based on a share price of Ps. 189.27 per share on May 24, 2013. Transaction related costs of Ps. 82 were expensed by Coca-Cola FEMSA as incurred, and recorded as a component of administrative expenses in the accompanying consolidated income statements. Grupo YOLI was included in operating results from June 2013.

The fair value of Grupo Yoli net assets acquired is as follows:

|  | 2013      |
|--|-----------|
| Total current assets (including cash acquired of Ps. 63) | Ps. 837   |
| Total non-current assets                                 | 2,144     |
| Distribution rights                                      | 3,503     |
| Total assets   | 6,484     |
| Total liabilities  | (1,487)   |
| Net assets acquired                                      | 4,997     |
| Goodwill   | 4,133     |
| Total consideration transferred                          | Ps. 9,130 |

Coca-Cola FEMSA expects to recover the amount recorded as goodwill through synergies related to the available production capacity. Goodwill has been allocated to Coca-Cola FEMSA's cash generating unit in Mexico. The entire amount of goodwill will not be tax deductible.

Selected income statement information of Grupo YOLI for the period from the acquisition date through December 31, 2013 is as follows:

| Income Statement    |     | 2013  |
|---------------------|-----|-------|
| Total revenues      | Ps. | 2,240 |
| Income before taxes |     | 70    |
| Net income          | Ps. | 44    |

#### 4.1.5 Other acquisitions

During 2015, other cash payments, related to the Company's smaller acquisitions which in the aggregate amounted to Ps. 5,892. These payments were primarily related to the following: acquisition of 100% Farmacias Farmacon, a regional drugstore operator in the western Mexican states of Sinaloa, Sonora, Baja California and Baja California Sur with headquarters in the city of Culiacan, Sinaloa, at the acquisition date Farmacias Farmacon operated 215 stores; merger of 100% of PEMEX franchises in which FEMSA Comercio – Fuel Division has been providing operation services for gasoline service stations through agreements with third parties, using the commercial brand name "OXXO GAS", at the acquisition date there were 227 OXXO GAS stations; acquisition of 100% of "Zimag", supplier of logistics services in Mexico, with experience in warehousing, distribution and value added services over twelve cities in Mexico mainly in Mexico City, Monterrey, Guanajuato, Chihuahua, Merida and Tijuana; acquisition of 100% of Atlas Transportes e Logistica, supplier of logistics services in Brazil, with experience in the service industry breakbulk logistics with a network of 49 operative centers and over 1,200 freight units through all regions in Brazil. Transactions related costs in the aggregate amounted of Ps. 39 were expensed as incurred, and recorded as a component of administrative expenses in the accompanying consolidated income statements.

The preliminary estimation of fair value about these net assets acquired in the aggregate is as follows:

|  |                             | 2015    |
|--|-----------------------------|---------|
| Total current assets (including cash acquired of Ps. 71) | Ps.                         | 1,411   |
| Total non-current assets                                 |                             | 859     |
| Total assets   |                             | 2,270   |
| Total liabilities  |                             | (1,753) |
| Net assets acquired                                      | and the second stand of the | 517     |
| Goodwill   |                             | 5,375   |
| Total consideration transferred                          | Ps.                         | 5,892   |
|  |                             |         |

FEMSA Comercio – Retail Division and the logistic services business expect to recover the amount recorded as goodwill through synergies related to the ability to apply the operational processes of these business units. Farmacias Farmacon goodwill have been allocated to FEMSA Comercio's Pharma & Beauty cash generating unit and merger of PEMEX franchises goodwill have been allocated to FEMSA Comercio – Fuel Division cash generating unit in Mexico. Zimag and Atlas Transportes e Logistica goodwill has been allocated to FEMSA Logistic Services business's cash generating unit in Mexico and Brazil, respectively.

Selected income statement information of these acquisitions for the period from the acquisition date through December 31, 2015 is as follows:

| Income Statement           |     | 2015   |
|----------------------------|-----|--------|
| Total revenues             | Ps. | 20,262 |
| Income before income taxes |     | 107    |
| Net income                 | Ps. | 51     |

During 2013, other cash payments, net of cash acquired, related to the Company's smaller acquisitions amounted to Ps. 3,021. These payments were primarily related to the following: acquisition of Expresso Jundiaí, supplier of logistics services in Brazil, with experience in the service industry breakbulk logistics, warehousing and value added services. Expresso Jundiaí operated a network of 42 operating bases as of the date of the agreement, and has presence in six states in South and Southeast Brazil; acquisition of 80% of Doña Tota, brand leader in quick service restaurants in Notheast Mexico, originated in the state of Tamaulipas, Mexico, which operated 204 restaurants in Mexico and 11 in the state of Texas, United States, as of the date of the agreement. This transaction resulted in the acquisition of assets and rights for the production, processing, marketing and distribution of its fast food products, which was treated as business combination according to IFRS 3 "Business Combinations;" acquisition of 75% of Farmacias YZA, a leading pharmacy in Southeast Mexico, in the state of Yucatan, which operated 330 stores, as of the date of the agreement.

#### Unaudited Pro Forma Financial Data

The following unaudited consolidated pro forma financial data represent the Company's historical financial statements, adjusted to give effect to (i) the acquisition of Grupo Socofar, Farmacias Farmacon, Zimag, Atlas Transportes e Logística and merger of PEMEX franchises, mentioned in the preceding paragraphs as if they occurred on January 1, 2015; and (ii) certain accounting adjustments mainly related to the pro forma depreciation of fixed assets of the acquired companies. Unaudited pro forma financial data for all acquisitions and merger included, are as follow.

|  | Unaudited pro forma financial<br>information for the –year ended<br>December 31, <b>2015</b> |                             |  |
|--|--|-----------------------------|--|
| Total revenues<br>Income before income taxes and share of the profit of associates and joint ventures accounting for using the equity method<br>Net income | Ps.  | 368,446<br>28,053<br>26,389 |  |
| Basic net controlling interest income per share Series "B"<br>Basic net controlling interest income per share Series "D"                                   | Ps.  | 1.04<br>1.30                |  |

Below are pro forma 2013 results as if Spaipa, Companhia Fluminense and Grupo Yoli were acquired on January 1, 2013:

|  | Unaudited pro forma financial<br>information for the –year ended<br>December 31, 2013 |                             |  |
|--|---|-----------------------------|--|
| Total revenues<br>Income before income taxes and share of the profit of associates and joint ventures accounting for using the equity method<br>Net income | Ps.   | 270,705<br>23,814<br>20,730 |  |
| Basic net controlling interest income per share Series "B"<br>Basic net controlling interest income per share Series "D"                                   | Ps.   | 0.76<br>0.95                |  |

### Note 5. Cash and Cash Equivalents

For the purposes of the statement of cash flows, cash includes cash on hand and in banks and cash equivalents, which are short-term, highly liquid investments that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value, with a maturity date of three months or less at their acquisition date. Cash at the end of the reporting period as shown in the consolidated statement of cash flows is comprised of the following:

|                                 | December 31,<br><b>2015</b> | December 31,<br>2014 |                  |
|---------------------------------|-----------------------------|----------------------|------------------|
| Cash and bank balances          | Ps. 12,530<br>16.866        | Ps.                  | 12,654           |
| Cash equivalents (see Note 3.5) | Ps. 29,396                  | Ps.                  | 22,843<br>35,497 |

As explained in Note 3.3 above, the Company operates in Venezuela, which has a certain level of exchange control restrictions, which might prevent cash and cash equivalent balances from being available for use elsewhere in the group. At December 31, 2015 and 2014, cash and cash equivalent balances of the Company's Venezuela subsidiaries were Ps. 1,267 and Ps. 1,954, respectively.

### Note 6. Investments

As of December 31, 2015 and 2014 investments are classified as held-to maturity, the carrying value of the investments is similar to their fair value. The following is a detail of held-to maturity investments:

| Held-to Maturity <sup>(1)</sup> |                   |       |
|---------------------------------|-------------------|-------|
| Bank Deposits                   | 2015              | 2014  |
| Acquisition cost                | <b>Ps. 19</b> Ps. | . 143 |
| Accrued interest                |                   | 1     |
| Amortized cost                  | <b>Ps. 19</b> Ps. | . 144 |
|                                 | <b>Ps. 19</b> Ps. | . 144 |

<sup>(1)</sup> Denominated in euros at a fixed interest rate. Investments as of December 31, 2015 mature during 2016.

For the years ended December 31, 2015, 2014 and 2013, the effect of the investments in the consolidated income statements under the interest income item is Ps. 1, Ps. 3 and Ps. 3, respectively.

### Note 7. Accounts Receivable, Net

|                                     |    | December 31, |      | December 31, |  |
|-------------------------------------|----|--------------|------|--------------|--|
|                                     |    | 2015         |      | 2014         |  |
| Trade receivables                   | Ps | 14,696       | Ps.  | 9,312        |  |
| Allowance for doubtful accounts     |    | (849)        |      | (456)        |  |
| The Coca-Cola Company (see Note 14) |    | 1,559        |      | 1,584        |  |
| Loans to employees                  |    | 151          |      | 241          |  |
| Other related parties (see Note 14) |    | 243          |      | 273          |  |
| Heineken Company (see Note 14)      |    | 754          |      | 811          |  |
| Others                              |    | 1,458        | 1.12 | 2,077        |  |
|                                     | Ps | 18,012       | Ps.  | 13,842       |  |

#### 7.1 Trade receivables

Accounts receivable representing rights arising from sales and loans to employees or any other similar concept, are presented net of discounts and the allowance for doubtful accounts.

Coca-Cola FEMSA has accounts receivable from The Coca-Cola Company arising from the latter's participation in advertising and promotional programs and investment in refrigeration equipment and returnable bottles made by Coca-Cola FEMSA.

The carrying value of accounts receivable approximates its fair value as of December 31, 2015 and 2014.

#### Aging of past due but not impaired (days outstanding)

|  |     |      | Dece | ember 31,<br><b>2015</b> | Dece | ember 31,<br>2014 |
|--|-----|------|------|--------------------------|------|-------------------|
| 60-90 days   |     |      | Ps.  | 178                      | Ps.  | 65                |
| 90-120 days  |     |      |      | 161                      |      | 24                |
| 120+ days  |     |      |      | 588                      |      | 182               |
| Total  |     |      | Ps.  | 927                      | Ps.  | 271               |
| 7.2 Changes in the allowance for doubtful accounts |     | 2015 | 1    | 2014                     |      | 2013              |
| Opening balance                                    | Ps. | 456  | Ps.  | 489                      | Ps.  | 413               |
| Allowance for the year                             |     | 167  |      | 94                       |      | 154               |
| Charges and write-offs of uncollectible accounts   |     | (99) |      | (90)                     |      | (34)              |
| Effects of changes in foreign exchange rates       |     | 325  |      | (37)                     |      | (44)              |
| Ending balance                                     | Ps. | 849  | Ps.  | 456                      | Ps.  | 489               |

In determining the recoverability of trade receivables, the Company considers any change in the credit quality of the trade receivable from the date credit was initially granted up to the end of the reporting period. The concentration of credit risk is limited due to the customer base being large and unrelated.

#### Aging of impaired trade receivables (days outstanding)

|                           | December 31,<br><b>2015</b> | December 31,<br>2014 |     |  |
|---------------------------|-----------------------------|----------------------|-----|--|
| 60-90 days                | Ps. 4                       | Ps.                  | 13  |  |
| 60-90 days<br>90-120 days | 13                          |                      | 10  |  |
| 120+ days                 | 832                         |                      | 433 |  |
| Total                     | Ps. 849                     | Ps.                  | 456 |  |

#### 7.3 Payments from The Coca-Cola Company

The Coca-Cola Company participates in certain advertising and promotional programs as well as in the Coca-Cola FEMSA's refrigeration equipment and returnable bottles investment program. Contributions received by Coca-Cola FEMSA for advertising and promotional incentives are recognized as a reduction in selling expenses and contributions received for the refrigeration equipment and returnable bottles investment program are recorded as a reduction in the investment in refrigeration equipment and returnable bottles items. For the years ended December 31, 2015, 2014 and 2013 contributions received were Ps. 3,749, Ps. 4,118 and Ps. 4,206, respectively.

### Note 8. Inventories

|                        | December 31,<br><b>2015</b> | Dec | ember 31,<br>2014 |
|------------------------|-----------------------------|-----|-------------------|
| Finished products      | Ps. 17,631                  | Ps. | 10,989            |
| Raw materials          | 3,629                       |     | 3,493             |
| Spare parts            | 1,661                       |     | 1,353             |
| Work in process        | 108                         |     | 279               |
| Inventories in transit | 1,534                       |     | 929               |
| Other                  | 117                         |     | 171               |
|                        | Ps. 24,680                  | Ps. | 17,214            |

For the years ended at 2015, 2014 and 2013, the Company recognized write-downs of its inventories for Ps. 1,290, Ps. 1,028 and Ps. 1,322 to net realizable value, respectively.

For the years ended at 2015, 2014 and 2013, changes in inventories are comprised as follows and included in the consolidated income statement under the cost of goods sold caption:

|   | 2015        |     | 2014    |     | 2013    |
|---|-------------|-----|---------|-----|---------|
| Changes in inventories of finished goods and work in progress | Ps. 132,835 | Ps. | 92,390  | Ps. | 76,163  |
| Raw materials and consumables used                            | 53,514      | 1   | 55,038  |     | 49,740  |
| Total   | Ps. 186,349 | Ps. | 147,428 | Ps. | 125,903 |

### Note 9. Other Current Assets and Other Current Financial Assets

| 010   | Athon | current | accoto |
|-------|-------|---------|--------|
| 7.1 ( | Juler | current | assets |
|       |       |         |        |

|                           | December 31,<br><b>2015</b> | Dec | ember 31,<br>2014 |
|---------------------------|-----------------------------|-----|-------------------|
| Prepaid expenses          | Ps. 3,363                   | Ps. | 1,375             |
| Agreements with customers | 168                         |     | 161               |
| Short-term licenses       | 86                          |     | 68                |
| Other                     | 37                          |     | 184               |
|                           | Ps. 3,654                   | Ps. | 1,788             |

Prepaid expenses as of December 31, 2015 and 2014 are as follows:

|  | Dec | ember 31,<br><b>2015</b> | Dec | ember 31,<br>2014 |
|--|-----|--------------------------|-----|-------------------|
| Advances for inventories                             | Ps. | 2,291                    | Ps. | 380               |
| Advertising and promotional expenses paid in advance |     | 58                       |     | 156               |
| Advances to service suppliers                        |     | 601                      |     | 517               |
| Prepaid leases                                       |     | 115                      |     | 80                |
| Prepaid insurance                                    |     | 58                       |     | 29                |
| Others   |     | 240                      |     | 213               |
|  | Ps. | 3,363                    | Ps. | 1,375             |

Advertising and promotional expenses paid in advance recorded in the consolidated income statement for the years ended December 31, 2015, 2014 and 2013 amounted to Ps. 4,613, Ps. 4,460 and Ps. 6,232, respectively.

#### 9.2 Other current financial assets

|  | Decen | nber 31,<br><b>2015</b> | Dec | ember 31,<br>2014 |
|--|-------|-------------------------|-----|-------------------|
| Restricted cash                                | Ps.   | 704                     | Ps. | 1,213             |
| Derivative financial instruments (see Note 20) |       | 523                     |     | 384               |
| Short term note receivable <sup>(1)</sup>      |       | 1,191                   |     | 1,000             |
|  | Ps.   | 2,418                   | Ps. | 2,597             |

<sup>(1)</sup> The carrying value approximates its fair value as of December 31, 2015 and 2014.

The Company has pledged part of its short-term deposits in order to fulfill the collateral requirements for the accounts payable in different currencies. As of December 31, 2015 and 2014, the fair value of the short-term deposit pledged were:

|                     | December 31,<br><b>2015</b> | Dec | cember 31,<br>2014 |
|---------------------|-----------------------------|-----|--------------------|
| Venezuelan bolivars | Ps. 344                     | Ps. | 550                |
| Brazilian reais     | 360                         |     | 640                |
| Colombian pesos     |                             |     | 23                 |
|                     | Ps. 704                     | Ps. | 1,213              |

### Note 10. Investments in Associates and Joint Ventures

Details of the Company's associates and joint ventures accounted for under the equity method at the end of the reporting period are as follows:

|   |                       |                           | Ownership                   | Percentage           | Carryin                     | g Amount             |
|---|-----------------------|---------------------------|-----------------------------|----------------------|-----------------------------|----------------------|
| Investee  | Principal<br>Activity | Place of<br>Incorporation | December 31,<br><b>2015</b> | December 31,<br>2014 | December 31,<br><b>2015</b> | December 31,<br>2014 |
| Heineken Company <sup>(1) (2)</sup>                           | Beverages             | The<br>Netherlands        | 20.0%                       | 20.0%                | Ps. 92,694                  | Ps. 83,710           |
| Coca-Cola FEMSA:  |                       |                           |                             |                      |                             |                      |
| Joint ventures:   |                       |                           |                             |                      |                             |                      |
| Grupo Panameño de Bebidas                                     | Beverages             | Panama                    | 50.0%                       | 50.0%                | 1,573                       | 1,740                |
| Dispensadoras de Café, S.A.P.I. de C.V.                       | Services              | Mexico                    | 50.0%                       | 50.0%                | 161                         | 190                  |
| Estancia Hidromineral Itabirito, L.T.D.A.                     | Bottling and          |                           |                             |                      |                             |                      |
|   | distribution          | Brazil                    | 50.0%                       | 50.0%                | 160                         | 164                  |
| Coca-Cola FEMSA Philippines, Inc. ("CCFPI")                   | Bottling              | Philippines               | 51.0%                       | 51.0%                | 9,996                       | 9,021                |
| Fountain Agua Mineral, L.T.D.A.                               | Beverages             | Brazil                    | 50.0%                       | 50.0%                | 491                         | 573                  |
| Associates:   |                       |                           |                             |                      |                             |                      |
| Promotora Industrial Azucarera, S.A. de C.V. ("PIASA")        | Sugar production      | n Mexico                  | 36.3%                       | 36.3%                | 2,187                       | 2,082                |
| Industria Envasadora de Queretaro, S.A. de C.V. ("IEQSA")     | Canned bottling       | Mexico                    | 26.5%                       | 32.8%                | 172                         | 194                  |
| Industria Mexicana de Reciclaje, S.A. de C.V. ("IMER")        | Recycling             | Mexico                    | 35.0%                       | 35.0%                | 100                         | 98                   |
| Jugos del Valle, S.A.P.I. de C.V.                             | Beverages             | Mexico                    | 26.3%                       | 26.3%                | 1,531                       | 1,470                |
| KSP Partiçipações, L.T.D.A.                                   | Beverages             | Brazil                    | 38.7%                       | 38.7%                | 80                          | 91                   |
| Leao Alimentos e Bebidas, L.T.D.A.                            | Beverages             | Brazil                    | 24.4%                       | 24.4%                | 1,363                       | 1,670                |
| Other investments in Coca-Cola FEMSA's companies              | Various               | Various                   | Various                     | Various              | 60                          | 33                   |
| FEMSA Comercio:   |                       |                           |                             |                      |                             |                      |
| Café del Pacifico, S.A.P.I. de C.V. (Caffenio) <sup>(1)</sup> | Coffee                | Mexico                    | 40.0%                       | 40.0%                | 467                         | 467                  |
| Other investments <sup>(1) (3)</sup>                          | Various               | Various                   | Various                     | Various              | 696                         | 656                  |
|   |                       |                           |                             |                      | Ps. 111,731                 | Ps. 102,159          |

<sup>(1)</sup> Associate.

(2) As of December 31, 2015, comprised of 12.53% of Heineken, N.V. and 14.94% of Heineken Holding, N.V., which represents an economic interest of 20% in Heineken. The Company has significant influence, mainly, due to the fact that it participates in the Board of Directors of Heineken Holding, N.V. and the Supervisory Board of Heineken N.V.; and for the material transactions between the Company and Heineken Company.

<sup>(3)</sup> Joint ventures.

During 2015, Coca-Cola FEMSA received dividends from Industria Envasadora de Queretaro, S.A. de C.V., in the amount of Ps. 13 and subsequently sold shares for an amount of Ps. 22.

During 2015, Coca-Cola FEMSA made capital contributions to Compañía Panameña de Bebidas, S.A.P.I. de C.V. in the amount of Ps. 7.

During 2015, Coca-Cola FEMSA made capital contributions to Leao Alimentos e Bebidas, L.T.D.A. in the amount of Ps. 71.

During 2014, Coca-Cola FEMSA converted its account receivable from Compañía Panameña de Bebidas, S.A.P.I. de C.V. in the amount of Ps. 814 into an additional capital contribution in the investee.

During 2014, Coca-Cola FEMSA made capital contributions to Jugos del Valle, S.A.P.I. de C.V. in the amount of Ps. 25.

During 2014, Coca-Cola FEMSA received dividends from Jugos del Valle, S.A.P.I. de C.V., Estancia Hidromineral Itabirito, L.T.D.A., and Fountain Agual Mineral L.T.D.A., in the amount of Ps. 48, Ps. 50 and Ps. 50, respectively.

On January 25, 2013, Coca-Cola FEMSA closed the acquisition of 51% of CCFPI for an amount of \$688.5 U.S. dollars (Ps. 8,904) in an all-cash transaction. As part of the agreement, Coca-Cola FEMSA obtained a call option to acquire the remaining 49% of CCFPI at any time during the seven years following the closing. Coca-Cola FEMSA also has a put option to sell its 51% ownership to The Coca-Cola Company at any time from the fifth anniversary of the date of acquisition until the sixth anniversary, at a price which is based in part on the fair value of CCFPI at the date of acquisition (see Note 20.7).

As mentioned in Note 4, on May 24, 2013, Coca-Cola FEMSA completed the acquisition of 100% of Grupo Yoli. As part of these acquisition, Coca-Cola FEMSA increased its equity interest to 36.3% in Promotora Industrial Azucarera, S.A de C.V. Coca-Cola FEMSA has recorded the incremental interest acquired at its estimated fair value.

Although Coca-Cola FEMSA currently owns 51% of CCFPI, when considering (i) the terms of the shareholders' agreements (specifically the fact that during the initial four year period the joint approval of both Coca-Cola FEMSA and TCCC is required to approve CCFPI's annual business plan, which is the key documents pursuant to which CCFPI's business is operated and any other matters); and (ii) potential voting rights to acquire the remaining 49% of CCFPI are not probable to be executed in the foreseeable future and the fact that the call option remains "out of the money", the Company has concluded that Coca-Cola FEMSA did not control CCFPI during any of the periods presented in the consolidated financial statements and consequently the Company has accounted for this investment as joint venture using the equity method.

On April 30, 2010, the Company acquired an economic interest of 20% of Heineken Group. Heineken's main activities are the production, distribution and marketing of beer worldwide. The Company recognized an equity income of Ps. 5,879, Ps. 5,244 and Ps. 4,587, net of taxes regarding its interest in Heineken for the years ended December 31, 2015, 2014 and 2013, respectively. The Company's equity method in the net income attributable to equity holders of Heineken exclusive of amortization of adjustments amounted to Ps. 6,567 (€. 378 million), Ps. 5,362 (€. 303 million), and Ps. 4,680 (€. 273 million), for the years ended December 31, 2015, 2014 and 2013, respectively.

Summarized financial information in respect of the associate Heineken accounted for under the equity method is set out below.

|  | Decemb      |            | December 31, 2014 |     |         |         |        |
|--|-------------|------------|-------------------|-----|---------|---------|--------|
|  |             | Million of |                   |     | 1.00    | Million | of     |
|  | Peso        | 1.0        | Euro              |     | Peso    |         | Euro   |
| Total current assets   | Ps. 111,997 | €.         | 5,914             | Ps. | 109,101 | €.      | 6,086  |
| Total non-current assets   | 602,217     |            | 31,800            |     | 515,282 |         | 28,744 |
| Total current liabilities  | 161,273     |            | 8,516             |     | 152,950 |         | 8,532  |
| Total non-current liabilities  | 267,551     |            | 14,128            |     | 230,285 |         | 12,846 |
| Total equity   | 285,390     |            | 15,070            |     | 241,148 |         | 13,452 |
| Equity attributable to equity holders of Heineken                        | 256,323     |            | 13,535            |     | 222,453 |         | 12,409 |
| Total revenue and other income   | Ps. 363,191 | €.         | 20,922            | Ps. | 342,313 | €.      | 19,350 |
| Total cost and expenses  | 309,812     |            | 17,847            |     | 293,134 |         | 16,570 |
| Net income   | Ps. 37,166  | €.         | 2,141             | Ps. | 30,216  | €.      | 1,708  |
| Net income attributable to equity holders of the company                 | 32,844      |            | 1,892             |     | 26,819  |         | 1,516  |
| Other comprehensive income   | 4,809       |            | 277               |     | 4,210   |         | 238    |
| Total comprehensive income   | Ps. 41,975  | €.         | 2,418             | Ps. | 34,426  | €.      | 1,946  |
| Total comprehensive income attributable to equity holders of the company | 37,323      |            | 2,150             |     | 29,826  |         | 1,686  |

Reconciliation from the equity of the associate Heineken to the investment of the Company.

|   | December 31, <b>2015</b> |         |         |        |     | December 31, 2014 |  |        |  |  |
|---|--------------------------|---------|---------|--------|-----|-------------------|--|--------|--|--|
|   | 1                        | 0.00    | Millior | of     |     | 1.00              | Million of Euro           22,453         €.         12,409           20%         20%           44,491         €.         2,482 |        |  |  |
|   |                          | Peso    |         | Euro   |     | Peso              |  | Euro   |  |  |
| Equity attributable to equity holders of Heineken                           | Ps.                      | 256,323 | €.      | 13,535 | Ps. | 222,453           | €.   | 12,409 |  |  |
| Economic ownership percentage   |                          | 20%     | 10.1    | 20%    |     | 20%               |  | 20%    |  |  |
| Investment in Heineken Company exclusive of goodwill and others adjustments | Ps.                      | 51,265  | €.      | 2,707  | Ps. | 44,491            | €.   | 2,482  |  |  |
| Effects of fair value determined by Purchase Price Allocation               |                          | 18,704  |         | 988    |     | 17,707            |  | 988    |  |  |
| Goodwill  |                          | 22,725  | 1.1     | 1,200  |     | 21,512            |  | 1,200  |  |  |
| Investment in Heineken Company  | Ps.                      | 92,694  | €.      | 4,895  | Ps. | 83,710            | €.   | 4,670  |  |  |

As of December 31, 2015 and 2014 fair value of Company's investment in Heineken N.V. Holding and Heineken N.V. represented by shares equivalent to 20% of its outstanding shares amounted to Ps. 165,517 ( $\varepsilon$ . 8,740 million) and Ps. 116,327 ( $\varepsilon$ . 6,489 million) based on quoted market prices of those dates. As of February 23, 2016, issuance date of these consolidated financial statements, fair value amounted to  $\varepsilon$ . 8,252 million.

During the years ended December 31, 2015, 2014 and 2013, the Company received dividends distributions from Heineken, amounting to Ps. 2,343, Ps. 1,795 and Ps. 1,752, respectively.

As of December 31, 2015, 2014 and 2013 the total net income corresponding to the inmaterial associates of Coca-Cola FEMSA was Ps. 185, Ps. 195 and Ps. 138, respectively.

As of December 31, 2015, 2014 and 2013 the total net (loss) income corresponding to the inmaterial joint ventures of Coca-Cola FEMSA was Ps. (30), Ps. (320) and Ps. 151, respectively.

The Company's share of other comprehensive income from equity investees, net of taxes for the year ended December 31, 2015, 2014 and 2013 are as follows:

|  | 1   | 2015  |       | 2014  | A. 63. | 2013    |
|--|-----|-------|-------|-------|--------|---------|
| Items that may be reclassified to consolidated net income:                           |     | 1.00  | 10.80 |       |        |         |
| Valuation of the effective portion of derivative financial instruments               | Ps. | 213   | Ps.   | (257) | Ps.    | (91)    |
| Exchange differences on translating foreign operations                               |     | 69    |       | 1,579 |        | (3,029) |
| Total  | Ps. | 282   | Ps.   | 1,322 | Ps.    | (3,120) |
| Items that may not be reclassified to consolidated net income in subsequent periods: |     | 0.000 | 10.00 |       |        | 1000    |
| Remeasurements of the net defined benefit liability                                  | Ps. | 169   | Ps.   | (881) | Ps.    | 491     |

# Note 11. Property, Plant and Equipment, Net

|  |           |               | Machinery        |      |                         |      |                       | Investments<br>in Fixed |      |                        |      |       |                |
|--|-----------|---------------|------------------|------|-------------------------|------|-----------------------|-------------------------|------|------------------------|------|-------|----------------|
| Cost   | Land      | Buildings     | and<br>Equipment |      | frigeration<br>quipment | R    | Returnable<br>Bottles | Assets in<br>Progress   |      | Leasehold<br>rovements |      | Other | Total          |
| Cost as of January 1, 2013   | Ps. 5,769 | Ps. 14,377 Ps | s. 45,082        | Ps.  | 11,991                  | Ps.  | 5,814                 | Ps. 5,357               | Ps.  | 9,618                  | Ps.  | 754   | Ps. 98,762     |
| Additions  | 433       | 167           | 4,648            |      | 1,107                   |      | 1,435                 | 8,238                   |      | 11                     |      | 341   | 16,380         |
| Additions from business combinations<br>Transfer of completed projects | 536       | 2,278         | 2,814            |      | 428                     |      | 96                    | 614                     |      | 36                     |      | 264   | 7,066          |
| in progress<br>Transfer to/(from) assets classified as                 | 389       | 1,158         | 992              |      | 1,144                   |      | 785                   | (6,296)                 |      | 1,828                  |      | -     | -              |
| held for sale  |           | -             | (216)            |      |                         |      | -                     |                         |      | -                      |      | -     | (216)          |
| Disposals  | (11)      | (291)         | (2,049)          |      | (749)                   |      | (324)                 | (748)                   |      | (697)                  |      | (15)  | (4,884)        |
| Effects of changes in foreign  |           |               |                  |      |                         |      |                       |                         |      |                        |      |       |                |
| exchange rates<br>Changes in value on the recognition                  | (250)     | (1,336)       | (3,678)          |      | (1,135)                 |      | (466)                 | (291)                   |      | (103)                  |      | (55)  | (7,314)        |
| of inflation effects   | 228       | 1,191         | 2,252            |      | 603                     |      | 46                    | 165                     |      |                        |      | 277   | 4,762          |
| Capitalization of borrowing costs                                      | -         | 1,171         | 32               |      | -                       |      | -                     | 105                     |      | -                      |      | -     | 32             |
| Cost as of December 31, 2013   | Ps. 7,094 | Ps. 17,544 Ps |                  | Ps.  | 13,389                  | Ps.  | 7,386                 | Ps. 7,039               | Ps.  | 10,693                 | Ps.  | 1,566 | Ps. 114,588    |
| Cost as of January 1, 2014   | Ps. 7,094 | Ps. 17,544 Ps |                  | Ps.  | 13,389                  | Ps.  | 7,386                 | Ps. 7,039               | Ps.  | 10,693                 | Ps.  | 1,566 | Ps. 114,588    |
| Additions  | 803       | 54            | 4,156            |      | 32                      |      | 398                   | 11,209                  |      | 99                     |      | 234   | 16,985         |
| Changes in fair value of past  | 000       |               | 1,100            |      | 01                      |      | 0,0                   | 11,207                  |      |                        |      | 201   | 10,000         |
| acquisitions   | (115)     | (610)         | 891              |      | (57)                    |      |                       | (68)                    |      | 99                     |      | (253) | (113)          |
| Transfer of completed projects   | (110)     | (010)         | 071              |      | (07)                    |      |                       | (00)                    |      |                        |      | (200) | (115)          |
| in progress  |           | 1,717         | 2,823            |      | 1,523                   |      | 1,994                 | (10,050)                |      | 1,990                  |      | 3     |                |
| Transfer to/(from) assets classified                                   |           | 1,7 17        | 2,020            |      | 1,020                   |      | 1,221                 | (10,000)                |      | 1,550                  |      | 5     |                |
| as held for sale   |           |               | (134)            |      | -                       |      |                       |                         |      | -                      |      | -     | (134)          |
| Disposals  | (17)      | (144)         | (2,243)          |      | (632)                   |      | (60)                  | (5)                     |      | (587)                  |      | (79)  | (3,767)        |
| Effects of changes in foreign  | (1)       | (111)         | (2,210)          |      | (002)                   |      | (00)                  | (0)                     |      | (00.)                  |      | ()    | (0), 0, )      |
| exchange rates   | (664)     | (3,125)       | (5,415)          |      | (1,975)                 |      | (323)                 | (545)                   |      | (44)                   |      | (506) | (12,597)       |
| Changes in value on the recognition                                    | ()        | (,,,          | (-, -,           |      | ( ))                    |      | ()                    | (,                      |      | . ,                    |      |       | ( ,,           |
| of inflation effects   | 110       | 355           | 531              |      | 186                     |      | 7                     | 29                      |      |                        |      | 110   | 1,328          |
| Capitalization of borrowing costs                                      |           |               | 33               |      |                         |      | -                     | 263                     |      | -                      |      | -     | 296            |
| Cost as of December 31, 2014   | Ps. 7,211 | Ps. 15,791 Ps | s. 50,519        | Ps.  | 12,466                  | Ps.  | 9,402                 | Ps. 7,872               | Ps.  | 12,250                 | Ps.  | 1,075 | Ps. 116,586    |
| Cost as of January 1, 2015   | Ps. 7,211 | Ps. 15,791 P  |                  | Ps.  |                         | Ps.  | 9,402                 | Ps. 7,872               | Ps.  | 12,250                 | Ps.  | 1,075 | Ps.116,586     |
| Additions  | 675       | 1,688         | 5,122            | 1.01 | 851                     | 1.01 | 1,655                 | 6,942                   | 1.01 | 41                     | 100  | 511   | 17,485         |
| Additions from business  | 010       | 1,000         | 0,122            |      | 001                     |      | 1,000                 | 0,712                   |      |                        |      | 511   | 17,100         |
| acquisitions   | 30        | 251           | 870              |      | _                       |      |                       |                         |      | 862                    |      | -     | 2,013          |
| Transfer of completed projects   |           | 201           | 0/0              |      |                         |      |                       |                         |      | 002                    |      |       | 2,010          |
| in progress  | 59        | 1,289         | 3,251            |      | 1,168                   |      | 662                   | (8,143)                 |      | 1,714                  |      | -     |                |
| Transfer to/(from) assets classified                                   |           | 1,20,7        | 0,201            |      | 1,100                   |      | 002                   | (0,110)                 |      | 1,711                  |      |       |                |
| as held for sale   |           |               | (10)             |      |                         |      | -                     |                         |      | _                      |      |       | (10)           |
| Disposals  | (56)      | (219)         | (2,694)          |      | (972)                   |      | (103)                 |                         |      | (356)                  |      | (40)  | (4,440)        |
| Effects of changes in foreign  | (00)      | (21))         | (=)() 1)         |      | (21-)                   |      | (200)                 |                         |      | (000)                  |      | (10)  | (1)110)        |
| exchange rates   | (595)     | (1,352)       | (4,330)          |      | (1,216)                 |      | (266)                 | (1,004)                 |      | (23)                   |      | (848) | (9,634)        |
| Changes in value on the recognition                                    | (0,0)     | (1)002)       | (1)000)          |      | (1)=10)                 |      | (200)                 | (1,001)                 |      | (20)                   |      | (010) | (2,001)        |
| of inflation effects   | 245       | 503           | 957              |      | 295                     |      | 301                   | 91                      |      |                        |      | 229   | 2,621          |
| Capitalization of borrowing costs                                      |           |               | -                |      | -                       |      | -                     | 57                      |      | -                      |      | -     | 57             |
| Cost as of December 31, 2015   | Ps. 7,569 | Ps. 17,951 P  | s. 53,685        | Ps.  | 12,592                  | Ps   | 11,651                | Ps. 5,815               | Ps   | 14,488                 | Ps   | 927   | Ps. 124,678    |
| Cost us of December 31, 2013   | 13.7,507  | 15, 17,751 1  | J. JJ,00J        | 1.5. | 14,074                  | 1 3. | 11,001                | 1 3. 3,013              | 1 3. | 1 1,100                | 1 3. | 141   | 1 3. 12 1,0/ 0 |

|                                      |     |       |     |                          | Machinery<br>and |     | frigeration | R   | Returnable | in<br>As | ments<br>Fixed<br>sets in |      | Leasehold |     |       |              |
|--------------------------------------|-----|-------|-----|--------------------------|------------------|-----|-------------|-----|------------|----------|---------------------------|------|-----------|-----|-------|--------------|
| Accumulated Depreciation             | -   | Land  |     | Buildings                | Equipment        | 1   | Equipment   | -   | Bottles    | Pr       | ogress                    | Impi | ovements  |     | Other | Total        |
| Accumulated Depreciation as of       | D   |       | D   | (4.451) D                | (00.5(1))        | D   | (( (00))    | D   | (1.000)    | D        |                           | D    | (0.17()   | D   | (015) | D (07.110)   |
| January 1, 2013                      | Ps. | -     | Ps. | (4,451) Ps.              | (20,561)         | Ps. | (6,622)     | Ps. | (1,988)    | Ps.      | -                         | Ps.  | (3,176)   | Ps. | (315) | Ps.(37,113)  |
| Depreciation for the year            |     | -     |     | (431)                    | (4,380)          |     | (1,452)     |     | (1,662)    |          | -                         |      | (784)     |     | (96)  | (8,805)      |
| Transfer (to)/from assets classified |     |       |     |                          | 105              |     |             |     |            |          |                           |      |           |     |       | 105          |
| as held for sale                     |     | -     |     | 200                      | 105              |     | -           |     | 22         |          | -                         |      | (0)       |     | -     | 105          |
| Disposals                            |     | -     |     | 200                      | 1,992            |     | 785         |     | 33         |          | -                         |      | 682       |     | 6     | 3,698        |
| Effects of changes in foreign        |     |       |     | 501                      | 0.0/1            |     |             |     | 140        |          |                           |      | 0         |     | 70    | 0 (01        |
| exchange rates                       |     | -     |     | 591                      | 2,061            |     | 755         |     | 143        |          | -                         |      | 8         |     | 73    | 3,631        |
| Changes in value on the recognition  |     |       |     | (500)                    | (00.0)           |     | (110)       |     |            |          |                           |      |           |     | (122) | (2.1.12)     |
| of inflation effects                 | _   | -     | _   | (583)                    | (996)            |     | (442)       | _   | (6)        |          | -                         | _    | -         |     | (122) | (2,149)      |
| Accumulated Depreciation             |     |       |     | (                        | (                |     | (           |     | (          |          |                           |      | ()        |     |       |              |
| as of December 31, 2013              | Ps. | -     | Ps. | (4,674) Ps.              | (21,779)         | Ps. | (6,976)     | Ps. | (3,480)    | Ps.      | -                         | Ps.  | (3,270)   | Ps. | (454) | Ps. (40,633) |
| Accumulated Depreciation as          |     |       |     |                          |                  |     |             |     |            |          |                           |      |           |     |       |              |
| of January 1, 2014                   | Ps. | -     | Ps. | (4,674) Ps.              | (21,779)         | Ps. | (6,976)     | Ps. | (3,480)    | Ps.      | -                         | Ps.  | (3,270)   | Ps. | (454) | Ps. (40,633) |
| Depreciation for the year            |     | -     |     | (466)                    | (4,525)          |     | (1,181)     |     | (1,879)    |          | -                         |      | (863)     |     | (115) | (9,029)      |
| Transfer (to)/from assets            |     |       |     |                          |                  |     |             |     |            |          |                           |      |           |     |       |              |
| classified as held for sale          |     | -     |     |                          | 62               |     |             |     | · .        |          | -                         |      | -         |     | -     | 62           |
| Disposals                            |     | -     |     | 77                       | 2,086            |     | 602         |     | 57         |          | -                         |      | 517       |     | 1     | 3,340        |
| Effects of changes in foreign        |     |       |     |                          |                  |     |             |     |            |          |                           |      |           |     |       |              |
| exchange rates                       |     |       |     | 1,512                    | 3,481            |     | 1,046       |     | 105        |          | -                         |      | 2         |     | 236   | 6,382        |
| Changes in value on the recognition  |     |       |     |                          |                  |     |             |     |            |          |                           |      |           |     |       |              |
| of inflation effects                 |     | -     |     | (175)                    | (707)            |     | (135)       |     | (8)        |          | -                         |      | -         |     | (54)  | (1,079)      |
| Accumulated Depreciation             |     |       |     | 10.00                    |                  | 111 | 12.2        |     | 12.71.5    |          | 1.11                      |      | 10.1      |     |       |              |
| as of December 31, 2014              | Ps. | -     | Ps. | (3,726) Ps.              | (21,382)         | Ps. | (6,644)     | Ps. | (5,205)    | Ps.      | -                         | Ps.  | (3,614)   | Ps. | (386) | Ps. (40,957) |
| Accumulated Depreciation             |     |       |     | 1000                     |                  |     | 1.11        |     | 100        |          | 1.5                       | 100  | 100       | 12  |       | 1.76         |
| as of January 1, 2015                | Ps. | -     | Ps. | (3,726) Ps.              | (21,382)         | Ps. | (6,644)     | Ps. | (5,205)    | Ps.      |                           | Ps.  | (3,614)   | Ps. | (386) | Ps. (40,957) |
| Depreciation for the year            |     | -     |     | (515)                    | (4,864)          |     | (1,184)     |     | (1,984)    |          |                           |      | (1,071)   |     | (143) | (9,761)      |
| Disposals                            |     | -     |     | 172                      | 2,001            |     | 946         |     | 80         |          | -                         |      | 270       |     | 2     | 3,471        |
| Effects of changes in foreign        |     |       |     |                          |                  |     |             |     |            |          |                           |      |           |     |       |              |
| exchange rates                       |     | -     |     | 498                      | 2,222            |     | 1,044       |     | 167        |          | -                         |      | 22        |     | 212   | 4,165        |
| Changes in value on the recognition  |     |       |     |                          |                  |     |             |     |            |          |                           |      |           |     |       |              |
| of inflation effects                 |     |       |     | (187)                    | (426)            |     | (166)       |     | (436)      |          | -                         |      | 1         |     | (86)  | (1,300)      |
| Accumulated Depreciation             |     |       |     | . ,                      |                  |     |             | 23  |            |          |                           |      |           | 1.1 |       |              |
| as of December 31, 2015              | Ps. | -     | Ps. | (3,758) Ps.              | (22,449)         | Ps. | (6,004)     | Ps. | (7,378)    | Ps.      | -                         | Ps.  | (4,392)   | Ps. | (401) | Ps. (44,382) |
| Carrying Amount                      |     |       |     |                          | 11.50            |     |             |     |            |          |                           |      |           | 8   |       |              |
| As of December 31, 2013              | Ps  | 7,094 | Pe  | 12,870 Ps.               | 28,098           | Ps. | 6,413       | Ps. | 3,906      | Ps       | 7,039                     | Ps.  | 7,423     | Ps. | 1,112 | Ps. 73,955   |
| As of December 31, 2013              |     | 7,211 |     | 12,070 Ts.<br>12,065 Ps. | 29,137           | Ps. | 5,822       | Ps. | 4,197      |          | 7,872                     | Ps.  | 8,636     | Ps. | 689   | Ps. 75,629   |
| As of December 31, 2015              |     | 7,569 | _   | 14,193 Ps.               | 31,236           | Ps. | 6,588       | Ps. | 4,273      |          | 5,815                     | Ps.  | 10,096    | Ps. | 526   | Ps. 80,296   |

During the years ended December 31, 2015, 2014 and 2013 the Company capitalized Ps. 57, Ps. 296 and Ps. 32, respectively of borrowing costs in relation to Ps. 993, Ps. 1,915 and Ps. 790 in qualifying assets. The effective interest rates used to determine the amount of borrowing costs eligible for capitalization were 4.1%, 4.8% and 4.1%, respectively.

For the years ended December 31, 2015, 2014 and 2013 interest expense, interest income and net foreign exchange losses (gains) are analyzed as follows:

|     | 2015               |                 | 2014                              |   | 2013   |
|-----|--------------------|-----------------|-----------------------------------|---|--|
| Ps. | 8,031              | Ps.             | 7,080                             | Ps.   | 3,887  |
|     | 85                 |                 | 338                               |   | 57   |
| Ps. | 7,946              | Ps.             | 6,742                             | Ps.   | 3,830  |
|     | Contraction of the | Ps. 8,031<br>85 | <b>Ps. 8,031</b> Ps.<br><b>85</b> | <b>Ps. 8,031</b> Ps. 7,080<br><b>85</b> 338 | <b>Ps. 8,031</b> Ps. 7,080 Ps. <b>85</b> 338 |

<sup>(1)</sup> Amount of interest capitalized in property, plant and equipment and amortized intangible assets.

Commitments related to acquisitions of property, plant and equipment are disclosed in Note 25.

# Note 12. Intangible Assets

|   |     | Rights to              |       |            |     |                    |      |                       |     |                  |      |              |     |            |     |            |                         |     |                     |
|---|-----|------------------------|-------|------------|-----|--------------------|------|-----------------------|-----|------------------|------|--------------|-----|------------|-----|------------|-------------------------|-----|---------------------|
|   | Ľ   | duce and<br>Distribute |       |            | Ir  | Other<br>ndefinite |      | Total                 |     | hnology          |      |              |     |            |     |            | Total                   |     |                     |
|   |     | oca-Cola<br>rademark   |       |            | In  | Lived<br>tangible  |      | nortized<br>ntangible |     | osts and agement | Sy   | stems in     |     | Alcohol    |     |            | Amortized<br>Intangible | I   | Total<br>Intangible |
| Cost  |     | Products               | Go    | odwill     |     | Assets             |      | Assets                | 10  | Šystems          | Deve | lopment      | Ι   | Licenses   |     | Other      | Assets                  |     | Assets              |
| Cost as of January 1, 2013<br>Purchases                     | Ps. | 57,270                 | Ps.   | 6,972      | Ps. | 339                | Ps.  | 64,581                | Ps. | 2,863<br>164     | Ps.  | 1,019<br>644 | Ps. | 726<br>179 | Ps. | 384<br>123 | Ps. 4,992               | Ps. | 69,573<br>1,110     |
| Acquisition from business combinations                      |     | 19,868                 | 1     | -<br>4,692 |     | 1,621              |      | 36,181                |     | 70               |      | 044          |     | 1/9        |     | 125        | 1,110<br>266            |     | 36,447              |
| Transfer of completed development systems                   |     | 17,000                 | 1     | -          |     | 1,021              |      | 50,101                |     | 172              |      | (172)        |     | -          |     |            | 200                     |     | 50,117              |
| Disposals   |     | -                      |       | -          |     | (163)              |      | (163)                 |     | -                |      | (1, 2)       |     | (46)       |     | 1          | (46)                    |     | (209)               |
| Effect of movements in exchange rates                       |     | (1,828)                |       | (356)      |     | (10)               |      | (2,194)               |     | (75)             |      | -            |     | -          |     | (13)       | (88)                    |     | (2,282)             |
| Changes in value on the recognition of                      |     |                        |       |            |     |                    |      |                       |     |                  |      |              |     |            |     |            |                         |     |                     |
| inflation effects   |     | 417                    |       | -          |     | -                  |      | 417                   |     | -                |      | 113          |     | -          |     | -          | 113                     |     | 530                 |
| Capitalization of borrowing costs                           |     | -                      | 84    | -          | 1   | -                  |      | -                     |     | 25               |      | -            |     | -          |     | -          | 25                      |     | 25                  |
| Cost as of December 31, 2013                                | Ps. | 75,727                 | Ps. 2 | 1,308      | Ps. | 1,787              | Ps.  | 98,822                | Ps. | 3,219            | Ps.  | 1,604        | Ps. | 859        | Ps. | 690        | Ps. 6,372               | Ps. | 105,194             |
| Cost as of January 1, 2014                                  | Ps. | 75,727                 | Ps. 2 | 1,308      | Ps. | 1,787              | Ps.  | 98,822                | Ps. | 3,219            | Ps.  | 1,604        | Ps. | 859        | Ps. | 690        | Ps. 6,372               | Ps. | 105,194             |
| Purchases   |     | -                      |       | -          |     | 13                 |      | 13                    |     | 227              |      | 229          |     | 168        |     | 44         | 668                     |     | 681                 |
| Change in fair value of past acquisitions                   |     | (2,416)                |       | 4,117      |     | (205)              |      | 1,496                 |     | -                |      | -            |     | -          |     | (17)       | (17)                    |     | 1,479               |
| Transfer of completed development systems                   |     | -                      |       | -          |     | -                  |      | -                     |     | 278              |      | (278)        |     |            |     | -          | -                       |     | -                   |
| Disposals   |     | -                      |       | -          |     | (8)                |      | (8)                   |     | (387)            |      | -            |     | -          |     | (33)       | (420)                   |     | (428)               |
| Effect of movements in exchange rates                       |     | (5,343)                |       | (251)      |     | (10)               |      | (5,604)               |     | (152)            |      | (1)          |     | -          |     | (13)       | (166)                   |     | (5,770)             |
| Changes in value on the recognition of                      |     |                        |       |            |     |                    |      |                       |     |                  |      |              |     |            |     |            |                         |     |                     |
| inflation effects   |     | 2,295                  |       | -          |     | -                  |      | 2,295                 |     | (2)              |      | -            |     | -          |     | -          | (2)                     |     | 2,293               |
| Capitalization of borrowing costs                           |     | -                      |       | -          |     | -                  |      | -                     |     | 42               |      |              |     | -          |     | -          | 42                      |     | 42                  |
| Cost as of December 31, 2014                                | Ps. | 70,263                 | Ps. 2 | 5,174      | Ps. | 1,577              | Ps.  | 97,014                | Ps. | 3,225            | Ps.  | 1,554        | Ps. | 1,027      | Ps. | 671        | Ps. 6,477               | Ps. | 103,491             |
| Cost as of January 1, 2015                                  | Ps. | 70,263                 | Ps.2  | 5,174      | Ps. | 1,577              | Ps.  | 97,014                | Ps. | 3,225            | Ps.  | 1,554        | Ps. | 1,027      | Ps. | 671        | Ps. 6,477               | Ps. | 103,491             |
| Purchases   |     | -                      |       | -          |     |                    |      | -                     |     | 480              |      | 458          |     | 198        |     | 83         | 1,219                   |     | 1,219               |
| Acquisitions from business combinations                     |     | -                      | 1     | 1,369      |     | 1,238              |      | 12,607                |     | 328              |      | -            |     | -          |     | 199        | 527                     |     | 13,134              |
| Transfer of completed development systems                   |     | -                      |       | -          |     | -                  |      |                       |     | 1,085            |      | (1,085)      |     | -          |     | -          | -                       |     | -                   |
| Disposals   |     | -                      |       | -          |     | -                  |      | -                     |     | (150)            |      | (242)        |     | -          |     | (77)       | (469)                   |     | (469)               |
| Effect of movements in exchange rates                       |     | (4,992)                | (2    | 2,693)     |     | (52)               |      | (7,737)               |     | (94)             |      | (2)          |     | 0.5        |     | (16)       | (112)                   |     | (7,849)             |
| Changes in value on the recognition of<br>inflation effects |     | 1,121                  |       |            |     |                    |      | 1,121                 |     | (12)             |      | 100          |     |            |     |            | (12)                    |     | 1,109               |
| Capitalization of borrowing costs                           |     | 1,121                  |       |            |     |                    |      | 1,121                 |     | 28               |      |              |     | -          |     | -          | (12)                    |     | 28                  |
|   | Da  | (6 202                 | D. 2  | 2 950      | Da  | 2762               | De 1 | 102.005               | Ps. |                  | Ps.  | (0)          | Da  | 1 225      | Ps. | 060        |                         | Da  |                     |
| Cost as of December 31, 2015                                | PS. | 66,392                 | P\$.5 | 3,850      | PS. | 2,763              | PS.1 | 103,005               | PS. | 4,890            | PS.  | 683          | PS. | 1,225      | PS. | 860        | Ps. 7,658               | PS. | 110,005             |
| Amortization and Impairment Losses                          |     |                        |       |            |     |                    |      |                       |     |                  |      |              |     |            |     |            |                         |     |                     |
| Amortization as of January 1, 2013                          | Ps. |                        | Ps.   | -          | Ps. | (103)              | Ps.  | (103)                 | Ps. | (1,228)          | Ps.  |              | Ps. | (150)      | Ps. | (199)      | Ps. (1,577)             | Ps. | (1,680)             |
| Amortization expense  |     | -                      |       | -          |     | -                  |      | -                     |     | (271)            |      | -            |     | (73)       |     | (72)       | (416)                   |     | (416)               |
| Disposals   |     | -                      |       | -          |     | 103                |      | 103                   |     | 2                |      | -            |     | 46         |     | -          | 48                      |     | 151                 |
| Effect of movements in exchange rates                       |     | -                      |       | -          |     | -                  |      | -                     |     | 35               |      | -            |     | -          |     | 9          | 44                      |     | 44                  |
| Amortization as of December 31, 2013                        | Ps. | •                      | Ps.   | -          | Ps. | -                  | Ps.  | -                     | Ps. | (1,462)          | Ps.  | -            | Ps. | (177)      | Ps. | (262)      | Ps. (1,901)             | Ps. | (1,901)             |
| Amortization as of January 1, 2014                          | Ps. | -                      | Ps.   | -          | Ps. | -                  | Ps.  | -                     | Ps. | (1,462)          | Ps.  | -            | Ps. | (177)      | Ps. | (262)      | Ps. (1,901)             | Ps. | (1,901)             |
| Amortization expense  |     | -                      |       | -          |     | -                  |      | -                     |     | (268)            |      | -            |     | (58)       |     | (97)       | (423)                   |     | (423)               |
| Impairment losses   |     | -                      |       | -          |     | (36)               |      | (36)                  |     | -                |      | -            |     | -          |     | -          | -                       |     | (36)                |
| Disposals   |     | -                      |       | -          |     | -                  |      | -                     |     | 387              |      | - 11         |     | -          |     | -          | 387                     |     | 387                 |
| Effect of movements in exchange rates                       |     | -                      |       | -          |     | -                  |      | -                     |     | -                |      | -            |     | -          |     | 9          | 9                       |     | 9                   |
| Amortization as of December 31, 2014                        | Ps. | -                      | Ps.   | -          | Ps. | (36)               | Ps.  | (36)                  | Ps. | (1,343)          | Ps.  | -            | Ps. | (235)      | Ps. | (350)      | Ps. (1,928)             | Ps. | (1,964)             |
| Amortization as of January 1, 2015                          | Ps. | -                      | Ps.   | -          | Ps. | (36)               | -    | (36)                  | -   | (1,343)          |      | _            | Ps. | (235)      | Ps. | (350)      | Ps.(1,928)              | Ps. |                     |
| Amortization expense  |     | -                      |       | -          |     | ()                 |      | -                     |     | (461)            |      | -            |     | (67)       |     | (76)       | (604)                   |     | (604)               |
| Disposals   |     | -                      |       | -          |     | -                  |      | -                     |     | 126              |      | -            |     | -          |     | 42         | 168                     |     | 168                 |
| Effect of movements in exchange rates                       |     | -                      |       | -          |     | -                  |      | -                     |     | 59               |      | -            |     | -          |     | 19         | 78                      |     | 78                  |
| Amortization as of December 31, 2015                        | Ps. | -                      | Ps.   | -          | Ps. | (36)               | Ps.  | (36)                  | Ps. | (1,619)          | Ps.  | -            | Ps. | (302)      | Ps. | (365)      | Ps. (2,286)             | Ps. | (2,322)             |
|   | -   |                        |       |            | -   |                    |      |                       |     |                  | -    |              |     |            |     | 1          |                         | -   |                     |

1

#### **Carrying Amount**

| As of December 31, 2013 | Ps. 75,727 | Ps. 21,308 | Ps. | 1,787 | Ps. 98,822 | Ps. | 1,757 | Ps. | 1,604 | Ps. | 682 | Ps. | 428 | Ps. 4,471 Ps. 103,293 |
|-------------------------|------------|------------|-----|-------|------------|-----|-------|-----|-------|-----|-----|-----|-----|-----------------------|
| As of December 31, 2014 | Ps. 70,263 | Ps. 25,174 | Ps. | 1,541 | Ps. 96,978 | Ps. | 1,882 | Ps. | 1,554 | Ps. | 792 | Ps. | 321 | Ps. 4,549 Ps. 101,527 |
| As of December 31, 2015 | Ps. 66,392 | Ps.33,850  | Ps. | 2,727 | Ps.102,969 | Ps. | 3,271 | Ps. | 683   | Ps. | 923 | Ps. | 495 | Ps. 5,372 Ps. 108,341 |

During the years ended December 31, 2015, 2014 and 2013 the Company capitalized Ps. 28, Ps. 42 and Ps. 25, respectively of borrowing costs in relation to Ps. 410, Ps. 600 and Ps. 630 in qualifying assets, respectively. The effective interest rates used to determine the amount of borrowing costs eligible for capitalization were 4.1%, 4.2% and 4.1%, respectively.

For the years ended 2015, 2014 and 2013, allocation for amortization expense is as follows:

|                         |     | 2015 | 10.00 | 2014 | 10.75 | 2013 |
|-------------------------|-----|------|-------|------|-------|------|
| Cost of goods sold      | Ps. | 61   | Ps.   | 12   | Ps.   | 10   |
| Administrative expenses |     | 407  |       | 156  |       | 249  |
| Selling expenses        |     | 136  |       | 255  |       | 157  |
|                         | Ps. | 604  | Ps.   | 423  | Ps.   | 416  |

The average remaining period for the Company's intangible assets that are subject to amortization is as follows:

|   | Years |
|---|-------|
| Technology Costs and Management Systems | 3-10  |
| Alcohol Licenses                        | 6     |

#### Coca-Cola FEMSA Impairment Tests for Cash-Generating Units Containing Goodwill and Distribution Rights

For the purpose of impairment testing, goodwill and distribution rights are allocated and monitored on an individual country basis, which is considered to be the CGU.

The aggregate carrying amounts of goodwill and distribution rights allocated to each CGU are as follows:

|            | December 31,<br><b>2015</b> | Dec   | ember 31,<br>2014 |
|------------|-----------------------------|-------|-------------------|
| Mexico     | Ps. 55,137                  | Ps.   | 55,137            |
| Guatemala  | 410                         |       | 352               |
| Nicaragua  | 465                         |       | 418               |
| Costa Rica | 1,391                       |       | 1,188             |
| Panama     | 1,033                       |       | 884               |
| Colombia   | 4,746                       |       | 5,344             |
| Venezuela  | 621                         |       | 823               |
| Brazil     | 23,557                      |       | 29,622            |
| Argentina  | 69                          | 10.00 | 88                |
| Total      | Ps. 87,429                  | Ps.   | 93,856            |

Goodwill and distribution rights are tested for impairments annually. The recoverable amounts of the CGUs are based on value-in-use calculations. Value in use was determined by discounting the future cash flows generated from the continuing use of the CGU.

The foregoing forecasts could differ from the results obtained over time; however, Coca-Cola FEMSA prepares its estimates based on the current situation of each of the CGUs.

The recoverable amounts are based on value in use. The value in use of CGUs is determined based on the method of discounted cash flows. The key assumptions used in projecting cash flows are: volume, expected annual long-term inflation, and the weighted average cost of capital ("WACC") used to discount the projected flows.

To determine the discount rate, Coca-Cola FEMSA uses the WACC as determined for each of the cash generating units in real terms and as described in following paragraphs.

The estimated discount rates to perform the IAS 36 "Impairment of assets", impairment test for each CGU consider market participants' assumptions. Market participants were selected taking into consideration the size, operations and characteristics of the business that are similar to those of Coca-Cola FEMSA.

The discount rates represent the current market assessment of the risks specific to each CGU, taking into consideration the time value of money and individual risks of the underlying assets that have not been incorporated in the cash flow estimates. The discount rate calculation is based on the specific circumstances of Coca-Cola FEMSA and its operating segments and is derived from its WACC. The WACC takes into account both debt and equity. The cost of equity is derived from the expected return on investment by Company's investors. The cost of debt is based on the interest bearing borrowings Coca-Cola FEMSA is obliged to service. Segment-specific risk is incorporated by applying individual beta factors. The beta factors are evaluated annually based on publicly available market data.

Market participant assumptions are important because, not only do they include industry data for growth rates, management also assesses how the CGU's position, relative to its competitors, might change over the forecasted period.

The key assumptions used for the value-in-use calculations are as follows:

- Cash flows were projected based on actual operating results and the five-year business plan. Cash flows for a further five-year were forecasted maintaining the same stable growth and margins per country of the last year base. Coca-Cola FEMSA believes that this forecasted period is justified due to the non-current nature of the business and past experiences.
- Cash flows after the first ten-year period were extrapolated using a perpetual growth rate equal to the expected annual population growth, in order to calculate the terminal recoverable amount.
- A per CGU-specific Weighted Average Cost of Capital ("WACC") was applied as a hurdle rate to discount cash flows to get the recoverable amount of the units; the calculation assumes, size premium adjusting.

The key assumptions by CGU for impairment test as of December 31, 2015 were as follows:

| CGU        | Pre-tax<br>WACC | Post-tax<br>WACC | Expected Annual<br>Long-Term Inflation<br>2016-2025 | Expected Volume<br>Growth Rates<br>2016-2025 |
|------------|-----------------|------------------|---|--|
| Mexico     | 6.7%            | 6.1%             | 3.4%  | 2.1%   |
| Colombia   | 7.6%            | 6.8%             | 3.0%  | 4.4%   |
| Venezuela  | 17.8%           | 17.1%            | 72.5%   | 3.9%   |
| Costa Rica | 8.2%            | 7.9%             | 4.7%  | 3.9%   |
| Guatemala  | 10.6%           | 10.0%            | 3.7%  | 4.7%   |
| Nicaragua  | 13.4%           | 12.8%            | 5.3%  | 6.4%   |
| Panama     | 7.4%            | 6.8%             | 3.1%  | 5.2%   |
| Argentina  | 9.8%            | 9.1%             | 22.8%   | 3.4%   |
| Brazil     | 8.0%            | 7.4%             | 4.9%  | 4.0%   |

The key assumptions by CGU for impairment test as of December 31, 2014 were as follows:

| CGU        | Pre-tax<br>WACC | Post-tax<br>WACC | Expected Annual<br>Long-Term Inflation<br>2015-2024 | Expected Volume<br>Growth Inflation<br>2015-2024 |
|------------|-----------------|------------------|---|--|
| Mexico     | 5.5%            | 5.0%             | 3.5%  | 2.3%   |
| Colombia   | 6.4%            | 5.9%             | 3.0%  | 5.3%   |
| Venezuela  | 12.9%           | 12.3%            | 51.1%   | 3.9%   |
| Costa Rica | 7.7%            | 7.6%             | 4.7%  | 2.7%   |
| Guatemala  | 10.0%           | 9.4%             | 5.0%  | 4.3%   |
| Nicaragua  | 12.7%           | 12.2%            | 6.0%  | 2.7%   |
| Panama     | 7.6%            | 7.2%             | 3.8%  | 4.1%   |
| Argentina  | 9.9%            | 9.3%             | 22.3%   | 2.5%   |
| Brazil     | 6.2%            | 5.6%             | 6.0%  | 3.8%   |

The values assigned to the key assumptions represent management's assessment of future trends in the industry and are based on both external sources and internal sources (historical data). Coca-Cola FEMSA consistently applied its methodology to determine CGU specific WACC's to perform its annual impairment testing.

#### Sensitivity to Changes in Assumptions

At December 31, 2015, Coca-Cola FEMSA performed an additional impairment sensitivity calculation, taking into account an adverse change in post-tax WACC, according to the country risk premium, using for each country the relative standard deviation between equity and sovereign bonds and an additional sensitivity to the volume of 100 basis points and concluded that no impairment would be recorded.

| CGU        | Change in<br>WACC | Change in Volume<br>Growth CAGR <sup>(1)</sup> | Effect on Valuation |
|------------|-------------------|--|---------------------|
| Mexico     | +0.7%             | -1.0%  | Passes by 7.53x     |
| Colombia   | +0.9%             | -1.0%  | Passes by 5.16x     |
| Venezuela  | +5.8%             | -1.0%  | Passes by 7.08x     |
| Costa Rica | +2.4%             | -1.0%  | Passes by 2.27x     |
| Guatemala  | +1.2%             | -1.0%  | Passes by 6.41x     |
| Nicaragua  | +2.6%             | -1.0%  | Passes by 3.53x     |
| Panama     | +0.6%             | -1.0%  | Passes by 11.89x    |
| Argentina  | +5.6%             | -1.0%  | Passes by 137.35x   |
| Brazil     | +1.1%             | -1.0%  | Passes by 2.29x     |

<sup>(1)</sup> Compound Annual Growth Rate (CAGR).

### Note 13. Other Assets, Net and Other Financial Assets

#### 13.1 Other assets, net

|   | Dece | ember 31, | Dec | ember 31, |
|---|------|-----------|-----|-----------|
|   |      | 2015      |     | 2014      |
| Agreement with customers, net                     | Ps.  | 238       | Ps. | 239       |
| Long term prepaid advertising expenses            |      | 52        |     | 87        |
| Guarantee deposits <sup>(1)</sup>                 |      | 1,870     |     | 1,400     |
| Prepaid bonuses                                   |      | 122       |     | 92        |
| Advances to acquire property, plant and equipment |      | 370       |     | 988       |
| Recoverable taxes                                 |      | 1,181     |     | 1,329     |
| Others  |      | 1,160     |     | 782       |
|   | Ps.  | 4,993     | Ps. | 4,917     |

(1) As it is customary in Brazil, the Company is required to collaterize tax, legal and labor contingencies by guarantee deposits (see Note 25.7).

#### 13.2 Other financial assets

|  | December 31,<br><b>2015</b> | Dec | cember 31,<br>2014 |
|--|-----------------------------|-----|--------------------|
| Non-current accounts receivable                | Ps. 478                     | Ps. | 155                |
| Derivative financial instruments (see Note 20) | 8,377                       |     | 6,299              |
| Other non-current financial assets             | 100                         |     | 97                 |
|  | Ps. 8,955                   | Ps. | 6,551              |

As of December 31, 2015 and 2014, the fair value of long term accounts receivable amounted to Ps. 452 and Ps. 69, respectively. The fair value is calculated based on the discounted value of contractual cash flows whereby the discount rate is estimated using rates currently offered for receivable of similar amounts and maturities, which is considered to be level 2 in the fair value hierarchy.

### Note 14. Balances and Transactions with Related Parties and Affiliated Companies

Balances and transactions between the Company and its subsidiaries have been eliminated on consolidation and are not disclosed in this note.

The consolidated statements of financial positions and consolidated income statements include the following balances and transactions with related parties and affiliated companies:

|  | Dec | December 31,<br>2014 |     |       |
|--|-----|----------------------|-----|-------|
| Balances   |     |                      | 199 |       |
| Due from The Coca-Cola Company (see Note 7) <sup>(1) (8)</sup>                   | Ps. | 1,559                | Ps. | 1,584 |
| Balance with BBVA Bancomer, S.A. de C.V. <sup>(2)</sup>                          |     | 2,683                |     | 4,083 |
| Balance with Grupo Financiero Banorte, S.A. de C.V. <sup>(2)</sup>               |     | 1,178                |     | 3,653 |
| Instituto Tecnológico y de Estudios Superiores de Monterrey, A.C. <sup>(3)</sup> |     | 79                   |     | 126   |
| Due from Heineken Company <sup>(1)</sup> <sup>(7)</sup>                          |     | 754                  |     | 811   |
| Due from Grupo Estrella Azul <sup>(3)</sup>                                      |     | 69                   |     | 59    |
| Other receivables (1) (4)  |     | 1,352                |     | 1,209 |
| Due to The Coca-Cola Company (5) (6) (8)   | Ps. | 3,140                | Ps. | 4,343 |
| Due to BBVA Bancomer, S.A. de C.V. <sup>(5)</sup>                                |     | 292                  |     | 149   |
| Due to Caffenio <sup>(6)(7)</sup>  |     | 108                  |     | 111   |
| Due to Heineken Company (6) (7)  |     | 2,588                |     | 2,408 |
| Other payables <sup>(6)</sup>  |     | 981                  |     | 1,206 |

<sup>(1)</sup> Presented within accounts receivable.

<sup>(2)</sup> Presented within cash and cash equivalents.

<sup>(3)</sup> Presented within other financial assets.

<sup>(4)</sup> Presented within other current financial assets.

<sup>(5)</sup> Recorded within bank loans.

<sup>(6)</sup> Recorded within accounts payable.

<sup>(7)</sup> Associates.

<sup>(8)</sup> Non controlling interest.

Balances due from related parties are considered to be recoverable. Accordingly, for the years ended December 31, 2015 and 2014, there was no expense resulting from the uncollectibility of balances due from related parties.

| Transactions  |      | 2015   | 1.  | 2014   |      | 2013   |
|---|------|--------|-----|--------|------|--------|
| Income:   |      |        |     |        |      |        |
| Services to Heineken Company <sup>(1)</sup>   | Ps.  | 3,396  | Ps. | 3,544  | Ps.  | 2,412  |
| Logistic services to Grupo Industrial Saltillo, S.A. de C.V. (3)                              |      | 407    |     | 313    |      | 287    |
| Logistic services to Jugos del Valle <sup>(1)</sup>   |      | 564    |     | 513    |      | 471    |
| Other revenues from related parties   |      | 644    |     | 670    |      | 399    |
| Expenses:   | 1000 | 1000   | 1   |        | 1.14 | 1.1    |
| Purchase of concentrate from The Coca-Cola Company <sup>(2)</sup>                             | Ps.  | 27,330 | Ps. | 28,084 | Ps.  | 25,985 |
| Purchases of raw material and beer from Heineken Company <sup>(1)</sup>                       |      | 14,467 |     | 15,133 |      | 11,865 |
| Purchase of coffee from Caffenio <sup>(1)</sup>   |      | 1,774  |     | 1,404  |      | 1,383  |
| Purchase of baked goods and snacks from Grupo Bimbo, S.A.B. de C.V. (3)                       |      | 3,740  |     | 3,674  |      | 2,860  |
| Purchase of cigarettes from British American Tobacco Mexico (3)                               |      | -      |     | -      |      | 2,460  |
| Advertisement expense paid to The Coca-Cola Company (2) (4)                                   |      | 1,316  |     | 1,167  |      | 1,291  |
| Purchase of juices from Jugos del Valle, S.A.P.I. de C.V. (1)                                 |      | 3,082  |     | 2,592  |      | 2,628  |
| Purchase of sugar from Promotora Industrial Azucarera, S.A. de C.V. <sup>(1)</sup>            |      | 1,236  |     | 1,020  |      | 956    |
| Interest expense and fees paid to BBVA Bancomer, S.A. de C.V. (3)                             |      | 68     |     | 99     |      | 77     |
| Purchase of sugar from Beta San Miguel <sup>(3)</sup>   |      | 1,264  |     | 1,389  |      | 1,557  |
| Purchase of sugar, cans and aluminum lids from Promotora Mexicana                             |      |        |     |        |      |        |
| de Embotelladores, S.A. de C.V. <sup>(3)</sup>  |      | 587    |     | 567    |      | 670    |
| Purchase of canned products from IEQSA <sup>(1)</sup>   |      | 731    |     | 591    |      | 615    |
| Purchase of inventories to Leao Alimentos e Bebidas, L.T.D.A. <sup>(1)</sup>                  |      | 3,359  |     | 2,891  |      | 2,123  |
| Advertising paid to Grupo Televisa, S.A.B. <sup>(3)</sup>                                     |      | 175    |     | 158    |      | 92     |
| Interest expense paid to Grupo Financiero Banamex, S.A. de C.V. (3)                           |      |        |     | 2      |      | 19     |
| Insurance premiums for policies with Grupo Nacional Provincial, S.A.B. (3)                    |      | 58     |     | 140    |      | 67     |
| Donations to Instituto Tecnológico y de Estudios Superiores de Monterrey, A.C. <sup>(3)</sup> |      |        |     | 42     |      | 78     |
| Donations to Fundación FEMSA, A.C. (3)  |      | 30     |     | -      |      | 27     |
| Donations to Difusión y Fomento Cultural, A.C. <sup>(3)</sup>                                 |      | 59     |     | 73     |      | -      |
| Interest expense paid to The Coca-Cola Company (2)  |      | 1      |     | 4      |      | 60     |
| Other expenses with related parties   |      | 470    |     | 321    |      | 299    |

<sup>(1)</sup> Associates.

<sup>(2)</sup> Non controlling interest.

<sup>(3)</sup> Members of the board of directors in FEMSA participate in board of directors of this entity.

(4) Net of the contributions from The Coca-Cola Company of Ps. 3,749, Ps. 4,118 and Ps. 4,206, for the years ended in 2015, 2014 and 2013, respectively.

Also as disclosed in Note 10, during January 2013, Coca-Cola FEMSA purchased its 51% interest in CCFPI from The Coca-Cola Company. The remainder of CCFPI is owned by The Coca-Cola Company and Coca-Cola FEMSA has currently outstanding certain call and put options related to CCFPI's equity interests.

#### **Commitments with related parties**

| Related Party    | Commitment | Conditions   |
|------------------|------------|--|
| Heineken Company | Supply     | Supply of all beer products in Mexico's OXXO stores. The contract may be<br>renewed for five years or additional periods. At the end of the contract OXXO<br>will not hold exclusive contract with another supplier of beer for the next 3 years.<br>Commitment term, Jan 1st, 2010 to Jun 30, 2020. |

The benefits and aggregate compensation paid to executive officers and senior management of the Company were as follows:

|                                   |     | 2015  |     | 2014 |     | 2013  |
|-----------------------------------|-----|-------|-----|------|-----|-------|
| Short-term employee benefits paid | Ps. | 1,162 | Ps. | 964  | Ps. | 1,268 |
| Postemployment benefits           |     | 42    |     | 45   |     | 37    |
| Termination benefits              |     | 63    |     | 114  |     | 25    |
| Share based payments              |     | 463   |     | 283  |     | 306   |

### Note 15. Balances and Transactions in Foreign Currencies

Assets, liabilities and transactions denominated in foreign currencies are those realized in a currency different than the functional currency of the Company. As of the end and for the years ended on December 31, 2015, 2014 and 2013, assets, liabilities and transactions denominated in foreign currencies, expressed in Mexican pesos (contractual amounts) are as follows:

|                         | Assets |           |      |          |     | Liabilities |            |  |  |
|-------------------------|--------|-----------|------|----------|-----|-------------|------------|--|--|
| Balances                | S      | hort-Term | L    | ong-Term | S   | hort-Term   | Long- Term |  |  |
| As of December 31, 2015 |        |           |      |          |     |             |            |  |  |
| U.S. dollars            | Ps.    | 10,939    | Ps.  | 630      | Ps. | 1,672       | Ps.71,123  |  |  |
| Euros                   |        | 3         |      | -        |     | 23          |            |  |  |
| Other currencies        |        | -         |      | 1,173    | 100 | 152         | 41         |  |  |
| Total                   | Ps.    | 10,942    | Ps.  | 1,803    | Ps. | 1,847       | Ps. 71,164 |  |  |
| As of December 31, 2014 |        |           | 0.00 | 1999     | 201 | - 19 A.     |            |  |  |
| U.S. dollars            | Ps.    | 5,890     | Ps.  | 989      | Ps. | 7,218       | Ps. 66,140 |  |  |
| Euros                   |        | 32        |      | -        |     | 27          | -          |  |  |
| Other currencies        |        | 27        |      | 1,214    | 6.1 | 50          | 31         |  |  |
| Total                   | Ps.    | 5,949     | Ps.  | 2,203    | Ps. | 7,295       | Ps. 66,171 |  |  |

|                                      |     |          |     | 01                | Pu  | irchases of      |                     | 6    | 1.0            |     |                   |      |       |
|--------------------------------------|-----|----------|-----|-------------------|-----|------------------|---------------------|------|----------------|-----|-------------------|------|-------|
| Transactions                         |     | Revenues |     | Other<br>Revenues |     | Raw<br>Materials | Interest<br>Expense | Cons | ulting<br>Fees |     | Assets<br>sitions |      | Other |
| For the year ended December 31, 2015 | 100 |          | 200 | 13.21             |     |                  | 1000                |      | 1              | 1.5 |                   | 1.35 | 0.00  |
| U.S. dollars                         | Ps. | 1,891    | Ps. | 472               | Ps. | 11,710           | Ps. 1,973           | Ps.  | 34             | Ps. | 75                | Ps.  | 2,035 |
| Euros                                |     | -        |     | 1                 |     | 2                | -                   |      | 2              |     | -                 |      | 37    |
| Other currencies                     |     | 20       |     | -                 |     | -                | -                   |      | -              |     | -                 |      | 204   |
| Total                                | Ps. | 1,911    | Ps. | 473               | Ps. | 11,712           | Ps. 1,973           | Ps.  | 36             | Ps. | 75                | Ps.  | 2,276 |
| For the year ended December 31, 2014 |     |          |     |                   |     |                  |                     |      |                |     |                   |      |       |
| U.S. dollars                         | Ps. | 2,817    | Ps. | 641               | Ps. | 15,006           | Ps. 1,669           | Ps.  | 14             | Ps. | 478               | Ps.  | 2,068 |
| Euros                                |     | 7        |     | -                 |     | 80               | 15                  |      | -              |     | 5                 |      | 13    |
| Other currencies                     |     | 178      |     | -                 |     | 10               | -                   |      | -              |     | -                 |      | 4     |
| Total                                | Ps. | 3,002    | Ps. | 641               | Ps. | 15,096           | Ps. 1,684           | Ps.  | 14             | Ps. | 483               | Ps.  | 2,085 |
| For the year ended December 31, 2013 |     |          |     |                   |     |                  |                     |      |                |     |                   |      |       |
| U.S. dollars                         | Ps. | 2,013    | Ps. | 605               | Ps. | 15,017           | Ps. 435             | Ps.  | 11             | Ps. | 80                | Ps.  | 1,348 |
| Euros                                |     | 1        |     | 3                 |     | 55               | 9                   |      | -              |     | 2                 |      | 15    |
| Other currencies                     |     | -        |     | -                 |     | -                | -                   |      | -              |     | -                 |      | 3     |
| Total                                | Ps. | 2,014    | Ps. | 608               | Ps. | 15,072           | Ps. 444             | Ps.  | 11             | Ps. | 82                | Ps.  | 1,366 |

Mexican peso exchange rates effective at the dates of the consolidated statements of financial position and at the issuance date of the Company's consolidated financial statements were as follows:

|             | D       | December 31, |         |  |
|-------------|---------|--------------|---------|--|
|             | 2015    | 2014         | 2016    |  |
| U.S. dollar | 17.2065 | 14.7180      | 18.2762 |  |
| Euro        | 18.7873 | 17.9182      | 19.9997 |  |

### Note 16. Post-Employment and Other Long-Term Employee Benefits

The Company has various labor liabilities for employee benefits in connection with pension, seniority and post-retirement medical benefits. Benefits vary depending upon the country where the individual employees are located. Presented below is a discussion of the Company's labor liabilities in Mexico, which comprise the substantial majority of those recorded in the consolidated financial statements.

During 2014, Coca-Cola FEMSA settled its pension plan in Brazil and consequently Coca-Cola FEMSA recognized the corresponding effects of the settlement as disclosed below.

#### **16.1 Assumptions**

The Company annually evaluates the reasonableness of the assumptions used in its labor liability for post-employment and other non-current employee benefits computations.

Actuarial calculations for pension and retirement plans, seniority premiums and post-retirement medical benefits, as well as the associated cost for the period, were determined using the following long-term assumptions for non-hyperinflationary Mexico:

| Mexico   | December 31,<br><b>2015</b> | December 31,<br>2014 | December 31,<br>2013 |
|--|-----------------------------|----------------------|----------------------|
|  | 2015                        | 2014                 | 2015                 |
| Financial:   |                             |                      |                      |
| Discount rate used to calculate the defined benefit obligation | 7.00%                       | 7.00%                | 7.50%                |
| Salary increase  | 4.50%                       | 4.50%                | 4.79%                |
| Future pension increases                                       | 3.50%                       | 3.50%                | 3.50%                |
| Healthcare cost increase rate                                  | 5.10%                       | 5.10%                | 5.10%                |
| Biometric:   |                             |                      |                      |
| Mortality <sup>(1)</sup>                                       | EMSSA 2009                  | EMSSA 2009           | EMSSA 82-89          |
| Disability <sup>(2)</sup>                                      | IMSS-97                     | IMSS-97              | IMSS-97              |
| Normal retirement age  | 60 years                    | 60 years             | 60 years             |
| Employee turnover table <sup>(3)</sup>                         | BMAR 2007                   | BMAR 2007            | BMAR 2007            |

Measurement date December:

<sup>(1)</sup> EMSSA. Mexican Experience of social security. Updated due to lower mortality rates.

<sup>(2)</sup> IMSS. Mexican Experience of Instituto Mexicano del Seguro Social.

<sup>(3)</sup> BMAR. Actuary experience.

In Mexico the methodology used to determine the discount rate was the Yield or Internal Rate of Return ("IRR") which involves a yield curve. In this case, the expected rates of each period were taken from a yield curve of Mexican Federal Government Treasury Bond (known as CETES in Mexico).

In Mexico upon retirement, the Company purchases an annuity for the employee, which will be paid according to the option chosen by the employee.

Based on these assumptions, the amounts of benefits expected to be paid out in the following years are as follows:

|     |                  |                   |   |  | irement<br>Medical  |   | Total   |
|-----|------------------|-------------------|---|--|---|---|---|
| Ps. | 489              | Ps.               | 33  | Ps.  | 12  | Ps.   | 534   |
|     | 347              |                   | 31  |  | 17  |   | 395   |
|     | 293              |                   | 33  |  | 18  |   | 344   |
|     | 336              |                   | 36  |  | 18  |   | 390   |
|     | 413              |                   | 41  |  | 19  |   | 473   |
|     | 1,809            | 0150              | 287   |  | 101   |   | 2,197   |
|     | Retiremer<br>Ps. | 347<br>293<br>336 | Retirement Plans         Pr           Ps.         489         Ps.           347         293         336           336         413         413 | Retirement Plans         Premiums           Ps.         489         Ps.         33           347         31         343           293         33         336         36           413         41         41         41 | Pension and<br>Retirement PlansSeniority<br>PremiumsPs.489Ps.333473131293333633636413 | Retirement Plans         Premium's         Services           Ps.         489         Ps.         33         Ps.         12           347         31         17           293         33         18           336         36         18           413         41         19 | Pension and<br>Retirement PlansSeniority<br>PremiumsRetirement<br>Medical<br>ServicesPs.489Ps.33Ps.12Ps.347311717293331818336361819 |

16.2 Balances of the liabilities for post-employment and other long-term employee benefits

| December 31, |  | December 31,   |   |  |
|--------------|--|--|---|--|
|              | 2015   |  | 2014  |  |
|              |  |  |   |  |
| Ps.          | 5,308  | Ps.  | 5,270   |  |
|              | (2,068)  |  | (2,015)   |  |
| Ps.          | 3,240  | Ps.  | 3,255   |  |
|              | 1. 1. 1.   | 1.10   | 12:20   |  |
| Ps.          | 610  | Ps.  | 563   |  |
|              | (103)  | 0.1  | (87)  |  |
| Ps.          | 507  | Ps.  | 476   |  |
|              |  | S. 1. S  |   |  |
| Ps.          | 404  | Ps.  | 338   |  |
|              | (57)   |  | (56)  |  |
| Ps.          | 347  | Ps.  | 282   |  |
|              |  |  |   |  |
| Ps.          | 135  | Ps.  | 194   |  |
|              | -  |  | -   |  |
| Ps.          | 135  | Ps.  | 194   |  |
| Ps.          | 4,229  | Ps.  | 4,207   |  |
|              | Ps.<br>Ps.<br>Ps.<br>Ps.<br>Ps.<br>Ps.<br>Ps.<br>Ps.<br>Ps.<br>Ps. | 2015           Ps.         5,308<br>(2,068)           Ps.         3,240           Ps.         610<br>(103)           Ps.         507           Ps.         507           Ps.         404<br>(57)           Ps.         347           Ps.         135           Ps.         135 | Ps.         5,308<br>(2,068)         Ps.           Ps.         3,240         Ps.           Ps.         610         Ps.           (103)         -         -           Ps.         507         Ps.           Ps.         507         Ps.           Ps.         404         Ps.           (57)         -         -           Ps.         347         Ps.           Ps.         135         Ps.           -         -         - |  |

#### 16.3 Trust assets

Trust assets consist of fixed and variable return financial instruments recorded at market value, which are invested as follows:

| Type of Instrument   | December 31,<br><b>2015</b> | December 31,<br>2014 |
|--|-----------------------------|----------------------|
| Fixed return:  |                             |                      |
| Traded securities  | 13%                         | 19%                  |
| Bank instruments   | 6%                          | 8%                   |
| Federal government instruments of the respective countries | 63%                         | 57%                  |
| Variable return:   |                             |                      |
| Publicly traded shares                                     | 18%                         | 16%                  |
|  | 100%                        | 100%                 |

In Mexico, the regulatory framework for pension plans is established in the Income Tax Law and its Regulations, the Federal Labor Law and the Mexican Social Security Institute Law. None of these laws establish minimum funding levels or a minimum required level of contributions.

In Mexico, the Income Tax Law requires that, in the case of private plans, certain notifications must be submitted to the authorities and a certain level of instruments must be invested in Federal Government securities among others.

The Company's various pension plans have a technical committee that is responsible for verifying the correct operation of the plan with regard to the payment of benefits, actuarial valuations of the plan, and supervise the trustee. The committee is responsible for determining the investment portfolio and the types of instruments the fund will be invested in. This technical committee is also responsible for reviewing the correct operation of the plans in all of the countries in which the Company has these benefits.

The risks related to the Company's employee benefit plans are primarily attributable to the plan assets. The Company's plan assets are invested in a diversified portfolio, which considers the term of the plan so as to invest in assets whose expected return coincides with the estimated future payments.

Since the Mexican Tax Law limits the plan asset investment to 10% for related parties, this risk is not considered to be significant for purposes of the Company's Mexican subsidiaries.

In Mexico, the Company's policy is to invest at least 30% of the fund assets in Mexican Federal Government instruments. Guidelines for the target portfolio have been established for the remaining percentage and investment decisions are made to comply with these guidelines insofar as the market conditions and available funds allow.

In Mexico, the amounts and types of securities of the Company in related parties included in portfolio fund are as follows:

|  | December 31,<br><b>2015</b> | Decer | December 31,<br>2014 |  |  |
|--|-----------------------------|-------|----------------------|--|--|
| Debt:                                      |                             |       |                      |  |  |
| Cementos Mexicanos. S.A.B. de C.V.         | Ps. 7                       | Ps.   | 7                    |  |  |
| Grupo Televisa, S.A.B. de C.V.             | 45                          |       | 45                   |  |  |
| Grupo Financiero Banorte, S.A.B. de C.V.   | 12                          |       | 12                   |  |  |
| El Puerto de Liverpool, S.A.B. de C.V.     | 5                           |       | 5                    |  |  |
| Grupo Industrial Bimbo, S.A.B. de C. V.    | 3                           |       | 3                    |  |  |
| Gentera, S.A.B. de C.V.                    | 8                           |       | -                    |  |  |
| Capital:                                   |                             |       |                      |  |  |
| Fomento Económico Mexicano, S.A.B. de C.V. | 113                         |       | 96                   |  |  |
| Coca-Cola FEMSA, S.A.B. de C.V.            |                             |       | 12                   |  |  |
| Alfa, S.A.B. de C.V.                       | 13                          |       | 8                    |  |  |
| Gruma, S.A.B. de C.V.                      | 5                           |       | -                    |  |  |
| Grupo Industrial Bimbo, S.A.B. de C.V.     | 3                           |       | -                    |  |  |
| The Coca-Cola Company                      |                             |       | 11                   |  |  |
| Gentera, S.A.B. de C.V.                    |                             |       | 7                    |  |  |

During the years ended December 31, 2015, 2014 and 2013, the Company did not make significant contributions to the plan assets and does not expect to make material contributions to the plan assets during the following fiscal year.

16.4 Amounts recognized in the consolidated income statements and the consolidated statement of comprehensive income

|                                 |     |                            |     | Incom                   | ne Statem | Income Statement                      |     |   |      |   |  |  |  |  |  |
|---------------------------------|-----|----------------------------|-----|-------------------------|-----------|---------------------------------------|-----|---|------|---|--|--|--|--|--|
|                                 |     | Current<br>Service<br>Cost |     | Past<br>Service<br>Cost | on S      | in or Loss<br>ettlement<br>ırtailment |     | Jet Interest<br>on the Net<br>Defined<br>Benefit<br>Liability | lo   | rements<br>f the Net<br>Defined<br>Benefit<br>Liability |  |  |  |  |  |
| December 31, 2015               |     |                            | 153 |                         | 1.8       | d 1 5                                 |     | 5.1   |      |   |  |  |  |  |  |
| Pension and retirement plans    | Ps. | 233                        | Ps. | 3                       | Ps.       | (120)                                 | Ps. | 212   | Ps.  | 913   |  |  |  |  |  |
| Seniority premiums              |     | 88                         |     |                         |           | (9)                                   |     | 32  |      | 39  |  |  |  |  |  |
| Postretirement medical services |     | 16                         |     | -                       |           | -                                     |     | 23  |      | 119   |  |  |  |  |  |
| Post-employment Venezuela       |     | 6                          |     | -                       | _         | -                                     |     | 9   | 444  |   |  |  |  |  |  |
| Total                           | Ps. | 343                        | Ps. | 3                       | Ps.       | (129)                                 | Ps. | 276   |      | 1,071   |  |  |  |  |  |
|                                 |     | Current                    |     | Past                    |           |                                       |     | Vet Interest<br>on the Net<br>Defined                         | o    | rements<br>f the Net<br>Defined                         |  |  |  |  |  |
|                                 |     | Service                    |     | Service                 |           | in or Loss                            |     | Benefit   |      | Benefit   |  |  |  |  |  |
|                                 |     | Cost                       |     | Cost                    | on S      | ettlement                             | _   | Liability   | 1.1  | Liability   |  |  |  |  |  |
| December 31, 2014               |     |                            |     |                         |           |                                       |     |   |      |   |  |  |  |  |  |
| Pension and retirement plans    | Ps. | 221                        | Ps. | 54                      | Ps.       | (193)                                 | Ps. | 279   | Ps.  | 998   |  |  |  |  |  |
| Seniority premiums              |     | 75                         |     | 9                       |           | (27)                                  |     | 28  |      | 76  |  |  |  |  |  |
| Postretirement medical services |     | 10                         |     | -                       |           | -                                     |     | 16  |      | 74  |  |  |  |  |  |
| Post-employment Venezuela       |     | 24                         |     | -                       | 100       | -                                     |     | 18  |      | 99  |  |  |  |  |  |
| Total                           | Ps. | 330                        | Ps. | 63                      | Ps.       | (220)                                 | Ps. | 341   | Ps.  | 1,247   |  |  |  |  |  |
|                                 |     | Current                    |     | Past                    |           |                                       |     | Vet Interest<br>on the Net<br>Defined                         |      | rements<br>f the Net<br>Defined                         |  |  |  |  |  |
|                                 |     | Service                    |     | Service                 | Ga        | in or Loss                            |     | Benefit   |      | Benefit   |  |  |  |  |  |
|                                 |     | Cost                       |     | Cost                    |           | ettlement                             |     | Liability <sup>(1)</sup>                                      |      | Liability   |  |  |  |  |  |
| December 31, 2013               |     |                            |     |                         |           |                                       |     | 111   | 1.20 |   |  |  |  |  |  |
| Pension and retirement plans    | Ps. | 220                        | Ps. | 12                      | Ps.       | (7)                                   | Ps. | 164   | Ps.  | 470   |  |  |  |  |  |
| Seniority premiums              |     | 55                         |     | -                       |           | -                                     |     | 22  |      | 44  |  |  |  |  |  |
| Postretirement medical services |     | 11                         |     | -                       |           | -                                     |     | 15  |      | 14  |  |  |  |  |  |
| Post-employment Venezuela       |     | 48                         |     | -                       |           | -                                     |     | 67  | 0.0  | 312   |  |  |  |  |  |
| Total                           | Ps. | 334                        | Ps. | 12                      | Ps.       | (7)                                   | Ps. | 268   | Ps.  | 840   |  |  |  |  |  |

 $^{(1)}$  Interest due to asset ceiling amounted to Ps. 8 in 2013.

 $^{(2)}$  Amounts accumulated in other comprehensive income as of the end of the period.

For the years ended December 31, 2015, 2014 and 2013, current service cost of Ps. 343, Ps. 330 and Ps. 334 has been included in the consolidated income statement as cost of goods sold, administration and selling expenses.

Remeasurements of the net defined benefit liability recognized in other comprehensive income are as follows:

|  | Decer | nber 31,<br><b>2015</b> | Dec  | ember 31,<br>2014 | Dece | ember 31,<br>2013 |
|--|-------|-------------------------|------|-------------------|------|-------------------|
| Amount accumulated in other comprehensive income as of the beginning                     | 1200  | 1222                    | 1.00 |                   | 6.10 |                   |
| of the period, net of tax  | Ps.   | 951                     | Ps.  | 585               | Ps.  | 469               |
| Actuarial losses arising from exchange rates   |       | (12)                    |      | (173)             |      | (26)              |
| Remeasurements during the year, net of tax   |       | (46)                    |      | 318               |      | 251               |
| Actuarial gains arising from changes in demographic assumptions                          |       | -                       |      | 41                |      | -                 |
| Actuarial gains and (losses) arising from changes in financial assumptions               |       | (77)                    |      | 171               |      | (109)             |
| Amount accumulated in other comprehensive income as of the end of the period, net of tax | Ps.   | 816                     | Ps.  | 942               | Ps.  | 585               |

Remeasurements of the net defined benefit liability include the following:

• The return on plan assets, excluding amounts included in interest expense.

Actuarial gains and losses arising from changes in demographic assumptions.

• Actuarial gains and losses arising from changes in financial assumptions.

16.5 Changes in the balance of the defined benefit obligation for post-employment

| 10.5 Changes in the balance of the denned benefit obrigation for post-employment | Dece | mber 31, | December 31,<br>2014 |       | Dec | cember 31,<br>2013 |  |
|--|------|----------|----------------------|-------|-----|--------------------|--|
|  |      | 2015     |                      | 2014  |     | 2013               |  |
| Pension and Retirement Plans:  |      |          |                      |       |     |                    |  |
| Initial balance  | Ps.  | 5,270    | Ps.                  | 4,866 | Ps. | 4,495              |  |
| Current service cost   |      | 233      |                      | 221   |     | 220                |  |
| Past service cost  |      | 3        |                      | 54    |     | -                  |  |
| Interest expense   |      | 353      |                      | 353   |     | 311                |  |
| Settlement   |      |          |                      | (482) |     | (7)                |  |
| Effect on curtailment  |      | (120)    |                      | -     |     | -                  |  |
| Remeasurements of the net defined benefit obligation                             |      | (154)    |                      | 378   |     | (143)              |  |
| Foreign exchange loss (gain)   |      | 39       |                      | 42    |     | (60)               |  |
| Benefits paid  |      | (316)    |                      | (162) |     | (152)              |  |
| Plan amendments  |      |          |                      | -     |     | 28                 |  |
| Acquisitions   |      | -        | 19.00                | -     |     | 174                |  |
| Ending balance   | Ps.  | 5,308    | Ps.                  | 5,270 | Ps. | 4,866              |  |
| Seniority Premiums:  |      |          |                      |       |     |                    |  |
| Initial balance  | Ps.  | 563      | Ps.                  | 475   | Ps. | 324                |  |
| Current service cost   |      | 88       |                      | 75    |     | 55                 |  |
| Past service cost  |      | 5 T -    |                      | 9     |     | -                  |  |
| Interest expense   |      | 38       |                      | 33    |     | 24                 |  |
| Settlement   |      | -        |                      | (27)  |     | -                  |  |
| Effect on curtailment  |      | (9)      |                      | -     |     | -                  |  |
| Remeasurements of the net defined benefit obligation                             |      | (34)     |                      | 29    |     | 2                  |  |
| Benefits paid  |      | (45)     |                      | (37)  |     | (36)               |  |
| Acquisitions   |      | 9        |                      | 6     |     | 106                |  |
| Ending balance   | Ps.  | 610      | Ps.                  | 563   | Ps. | 475                |  |
| Postretirement Medical Services:   |      |          | 1.1                  |       |     | 1                  |  |
| Initial balance  | Ps.  | 338      | Ps.                  | 267   | Ps. | 267                |  |
| Current service cost   |      | 16       |                      | 10    |     | 11                 |  |
| Interest expense   |      | 26       |                      | 20    |     | 17                 |  |
| Remeasurements of the net defined benefit obligation                             |      | 44       |                      | 60    |     | (11)               |  |
| Benefits paid  |      | (20)     |                      | (19)  |     | (17)               |  |
| Ending balance   | Ps.  | 404      | Ps.                  | 338   | Ps. | 267                |  |
| Post-employment:   |      |          | 100                  |       | 1.0 |                    |  |
| Initial balance  | Ps.  | 194      | Ps.                  | 743   | Ps. | 594                |  |
| Current service cost   |      | 5        |                      | 24    |     | 48                 |  |
| Certain liability cost   |      | 73       |                      | -     |     | -                  |  |
| Interest expense   |      | -        |                      | 18    |     | 67                 |  |
| Remeasurements of the net defined benefit obligation                             |      | -        |                      | 54    |     | 238                |  |
| Foreign exchange (gain)  |      | (137)    |                      | (638) |     | (187)              |  |
| Benefits paid  |      |          |                      | (7)   |     | (17)               |  |
| Ending balance   | Ps.  | 135      | Ps.                  | 194   | Ps. | 743                |  |

#### 16.6 Changes in the balance of plan assets

|                               | Decer | nber 31,<br><b>2015</b> | Dee   | cember 31,<br>2014 | Dec   | ember 31,<br>2013 |
|-------------------------------|-------|-------------------------|-------|--------------------|-------|-------------------|
| Total Plan Assets:            |       |                         | 12.00 |                    | 1.101 |                   |
| Initial balance               | Ps.   | 2,158                   | Ps.   | 2,371              | Ps.   | 2,110             |
| Actual return on trust assets |       | 65                      |       | 133                |       | 29                |
| Foreign exchange loss (gain)  |       | 7                       |       | (8)                |       | (73)              |
| Life annuities                |       | 61                      |       | 197                |       | 88                |
| Benefits paid                 |       | (63)                    |       | -                  |       |                   |
| Acquisitions                  |       | -                       |       |                    |       | 201               |
| Plan amendments               |       | -                       |       | -                  |       | 16                |
| Effect due to settlement      |       | -                       |       | (535)              |       | -                 |
| Ending balance                | Ps.   | 2,228                   | Ps.   | 2,158              | Ps.   | 2,371             |

As a result of the Company's investments in life annuities plan, management does not expect it will need to make material contributions to plan assets in order to meet its future obligations.

#### 16.7 Variation in assumptions

The Company decided that the relevant actuarial assumptions that are subject to sensitivity and valuated through the projected unit credit method, are the discount rate, the salary increase rate and healthcare cost increase rate. The reasons for choosing these assumptions are as follows:

- Discount rate: The rate that determines the value of the obligations over time.
- Salary increase rate: The rate that considers the salary increase which implies an increase in the benefit payable.
- Healthcare cost increase rate: The rate that considers the trends of health care costs which implies an impact on the postretirement medical service obligations and the cost for the year.

The following table presents the amount of defined benefit plan expense and OCI impact in absolute terms of a variation of 0.5% in the assumptions on the net defined benefit liability associated with the Company's defined benefit plans. The sensitivity of this 0.5% on the significant actuarial assumptions is based on a projected long-term discount rates to Mexico and a yield curve projections of long-term sovereign bonds:

| +0.5%:  |     |                       |      | Incon             | ne Statem | ent  |              |  |               | $\text{OCI}^{(1)}$   |               |   |
|---|-----|-----------------------|------|-------------------|-----------|--|--------------|--|---------------|--|---------------|---|
| Discount rate used to calculate the<br>defined benefit obligation and the<br>net interest on the net defined<br>benefit liability | Se  | Current<br>rvice Cost | Ser  | Past<br>vice Cost |           | Gain or<br>Loss on<br>Settlement or<br>Curtailment |              | Loss on<br>Settlement or   |               | Effect of<br>t Interest<br>n the Net<br>ed Benefit<br>ty (Asset) | of<br>Defined | urements<br>f the Net<br>l Benefit<br>y (Asset) |
| Pension and retirement plans<br>Seniority premiums<br>Postretirement medical services<br>Post-employment                          | Ps. | 218<br>82<br>14       | Ps.  | 3<br>-<br>-       | Ps.       | (111)<br>(9)                                       | Ps.          | 208<br>31<br>19  | Ps.           | 588<br>11<br>105   |               |   |
| Total   | Ps. | 314                   | Ps.  | 3                 | Ps.       | (120)  | Ps.          | 258  | Ps.           | 704  |               |   |
| Expected salary increase  |     |                       |      |                   |           |  |              |  |               |  |               |   |
| Pension and retirement plans<br>Seniority premiums<br>Postretirement medical services<br>Post-employment                          | Ps. | 249<br>90<br>16       | Ps.  | 3<br>-<br>-       | Ps.       | (130)<br>(10)<br>-                                 | Ps.          | 232<br>33<br>23  | Ps.           | 951<br>82<br>119   |               |   |
| Total   | Ps. | 355                   | Ps.  | 3                 | Ps.       | (140)  | Ps.          | 288  | Ps.           | 1,152  |               |   |
| Assumed rate of increase in healthcare costs  |     | 10                    | 199  | 2.94              |           |  |              |  | 10.00         |  |               |   |
| Postretirement medical services   | Ps. | 17                    | Ps.  | -                 | Ps.       | -  | Ps.          | 23   | Ps.           | 134  |               |   |
| -0.5%:  |     | -                     | 10   | 120               | 16        | 14   | 1            | 64.5   | 100           |  |               |   |
| Discount rate used to calculate the<br>defined benefit obligation and the<br>net interest on the net defined<br>benefit liability | Se  | Current<br>rvice Cost | Serv | Past<br>vice Cost |           | Gain or<br>Loss on<br>lement or<br>ırtailment      | o:<br>Define | Effect of<br>t Interest<br>n the Net<br>ed Benefit<br>ty (Asset) | of<br>Defined | urements<br>f the Net<br>l Benefit<br>y (Asset)                  |               |   |
| Pension and retirement plans<br>Seniority premiums<br>Postretirement medical services<br>Post-employment                          | Ps. | 249<br>94<br>17       | Ps.  | 3<br>-<br>-<br>-  | Ps.       | (130)<br>(10)<br>-                                 | Ps.          | 216<br>32<br>24  | Ps.           | 1,001<br>80<br>136   |               |   |
| Total   | Ps. | 360                   | Ps.  | 3                 | Ps.       | (140)  | Ps.          | 272  | Ps.           | 1,217  |               |   |
| Expected salary increase  |     |                       |      |                   |           |  |              |  |               |  |               |   |
| Pension and retirement plans<br>Seniority premiums  | Ps. | 218<br>87             | Ps.  | 3                 | Ps.       | (111)<br>(9)                                       | Ps.          | 195<br>31  | Ps.           | 609<br>10  |               |   |

| Pension and retirement plans                 | Ps. | 218  | Ps. | 3 | Ps.       | (111) | Ps. | 195 | Ps. | 609  |
|--|-----|------|-----|---|-----------|-------|-----|-----|-----|------|
| Seniority premiums                           |     | 87   |     |   |           | (9)   |     | 31  |     | 10   |
| Postretirement medical services              |     | 16   |     | - |           | -     |     | 23  |     | 119  |
| Post-employment                              |     | -    |     |   | 2.1       | -     |     | -   |     | -    |
| Total  | Ps. | 321  | Ps. | 3 | Ps.       | (120) | Ps. | 249 | Ps. | 738  |
| Assumed rate of increase in healthcare costs |     | 1.01 |     |   |           |       |     |     |     | 20.5 |
| Postretirement medical services              | Ps. | 14   | Ps. | - | Ps.       | -     | Ps. | 20  | Ps. | 105  |
|  |     |      |     |   | 1.1.1.1.1 |       |     |     |     |      |

<sup>(1)</sup> Amounts accumulated in other comprehensive income as of the end of the period.

#### **16.8 Employee benefits expense**

For the years ended December 31, 2015, 2014 and 2013, employee benefits expenses recognized in the consolidated income statements are as follows:

|   | 2015       |     | 2014   |     | 2013   |
|---|------------|-----|--------|-----|--------|
| Wages and salaries                                | Ps. 39,459 | Ps. | 35,659 | Ps. | 36,995 |
| Social security costs                             | 6,114      |     | 5,872  |     | 5,741  |
| Employee profit sharing                           | 1,243      |     | 1,138  |     | 1,936  |
| Post employment benefits                          | 493        |     | 514    |     | 607    |
| Share-based payments                              | 463        |     | 283    |     | 306    |
| Termination benefits                              | 503        |     | 431    |     | 480    |
| Second St. 1997 and a Middle of Control of Street | Ps. 48,275 | Ps. | 43,897 | Ps. | 46,065 |

## Note 17. Bonus Programs

### 17.1 Quantitative and qualitative objectives

The bonus program for executives is based on complying with certain goals established annually by management, which include quantitative and qualitative objectives, and special projects.

The quantitative objectives represent approximately 50% of the bonus, and are based on the Economic Value Added ("EVA") methodology. The objective established for the executives at each entity is based on a combination of the EVA generated per entity and the EVA generated by the Company, calculated at approximately 70% and 30%, respectively. The qualitative objectives and special projects represent the remaining 50% of the annual bonus and are based on the critical success factors established at the beginning of the year for each executive.

The bonus amount is determined based on each eligible participant's level of responsibility and based on the EVA generated by the applicable business unit the employee works for. This formula is established by considering the level of responsibility within the organization, the employees' evaluation and competitive compensation in the market. The bonus is granted to the eligible employee on an annual basis and after withholding applicable taxes.

#### 17.2 Share-based payment bonus plan

The Company has implemented a stock incentive plan for the benefit of its senior executives. As discussed above, this plan uses as its main evaluation metric the EVA. Under the EVA stock incentive plan, eligible employees are entitled to receive a special annual bonus (fixed amount), to be paid in shares of FEMSA or Coca-Cola FEMSA, as applicable or stock options (the plan considers providing stock options to employees; however, since inception only shares of FEMSA or Coca-Cola FEMSA have been granted).

The plan is managed by FEMSA's chief executive officer (CEO), with the support of the board of directors, together with the CEO of the respective sub-holding company. FEMSA's Board of Directors is responsible for approving the plan's structure, and the annual amount of the bonus. Each year, FEMSA's CEO in conjunction with the Evaluation and Compensation Committee of the board of directors and the CEO of the respective sub-holding company determine the employees eligible to participate in the plan and the bonus formula to determine the number of shares to be received. Until 2015 the shares were vested ratably over a six year period, beginning with January 01, 2016 onwards they will ratably vest over a four year period, with retrospective effects. Early December 31, 2015, the Company and the eligible employee agree to the share-based payment arrangement, being when it and the counterparty have a shared understanding of the terms and conditions of the arrangement. FEMSA accounts for its share-based payment bonus plan as an equity-settled share based payment transaction as it will ultimately settle its obligations with its employees by issuing its own shares or those of its subsidiary Coca-Cola FEMSA.

The Company contributes the individual employee's special bonus (after taxes) in cash to the Administrative Trust (which is controlled and consolidated by FEMSA), who then uses the funds to purchase FEMSA or Coca-Cola FEMSA shares (as instructed by the Administrative Trust's Technical Committee), which are then allocated to such employee. The Administrative Trust tracks the individual employees' account balance. FEMSA created the Administrative Trust with the objective of administering the purchase of FEMSA and Coca-Cola FEMSA shares by each of its subsidiaries with eligible executives participating in the stock incentive plan. The Administrative Trust's objectives are to acquire FEMSA shares, or shares of Coca-Cola FEMSA and to manage the shares granted to the individual employees based on instructions set forth by the Technical Committee. Once the shares are acquired following the Technical Committee's instructions, the Administrative Trust assigns to each participant their respective rights. As the trust is controlled and therefore consolidated by FEMSA, shares purchased in the market and held within the Administrative Trust are presented as treasury stock (as it relates to FEMSA's shares) of shares associated with share-based payment plans. Should an employee leave prior to their shares vesting, they would lose the rights to such shares, which would then remain within the shares trust and be able to be reallocated to other eligible employees as determined by the Company. The incentive plan target is expressed in months of salary, and the final amount payable is computed based on a percentage of compliance with the goals established every year. For the years ended December 31, 2015, 2014 and 2013, the compensation expense recorded in the consolidated income statement amounted to Ps. 463, Ps. 283 and Ps. 306, respectively.

All shares held in the Administrative Trust are considered outstanding for diluted earnings per share purposes and dividends on shares held by the trust are charged to retained earnings.

As of December 31, 2015 and 2014, the number of shares held by the trust associated with the Company's share based payment plans is as follows:

|   | 2.202.00.00 | Numl        | ber of Shares |           |
|---|-------------|-------------|---------------|-----------|
|   | FEMS        | A UBD       | K             | OF L      |
|   | 2015        | 2014        | 2015          | 2014      |
| Beginning balance   | 4,763,755   | 7,001,428   | 1,298,533     | 1,780,064 |
| Shares acquired by the Administrative Trust to employees            | 1,491,330   | 517,855     | 466,036       | 330,730   |
| Shares released from Administrative Trust to employees upon vesting | (2,008,293) | (2,755,528) | (604,258)     | (812,261) |
| Forfeitures   |             |             |               | -         |
| Ending balance  | 4,246,792   | 4,763,755   | 1,160,311     | 1,298,533 |

The fair value of the shares held by the trust as of the end of December 31, 2015 and 2014 was Ps. 830 and Ps. 788, respectively, based on quoted market prices of those dates.

# Note 18. Bank Loans and Notes Payables

|                                |           |     | At Dece | ember 31, <sup>(1)</sup> |     | 24   |     |       |       |                 |     | Carrying<br>Value at     |     | Fair<br>Value at         |      | Carrying<br>Value at            |
|--------------------------------|-----------|-----|---------|--------------------------|-----|------|-----|-------|-------|-----------------|-----|--------------------------|-----|--------------------------|------|---------------------------------|
| (in millions of Mexican pesos) | 2016      |     | 2017    | 2018                     |     | 2019 |     | 2020  |       | 1 and<br>eafter | Dec | ember 31,<br><b>2015</b> | Dec | ember 31,<br><b>2015</b> | Dece | mber 31,<br>2014 <sup>(1)</sup> |
| Short-term debt:               | 3.70 M    |     | 1.1     |                          |     |      | 12  | 1.2   |       |                 |     |                          |     |                          |      | 100                             |
| Fixed rate debt:               |           |     |         |                          |     |      |     |       |       |                 |     |                          |     |                          |      |                                 |
| Colombian pesos                |           |     |         |                          |     |      |     |       |       |                 |     |                          |     |                          |      |                                 |
| Bank loans                     | Ps. 219   | Ps. | - Ps.   | -                        | Ps. | -    | Ps. | -     | Ps.   | -               | Ps. | 219                      | Ps. | 220                      | Ps.  | -                               |
| Interest rate                  | 6.5%      |     | -       | -                        |     | -    |     | -     |       | -               |     | 6.5%                     |     |                          |      | -                               |
| Argentine pesos                |           |     |         |                          |     |      |     |       |       |                 |     |                          |     |                          |      |                                 |
| Notes payable                  | 165       |     | -       | -                        |     | -    |     | -     |       | -               |     | 165                      |     | 164                      |      | 301                             |
| Interest rate                  | 26.2%     |     | -       | -                        |     | -    |     | -     |       | - 1             |     | 26.2%                    |     | -                        |      | 30.9%                           |
| Chilean pesos                  |           |     |         |                          |     |      |     |       |       |                 |     |                          |     |                          |      |                                 |
| Bank loans                     | 1,442     |     | -       | -                        |     | -    |     | -     |       | -               |     | 1,442                    |     | 1,442                    |      | -                               |
| Interest rate                  | 4.2%      |     | -       | -                        |     | -    |     | -     |       | -               |     | 4.2%                     |     | -                        |      | -                               |
| Finance leases                 | 10        |     | -       | -                        |     | -    |     |       |       | -               |     | 10                       |     | 10                       |      | -                               |
| Interest rate                  | 2.4%      |     | -       | -                        |     | -    |     | -     |       | -               |     | 2.4%                     |     | -                        |      | -                               |
| Variable rate debt:            |           |     |         |                          |     |      |     |       |       |                 |     |                          |     |                          |      |                                 |
| Colombian pesos                |           |     |         |                          |     |      |     |       |       |                 |     |                          |     |                          |      |                                 |
| Bank loans                     | 235       |     | -       |                          |     | -    |     | -     |       | -               |     | 235                      |     | 235                      |      | -                               |
| Interest rate                  | 8.2%      |     | -       | -                        |     | -    |     | -     |       | -               |     | 8.2%                     |     | -                        |      | -                               |
| Brazilian Reais                |           |     |         |                          |     |      |     |       |       |                 |     |                          |     |                          |      |                                 |
| Bank loans                     | 168       |     |         | -                        |     | -    |     | -     |       | -               |     | 168                      |     | 168                      |      | 148                             |
| Interest rate                  | 14.8%     |     |         | -                        |     | -    |     | -     |       | -               |     | 14.8%                    |     | -                        |      | 12.6%                           |
| Total short-term debt          | Ps. 2,239 | Ps. | - Ps.   | -                        | Ps. | -    | Ps. | -     | Ps.   | -               | Ps. | 2,239                    | Ps. | 2,239                    | Ps.  | 449                             |
| Long-term debt:                |           |     |         |                          |     |      |     |       |       |                 |     |                          |     |                          |      |                                 |
| Fixed rate debt:               |           |     |         |                          |     |      |     |       |       |                 |     |                          |     |                          |      |                                 |
| U.S. dollars                   |           |     |         |                          |     |      |     |       |       |                 |     |                          |     |                          |      |                                 |
| Yankee bond                    | Ps        | Ps. | - Ps.   | 17,158                   | Ps. |      | Ps. | 8,566 | Ps.25 | 6.609           | Ps. | 51,333                   | Ps. | 52,990                   | Ps.  | 43,893                          |
| Interest rate                  |           |     |         | 2.4%                     |     |      |     | 4.6%  |       | 4.4%            |     | 3.8%                     |     |                          |      | 3.8%                            |
| Bank of NY (FEMSA USD 2023)    |           |     |         |                          |     |      |     | -     |       | 5,068           |     | 5,068                    |     | 4,852                    |      | 4,308                           |
| Interest rate                  |           |     |         | -                        |     | -    |     | 1.1.1 |       | 2.9%            |     | 2.9%                     |     |                          |      | 2.9%                            |
| Bank of NY (FEMSA USD 2043)    | -         |     |         |                          |     |      |     |       |       | ,675            |     | 11,675                   |     | 10,737                   |      | 9,900                           |
| Interest rate                  |           |     |         |                          |     |      |     |       |       | 4.4%            |     | 4.4%                     |     |                          |      | 4.4%                            |
| Bank loans                     |           |     | -       |                          |     |      |     |       |       | _               |     |                          |     | -                        |      | 30                              |
|                                |           |     |         |                          |     |      |     |       |       |                 |     |                          |     |                          |      | - 0                             |

| U.S. dollars<br>Yankee bond | Ps      | Ps Ps.        | 17,158 | Ps. |      | Ps. | 8,566 | Ps.25,609 | Ps. 51,333 | Ps. 52,990 | Ps. 43,893 |
|-----------------------------|---------|---------------|--------|-----|------|-----|-------|-----------|------------|------------|------------|
|                             | PS      | rs Ps.        |        | PS. |      | PS. | · ·   |           |            | rs. 52,990 |            |
| Interest rate               | -       |               | 2.4%   |     | -    |     | 4.6%  | 4.4%      | 3.8%       |            | 3.8%       |
| Bank of NY (FEMSA USD 2023) | -       |               |        |     | -    |     | -     | 5,068     | 5,068      | 4,852      | 4,308      |
| Interest rate               | -       |               | -      |     | -    |     | -     | 2.9%      | 2.9%       | -          | 2.9%       |
| Bank of NY (FEMSA USD 2043) | -       |               | -      |     | 0.1  |     | -     | 11,675    | 11,675     | 10,737     | 9,900      |
| Interest rate               | -       |               |        |     | -    |     | -     | 4.4%      | 4.4%       | •          | 4.4%       |
| Bank loans                  | -       | 1.1           | -      |     | -    |     | -     | -         |            | -          | 30         |
| Interest rate               |         |               | -      |     | -    |     | -     | -         | -          | - N        | 3.9%       |
| Mexican pesos               |         |               |        |     |      |     |       |           |            |            |            |
| Units of investment (UDIs)  |         | 3,385         | -      |     | -    |     | -     | -         | 3,385      | 3,385      | 3,599      |
| Interest rate               | -       | 4.2%          | -      |     | -    |     | -     | -         | 4.2%       | -          | 4.2%       |
| Domestic senior notes       | -       |               |        |     | -    |     | -     | 9,989     | 9,989      | 9,527      | 9,988      |
| Interest rate               | -       |               | -      |     | -    |     | -     | 6.2%      | 6.2%       | -          | 6.2%       |
| Brazilian reais             |         |               |        |     |      |     |       |           |            |            |            |
| Bank loans                  | 174     | 187           | 151    |     | 116  |     | 80    | 111       | 819        | 653        | 601        |
| Interest rate               | 5.4%    | 5.7%          | 6.3%   |     | 6.6% |     | 6.7%  | 5.6%      | 6.0%       | -          | 4.6%       |
| Finance leases              | 67      | 66            | 65     |     | 62   |     | 51    | 149       | 460        | 356        | 762        |
| Interest rate               | 4.6%    | 4.6%          | 4.6%   |     | 4.6% |     | 4.6%  | 4.6%      | 4.6%       |            | 4.6%       |
| Argentine pesos             |         |               |        |     |      |     |       |           |            |            |            |
| Bank loans                  | 18      |               | -      |     | -    |     | -     |           | 18         | 17         | 309        |
| Interest rate               | 15.3%   |               | -      |     | -    |     | -     | -         | 15.3%      | -          | 26.8%      |
| Chilean pesos               |         |               |        |     |      |     |       |           |            |            |            |
| Bank loans                  | 120     | 82            | 30     |     | -    |     | -     | -         | 232        | 232        |            |
| Interest rate               | 7.3%    | 7.6%          | 7.9%   |     |      |     | -     |           | 7.5%       | -          | -          |
| Finance leases              | 14      | 15            | 16     |     | 17   |     | 18    | 12        | 92         | 92         | -          |
| Interest rate               | 3.6%    | 3.6%          | 3.5%   |     | 3.5% |     | 3.3%  | 3.2%      | 3.4%       | -          |            |
| Subtotal                    | Ps. 393 | Ps. 3,735 Ps. | 17,420 | Ps. | 195  | Ps. | 8,715 | Ps.52,613 | Ps. 83,071 | Ps. 82,841 | Ps. 73,390 |

<sup>(1)</sup> All interest rates shown in this table are weighted average contractual annual rates.

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|                                   |             | A         | t December 3 | 81, <sup>(1)</sup> |     | 16   | 2   |       | 2021 and   | Dec | Carrying<br>Value at<br>cember 31, |     | Fair<br>Value at |      | Carrying<br>Value at<br>mber 31, |
|-----------------------------------|-------------|-----------|--------------|--------------------|-----|------|-----|-------|------------|-----|------------------------------------|-----|------------------|------|----------------------------------|
| (in millions of Mexican pesos)    | 2016        | 2017      | 2            | 018                |     | 2019 |     | 2020  | Thereafter | Du  | 2015                               | Dee | 2015             | Ditt | 2014 <sup>(1)</sup>              |
| Variable rate debt:               |             |           |              |                    |     | 00   |     |       |            |     |                                    | 10  |                  |      |                                  |
| U.S. dollars                      |             |           |              |                    |     |      |     |       |            |     |                                    |     |                  |      |                                  |
| Bank loans                        | Ps          | Ps        | Ps.          | -                  | Ps. | -    | Ps. | -     | Ps         | Ps. | -                                  | Ps. | -                | Ps.  | 6,956                            |
| Interest rate                     | -           |           |              | -                  |     | -    |     | -     |            |     | -                                  |     | -                |      | 0.9%                             |
| Mexican pesos                     |             |           |              |                    |     |      |     |       |            |     |                                    |     |                  |      |                                  |
| Domestic senior notes             | 2,496       | -         |              | -                  |     | -    |     | -     | -          |     | 2,496                              |     | 2,500            |      | 2,473                            |
| Interest rate                     | 3.6%        |           |              | -                  |     | -    |     | -     | -          |     | 3.6%                               |     | -                |      | 3.4%                             |
| Argentine pesos                   |             |           |              |                    |     |      |     |       |            |     |                                    |     |                  |      |                                  |
| Bank loans                        | 82          | 41        |              | -                  |     | -    |     | -     | - 1        |     | 123                                |     | 120              |      | 232                              |
| Interest rate                     | 32.2%       | 32.2%     |              | -                  |     | -    |     | -     | -          |     | 32.2%                              |     | -                |      | 21.5%                            |
| Brazilian reais                   |             |           |              |                    |     |      |     |       |            |     |                                    |     |                  |      |                                  |
| Bank loans                        | 189         | 107       | 1            | 07                 |     | 107  |     | 74    | -          |     | 584                                |     | 511              |      | 156                              |
| Interest rate                     | 11.9%       | 9.2%      | 9.           | 2%                 |     | 9.2% |     | 9.2%  | -          |     | 10.1%                              |     | -                |      | 6.7%                             |
| Finance leases                    |             |           |              | -                  |     | -    |     | -     | -          |     | -                                  |     | -                |      | 63                               |
| Interest rate                     | ( 1 × 1 - 1 | -         |              | -                  |     | -    |     | -     | -          |     | -                                  |     | -                |      | 10.0%                            |
| Colombian pesos                   |             |           |              |                    |     |      |     |       |            |     |                                    |     |                  |      |                                  |
| Bank loans                        | 280         | 684       |              | 54                 |     | 53   |     | 53    | 52         |     | 1,176                              |     | 1,165            |      | 769                              |
| Interest rate                     | 6.9%        | 6.5%      | 8.           | 0%                 |     | 8.0% |     | 8.0%  | 8.2%       |     | 6.9%                               |     | -                |      | 5.9%                             |
| Finance leases                    | 0.04        | 0.04      | 0            | .05                |     | 0.05 |     | 0.01  | -          |     | 0.19                               |     | 0.19             |      | -                                |
| Interest rate                     | 8.4%        | 8.4%      | 8.           | 4%                 |     | 8.4% |     | 8.4%  | -          |     | 8.4%                               |     | -                |      | -                                |
| Chilean pesos                     |             |           |              |                    |     |      |     |       |            |     |                                    |     |                  |      |                                  |
| Bank loans                        | 216         | 283       | 3            | 74                 |     | 358  |     | 549   | 395        |     | 2,175                              |     | 2,175            |      | -                                |
| Interest rate                     | 6.2%        | 6.3%      | 6.           | 2%                 |     | 6.2% |     | 5.7%  | 5.9%       |     | 6.0%                               |     | -                |      | -                                |
| Subtotal                          | Ps. 3,263   | Ps. 1,115 | Ps. 5        | 35                 | Ps. | 518  | Ps. | 676   | Ps. 447    | Ps. | 6,554                              | Ps. | 6,471            | Ps.  | 10,649                           |
| Total long-term debt              | Ps. 3,656   | Ps. 4,850 | Ps. 17,9     | 55                 | Ps. | 713  | Ps. | 9,391 | Ps. 53,060 | Ps. | 89,625                             | Ps. | 89,312           | Ps.  | 84,039                           |
| Current portion of long term debt | 1.111.111   |           |              |                    |     |      |     |       |            |     | (3,656)                            |     |                  |      | (1,104)                          |
|                                   | 15000       |           |              |                    |     | 0.0  |     |       | 201125     | Ps. | 85,969                             | 1.5 |                  | Ps.  | 82,935                           |

 $^{(1)}$  All interest rates shown in this table are weighted average contractual annual rates.

| Hedging Derivative<br>Financial Instruments <sup>(1)</sup>                                       | 2016  | 2017         | 2018                 | 2019                  | 2020     | 2021 and<br>Thereafter | Total<br><b>2015</b> | Total<br>2014 |
|--|-------|--------------|----------------------|-----------------------|----------|------------------------|----------------------|---------------|
| rinancial instruments (*   | 2016  | 2017         |                      |                       |          | mereatter              | 2015                 | 2014          |
| C  |       |              | (notional amounts in | n millions of Mexicai | n pesos) |                        |                      |               |
| Cross currency swaps:  |       |              |                      |                       |          |                        |                      |               |
| Units of investments to Mexican pesos and variable rate:<br>Fixed to variable <sup>(2)</sup> Ps. |       | 0.500        | D                    | D                     | D        | D                      | D 0.500              | D 0.500       |
|  | - Ps. | 2,500        | Ps                   | Ps                    | Ps       |                        | Ps. 2,500            | Ps. 2,500     |
| Interest pay rate  | -     | 3.4%         |                      |                       | -        | -                      | 3.4%                 | 3.1%          |
| Interest receive rate  | -     | 4.2%         | -                    | -                     | -        | -                      | 4.2%                 | 4.2%          |
| U.S. dollars to Mexican pesos  |       |              |                      |                       |          |                        |                      |               |
| Fixed to variable <sup>(3)</sup>   | -     | -            | -                    | -                     |          | 11,403                 | 11,403               | 11,403        |
| Interest pay rate  |       | -            |                      | -                     | -        | 4.8%                   | 4.8%                 | 4.6%          |
| Interest receive rate  |       | -            | -                    | -                     | -        | 4.0%                   | 4.0%                 | 4.0%          |
| Variable to fixed  | -     | -            | 7,571                | -                     | -        | -                      | 7,571                | 6,476         |
| Interest pay rate  | -     | -            | 3.5%                 |                       | -        | -                      | 3.5%                 | 3.2%          |
| Interest receive rate  | -     | -            | 2.4%                 | -                     | -        |                        | 2.4%                 | 2.4%          |
| Fixed to fixed   |       | -            | -                    | -                     | -        | 1,267                  | 1,267                | 1,267         |
| Interest pay rate  | -     | -            | -                    | -                     | -        | 5.7%                   | 5.7%                 | 5.7%          |
| Interest receive rate  | -     | -            | -                    |                       |          | 2.9%                   | 2.9%                 | 2.9%          |
| U.S. dollars to Brazilian reais  |       |              |                      |                       |          |                        |                      |               |
| Fixed to variable  | 1.1.4 | -            | 5,592                | -                     | -        |                        | 5,592                | 6,653         |
| Interest pay rate  | -     |              | 12.7%                | -                     | -        |                        | 12.7%                | 11.3%         |
| Interest receive rate  | -     | -            | 2.7%                 | -                     | -        | -                      | 2.7%                 | 2.7%          |
| Variable to variable   | -     | -            | 17,551               |                       |          |                        | 17,551               | 20,311        |
| Interest pay rate  |       | -            | 12.6%                |                       | -        |                        | 12.6%                | 11.3%         |
| Interest receive rate  |       |              | 2.1%                 |                       | 1000     |                        | 2.1%                 | 1.5%          |
| Chilean pesos  |       |              |                      |                       |          |                        |                      |               |
| Variable to fixed  | -     |              | -                    | -                     | 1,097    |                        | 1,097                |               |
| Interest pay rate  |       | -            |                      |                       | 6.9%     |                        | 6.9%                 | -             |
| Interest receive rate  |       |              |                      |                       | 6.8%     |                        | 6.8%                 |               |
| Interest rate swap:  |       |              |                      |                       | 0.070    |                        | 0.070                |               |
| Mexican pesos  |       |              |                      |                       |          |                        |                      |               |
| Variable to fixed rate:  |       |              |                      | 76                    |          | 1,197                  | 1,273                |               |
| Interest pay rate  | 1.1.1 |              |                      | 6.5%                  |          | 7.1%                   | 7.0%                 |               |
| Interest pay rate  |       | -            |                      | 4.5%                  |          | 5.5%                   | 5.5%                 |               |
| Variable to fixed rate <sup>(2)</sup> :  | -     |              |                      | 4.3%                  |          | 5.5%                   | 5.5%                 | -             |
|  |       | 5.2%         |                      |                       |          |                        | 5.2%                 | 5.0%          |
| Interest pay rate<br>Interest receive rate   | 191   | 5.2%<br>3.4% |                      |                       |          |                        | 5.2%<br>3.4%         |               |
| Variable to fixed rate <sup>(3)</sup> :  |       | 3.4%         |                      |                       |          |                        | 3.4%                 | 3.2%          |
|  |       |              |                      |                       |          | 7.00/                  | E 00/                | 7.00/         |
| Interest pay rate  | -     |              |                      |                       |          | 7.2%                   | 7.2%                 | 7.2%          |
| Interest receive rate  |       | -            | -                    | -                     | 10       | 4.8%                   | 4.8%                 | 4.6%          |

<sup>(1)</sup> All interest rates shown in this table are weighted average contractual annual rates.

(2) Interest rate swaps with a notional amount of Ps. 1,250 that receive a variable rate of 3.4% and pay a fixed rate of 5.2%; joined with a cross currency swap of the same notional amount, which covers units of investments to Mexican pesos, that receives a fixed rate of 4.2% and pays a variable rate of 3.4%.

(3) Interest rate swaps with a notional amount of Ps. 11,403 that receive a variable rate of 4.8% and pay a fixed rate of 7.2%; joined with a cross currency swap of the same notional amount, which covers U.S. dollars to Mexican pesos, that receives a fixed rate of 4.0% and pay a variable rate of 4.8%.

For the years ended December 31, 2015, 2014 and 2013, the interest expense is comprised as follows:

|  |     | 2015  |     | 2014  |     | 2013  |
|--|-----|-------|-----|-------|-----|-------|
| Interest on debts and borrowings                   | Ps. | 4,586 | Ps. | 3,992 | Ps. | 3,055 |
| Finance charges payable under capitalized interest |     | (60)  |     | (117) |     | (59)  |
| Finance charges for employee benefits              |     | 276   |     | 341   |     | 268   |
| Derivative instruments                             |     | 2,894 |     | 2,413 |     | 825   |
| Finance operating charges                          |     | 79    |     | 66    |     | 225   |
| Finance charges payable under finance leases       |     | 2     |     | 6     |     | 17    |
|  | Ps. | 7,777 | Ps. | 6,701 | Ps. | 4,331 |

On May 7, 2013, the Company issued long-term debt on the NYSE in the amount of \$1,000, which was made up of senior notes of \$300 with a maturity of 10 years and a fixed interest rate of 2.875%; and senior notes of \$700 with a maturity of 30 years and a fixed interest rate of 4.375%. After the issuance, the Company contracted cross-currency swaps to reduce its exposure to risk of exchange rate and interest rate fluctuations associated with this issuance, see Note 20.

In November, 2013, Coca-Cola FEMSA issued U.S. \$1,000 in aggregate principal amount of 2.375% senior notes due 2018, U.S. \$750 in aggregate principal amount of 3.875% senior notes due 2023 and U.S. \$400 in aggregate principal amount of 5.250% senior notes due 2043, in an SEC registered offering. These notes are guaranteed by its subsidiaries: Propimex, S. de R.L. de C.V., Comercializadora La Pureza de Bebidas, S. de R.L. de C.V., Controladora Interamericana de Bebidas, S. de R.L. de C.V., Grupo Embotellador Cimsa, S. de R.L. de C.V., Refrescos Victoria del Centro, S. de R.L. de C.V., Servicios Integrados Inmuebles del Golfo, S. de R.L. de C.V. and Yoli de Acapulco, S.A. de C.V. ("Guarantors").

On December 4, 2007, the Company obtained the approval from the National Banking and Securities Commission (Comisión Nacional Bancaria y de Valores or "CNBV") for the issuance of long-term domestic senior notes ("Certificados Bursátiles") in the amount of Ps. 10,000 (nominal amount) or its equivalent in investment units. As of December 31, 2014 the Company has issued the following domestic senior notes: i) on December 7, 2007, the Company issued domestic senior notes composed of Ps. 3,500 (nominal amount) with a maturity date on November 29, 2013 and a floating interest rate, which was paid at maturity; ii) on December 7, 2007, the Company issued domestic senior notes in the amount of 637,587,000 investment units (Ps. 2,500 nominal amount), with a maturity date on November 24, 2017 and a fixed interest rate.

Coca-Cola FEMSA has the following debt bonds: a) registered with the Mexican stock exchange: i) Ps. 2,500 (nominal amount) with a maturity date in 2016 and a variable interest rate, ii) Ps. 2,500 (nominal amount) with a maturity date in 2021 and fixed interest rate of 8.27% and iii) Ps. 7,500 (nominal amount) with a maturity date in 2023 and fixed interest rate of 5.46%; and b) registered with the SEC: i) Senior notes of U.S. \$500 with interest at a fixed rate of 4.63% and maturity date on February 15, 2020, ii) Senior notes of U.S. \$1,000 with interest at a fixed rate of 2.38% and maturity date on November 26, 2018, iii) Senior notes of U.S. \$900 with interest at a fixed rate of 3.88% and maturity date on November 26, 2023 and iv) Senior notes of U.S. \$600 with interest at a fixed rate of 5.25% and maturity date on November 26, 2043 all of which are guaranteed by Coca-Cola FEMSA subsidiaries: Propimex, S. de R.L. de C.V., Comercializadora La Pureza de Bebidas, S. de R.L. de C.V., Grupo Embotellador Cimsa, S. de R.L. de C.V., Refrescos Victoria del Centro, S. de R.L. de C.V., Distribuidora y Manufacturera del Valle de Mexico, S. de R.L. de C.V (as successor guarantor of Servicios Integrados Inmuebles del Golfo, S. de R.L. de C.V.) and Yoli de Acapulco, S. de R.L. de C.V. ("Guarantors").

The Company has financing from different institutions under agreements that stipulate different restrictions and covenants, which mainly consist of maximum levels of leverage and capitalization as well as minimum consolidated net worth and debt and interest coverage ratios. As of the date of these consolidated financial statements, the Company was in compliance with all restrictions and covenants contained in its financing agreements.

In January 13, 2014, Coca-Cola FEMSA issued an additional U.S. \$350 million of senior notes comprised of 10 year and 30 year bonds. The interest rates and maturity dates of the new notes are the same as those of the initial 2013 notes offering. These notes are also guaranteed by the same Guarantors.

In February 2014, Coca-Cola FEMSA prepaid in full outstanding Bank loans denominated in pesos for a total amount of Ps. 4,175 (nominal amount).

In December 2015, Coca-Cola FEMSA prepaid in full outstanding Bank loans denominated in U.S. million dolars for a total amount of \$450 (nominal amount).

### Note 19. Other Income and Expenses

|   |     | 2015  |     | 2014  |     | 2013  |
|---|-----|-------|-----|-------|-----|-------|
| Gain on sale of shares (see Note 4)                           | Ps. | 14    | Ps. |       | Ps. |       |
| Gain on sale of long-lived assets                             |     | 249   |     |       |     | 41    |
| Gain on sale of other assets                                  |     | -     |     | 276   |     | 170   |
| Sale of waste material  |     | 41    |     | 44    |     | 43    |
| Write off-contingencies (see Note 25.5)                       |     | -     |     | 475   |     | 120   |
| Recoveries from previous years                                |     | 16    |     | 89    |     | -     |
| Insurance rebates   |     | 17    |     | 18    |     | -     |
| Others  |     | 86    |     | 196   |     | 277   |
| Other income  | Ps. | 423   | Ps. | 1,098 | Ps. | 651   |
| Contingencies associated with prior acquisitions or disposals | Ps. | 93    | Ps. |       | Ps. | 385   |
| Loss on sale of long-lived assets                             |     | -     |     | 7     |     | -     |
| Impairment of long-lived assets                               |     | 134   |     | 145   |     | -     |
| Disposal of long-lived assets <sup>(1)</sup>                  |     | 416   |     | 153   |     | 122   |
| Foreign exchange losses related to operating activities       |     | 917   |     | 147   |     | 99    |
| Securities taxes from Colombia                                |     | 30    |     | 69    |     | 51    |
| Severance payments  |     | 285   |     | 277   |     | 190   |
| Donations   |     | 362   |     | 172   |     | 119   |
| Legal fees and other expenses from past acquisitions          |     | 223   |     | 31    |     | 110   |
| Other   |     | 281   |     | 276   |     | 363   |
| Other expenses  | Ps. | 2,741 | Ps. | 1,277 | Ps. | 1,439 |

<sup>(1)</sup> Charges related to fixed assets retirement from ordinary operations and other long-lived assets.

### Note 20. Financial Instruments

#### Fair Value of Financial Instruments

The Company measures the fair value of its financial assets and liabilities classified as level 2 applying the income approach method, which estimates the fair value based on expected cash flows discounted to net present value. The following table summarizes the Company's financial assets and liabilities measured at fair value, as of December 31, 2015 and 2014:

|   | December | December 31, <b>2015</b> |         |         |
|---|----------|--------------------------|---------|---------|
|   | Level 1  | Level 2                  | Level 1 | Level 2 |
| Derivative financial instrument (current asset)         |          | 523                      | -       | 384     |
| Derivative financial instrument (non-current asset)     |          | 8,377                    | -       | 6,299   |
| Derivative financial instrument (current liability)     | 270      | 89                       | 313     | 34      |
| Derivative financial instrument (non-current liability) |          | 277                      | 112     | 39      |

#### 20.1 Total debt

The fair value of bank and syndicated loans is calculated based on the discounted value of contractual cash flows whereby the discount rate is estimated using rates currently offered for debt of similar amounts and maturities, which is considered to be level 2 in the fair value hierarchy. The fair value of the Company's publicly traded debt is based on quoted market prices as of December 31, 2015 and 2014, which is considered to be level 1 in the fair value hierarchy.

|                |     | 2015   |     | 2014   |
|----------------|-----|--------|-----|--------|
| Carrying value | Ps. | 91,864 | Ps. | 84,488 |
| Fair value     |     | 91,551 |     | 86,595 |

#### 20.2 Interest rate swaps

The Company uses interest rate swaps to offset the interest rate risk associated with its borrowings, pursuant to which it pays amounts based on a fixed rate and receives amounts based on a floating rate. These instruments have been designated as cash flow hedges and are recognized in the consolidated statement of financial position at their estimated fair value. The fair value is estimated using formal technical models. The valuation method involves discounting to present value the expected cash flows of interest, calculated from the rate curve of the cash flow currency, and expresses the net result in the reporting currency. Changes in fair value are recorded in cumulative other comprehensive income, net of taxes until such time as the hedged amount is recorded in the consolidated income statements.

At December 31, 2015, the Company has the following outstanding interest rate swap agreements:

|               | Not    | tional |        | ue Liability<br>ember 31, |     | /alue Asset<br>ember 31, |
|---------------|--------|--------|--------|---------------------------|-----|--------------------------|
| Maturity Date | Am     | ount   |        | 2015                      |     | 2015                     |
| 2017          | Ps. 1, | ,250   | Ps.    | (36)                      | Ps. | -                        |
| 2019          |        | 76     |        | (3)                       |     | -                        |
| 2021          |        | 623    |        | (62)                      |     | -                        |
| 2022          |        | 574    |        | (9)                       |     | -                        |
| 2023          | 11,    | ,403   | Sec. 1 | -                         | 100 | 89                       |

At December 31, 2014 the Company has the following outstanding interest rate swap agreements:

| Maturity Date | Notia<br>Amor   |            |     | ue Liability<br>ember 31,<br>2014 |     | alue Asset<br>ember 31,<br>2014 |
|---------------|-----------------|------------|-----|-----------------------------------|-----|---------------------------------|
| 2017<br>2023  | Ps. 1,2<br>11,4 | 250<br>403 | Ps. | (35)<br>(4)                       | Ps. | - 12                            |

The net effect of expired contracts treated as hedges are recognized as interest expense within the consolidated income statements.

#### 20.3 Forward agreements to purchase foreign currency

The Company has entered into forward agreements to reduce its exposure to the risk of exchange rate fluctuations between the Mexican peso and other currencies. Foreign exchange forward contracts measured at fair value are designated hedging instruments in cash flow hedges of forecast inflows in Euros and forecast purchases of raw materials in U.S. dollars. These forecast transactions are highly probable.

These instruments have been designated as cash flow hedges and are recognized in the consolidated statement of financial position at their estimated fair value which is determined based on prevailing market exchange rates to terminate the contracts at the end of the period. The price agreed in the instrument is compared to the current price of the market forward currency and is discounted to present value of the rate curve of the relevant currency. Changes in the fair value of these forwards are recorded as part of cumulative other comprehensive income, net of taxes. Net gain/loss on expired contracts is recognized as part of cost of goods sold when the raw material is included in sale transaction, and as a part of foreign exchange when the inflow in Euros are received.

At December 31, 2015, the Company had the following outstanding forward agreements to purchase foreign currency:

| 2016          | Ps. 6,735          | Ps. (84)                    | Ps. | 383             |
|---------------|--------------------|-----------------------------|-----|-----------------|
| Maturity Date | Notional<br>Amount | December 31,<br><b>2015</b> | Dec | 2015 cember 31, |

At December 31, 2014, the Company had the following outstanding forward agreements to purchase foreign currency:

|               |     | Notional |       | e Liability<br>mber 31, |      | alue Asset<br>mber 31, |
|---------------|-----|----------|-------|-------------------------|------|------------------------|
| Maturity Date |     | Amount   | 12501 | 2014                    | 1400 | 2014                   |
| 2015          | Ps. | 4,411    | Ps.   | -                       | Ps.  | 298                    |
| 2016          |     | 1,192    |       | (26)                    |      | -                      |

#### 20.4 Options to purchase foreign currency

The Company has executed call option and collar strategies to reduce its exposure to the risk of exchange rate fluctuations. A call option is an instrument that limits the loss in case of foreign currency depreciation. A collar is a strategy that combines call and put options, limiting the exposure to the risk of exchange rate fluctuations in a similar way as a forward agreement.

These instruments have been designated as cash flow hedges and are recognized in the consolidated statement of financial position at their estimated fair value which is determined based on prevailing market exchange rates to terminate the contracts at the end of the period. Changes in the fair value of these options, corresponding to the intrinsic value, are initially recorded as part of "cumulative other comprehensive income". Changes in the fair value, corresponding to the extrinsic value, are recorded in the consolidated income statements under the caption "market value gain/ (loss) on financial instruments," as part of the consolidated net income. Net gain/(loss) on expired contracts including the net premium paid, is recognized as part of cost of goods sold when the hedged item is recorded in the consolidated income statements.

At December 31, 2015, the Company paid a net premium of Ps. 75 millions for the following outstanding call options to purchase foreign currency:

| 2016          | Ps. 1 | 1,612   | Ps.       |             | Ps.     | 65         |
|---------------|-------|---------|-----------|-------------|---------|------------|
| Maturity Date | An    | nount   |           | 2015        |         | 2015       |
|               | No    | otional | Dece      | ember 31,   | Dece    | mber 31,   |
|               |       |         | Fair Valu | e Liability | Fair Va | alue Asset |

At December 31, 2014, the Company had the following outstanding collars agreements to purchase foreign currency:

| Maturity Date |     | Notional<br>Amount |     | ue Liability<br>ember 31,<br>2014 |     | alue Asset<br>ember 31,<br>2014 |
|---------------|-----|--------------------|-----|-----------------------------------|-----|---------------------------------|
| 2015          | Ps. | 402                | Ps. | -                                 | Ps. | 56                              |

#### 20.5 Cross-currency swaps

The Company has contracted for a number of cross-currency swaps to reduce its exposure to risks of exchange rate and interest rate fluctuations associated with its borrowings denominated in U.S. dollars and other foreign currencies. Cross-Currency swaps contracts are designated as hedging instruments through which the Company changes the debt profile to its functional currency to reduce exchange exposure.

These instruments are recognized in the consolidated statement of financial position at their estimated fair value which is estimated using formal technical models. The valuation method involves discounting to present value the expected cash flows of interest, calculated from the rate curve of the cash foreign currency, and expresses the net result in the reporting currency. These contracts are designated as financial instruments at fair value through profit or loss. The fair values changes related to those cross currency swaps are recorded under the caption "market value gain (loss) on financial instruments," net of changes related to the long-term liability, within the consolidated income statements.

The Company has cross-currency contracts designated as cash flow hedges and are recognized in the consolidated statement of financial position at their estimated fair value. Changes in fair value are recorded in cumulative other comprehensive income, net of taxes until such time as the hedge amount is recorded in the consolidated income statement.

At December 31, 2015, the Company had the following outstanding cross currency swap agreements:

| Maturity Date | Notional<br>Amount | F   | air Value<br>Liability<br><b>2015</b> |     | Value Asset<br>cember 31,<br><b>2015</b> |
|---------------|--------------------|-----|---------------------------------------|-----|--|
| 2017          | Ps. 2,711          | Ps. | 1.1.1                                 | Ps. | 1,159                                    |
| 2018          | 30,714             |     | -                                     |     | 2,216                                    |
| 2020          | 4,034              |     | (116)                                 |     | -  |
| 2023          | 12,670             |     | -                                     |     | 4,859                                    |

At December 31, 2014, the Company had the following outstanding cross currency swap agreements:

| Maturity Data | Notion |   |      | e Liability<br>mber 31, |     | Value Asset<br>ember 31, |
|---------------|--------|---|------|-------------------------|-----|--------------------------|
| Maturity Date | Amou   | - |      | 2014                    |     | 2014                     |
| 2015          | Ps. 3  | 0 | Ps.  | -                       | Ps. | 6                        |
| 2017          | 2,71   | 1 |      | -                       |     | 1,209                    |
| 2018          | 33,41  | 0 |      | -                       |     | 3,002                    |
| 2019          | 36     | 9 |      | -                       |     | 15                       |
| 2023          | 12,67  | 0 | 1.00 | -                       |     | 2,060                    |

#### 20.6 Commodity price contracts

The Company has entered into various commodity price contracts to reduce its exposure to the risk of fluctuation in the costs of certain raw material. The fair value is estimated based on the market valuations to terminate the contracts at the end of the period. These instruments are designated as Cash Flow Hedges and the changes in the fair value are recorded as part of "cumulative other comprehensive income."

The fair value of expired commodity price contract was recorded in cost of goods sold where the hedged item was recorded.

At December 31, 2015, Coca-Cola FEMSA had the following sugar price contracts:

|               |           | Fair Val | lue Liability |
|---------------|-----------|----------|---------------|
|               | Notional  | Dec      | ember 31,     |
| Maturity Date | Amount    |          | 2015          |
| 2016          | Ps. 1,497 | Ps.      | (190)         |

At December 31, 2015, Coca-Cola FEMSA had the following aluminum price contracts:

|               |          | Fair Valu | ue Liability |
|---------------|----------|-----------|--------------|
|               | Notional | Dece      | ember 31,    |
| Maturity Date | Amount   |           | 2015         |
| 2016          | Ps. 436  | Ps.       | (84)         |

At December 31, 2014, Coca-Cola FEMSA had the following sugar price contracts:

| Maturity Date        | Notional<br>Amount |     | ue Liability<br>ember 31,<br>2014 |
|----------------------|--------------------|-----|-----------------------------------|
| 2015                 | Ps. 1,341          | Ps. | (285)                             |
| 2016                 | 952                |     | (101)                             |
| 2015<br>2016<br>2017 | 37                 |     | (2)                               |

At December 31, 2014, Coca-Cola FEMSA had the following aluminum price contracts:

|               | Notional |     | e Liability<br>mber 31, |
|---------------|----------|-----|-------------------------|
| Maturity Date | Amount   |     | 2014                    |
| 2015          | Ps. 361  | Ps. | (12)                    |
| 2016          | 177      |     | (9)                     |

#### 20.7 Financial Instruments for CCFPI acquisition:

The Company's call option related to the remaining 49% ownership interest in CCFPI is measured at fair value in its financial statements using a Level 3 concept. The call option had an estimated fair value of approximately Ps. 859 million at inception of the option, and approximately Ps. 456 million and Ps. 755 million as of December 31, 2015 and 2014, respectively. Significant observable inputs into that Level 3 estimate include the call option's expected term (7 years at inception), risk free rate as expected return (LIBOR), a volatility (14.17%) and the underlying enterprise value of the CCFPI. The enterprise value of CCFPI for the purpose of this estimate was based on CCFPI's long-term business plan. The Company uses Black & Scholes valuation technique to measure call option value. The Company acquired its 51% ownership interest in CCFPI in January 2013 and continues to integrate CCFPI into its global operations using the equity method of accounting, and currently believes that the underlying exercise price of the call option is "out of the money". The Level 3 fair value of the Company's put option related to its 51% ownership interest approximates zero as its exercise price as defined in the contract adjusts proportionately to the underlying fair value of CCFPI.

The Company estimates that the call option is "out of the money" as of December 31, 2015 and 2014. As of December 31, 2015 and 2014, the call option is "out of the money" by approximately 13.89% and 17.71% or U.S. \$90 million and U.S. \$107 million, respectively, with respect to the strike price.

#### 20.8 Net effects of expired contracts that met hedging criteria

|   | Impact in Consolidated |       | 2015     |     | 2014 |         | 2012    |
|---|------------------------|-------|----------|-----|------|---------|---------|
| Type of Derivatives                             | Income Statement       |       | 2015     | 1.1 | 2014 | <u></u> | 2013    |
| Interest rate swaps                             | Interest expense       | Ps.   | -        | Ps. | 337  | Ps.     | 214     |
| Cross currency swap (1)                         | Interest expense       |       | 2,595    |     | -    |         | -       |
| Cross currency swap <sup>(1)</sup>              | Foreign exchange       |       | (10,911) |     |      |         |         |
| Forward agreements to purchase foreign currency | Foreign exchange       |       | (180)    |     | 38   |         | (1,710) |
| Commodity price contracts                       | Cost of goods sold     |       | 619      |     | 291  |         | 362     |
| Options to purchase foreign currency            | Cost of goods sold     |       | (21)     |     |      |         | -       |
| Forward agreements to purchase foreign currency | Cost of goods sold     | 11.11 | (523)    |     | 22   |         | -       |

(1) This amount corresponds to the settlement of cross currency swaps portfolio in Brazil presented as part of the other financial activities in the consolidated statements of cash flows.

#### 20.9 Net effect of changes in fair value of derivative financial instruments that did not meet the hedging criteria for accounting purposes

| Type of Derivatives  | Impact in Consolidated<br>Income Statement |     | 2015 |     | 2014 |     | 2013 |
|----------------------|--|-----|------|-----|------|-----|------|
| Interest rate swaps  | Market value                               | Ps. | 18-5 | Ps. | 10   | Ps. | (7)  |
| Cross currency swaps | gain (loss) on                             |     | (20) |     | 59   |     | 33   |
| Others               | financial instruments                      |     | 56   |     | 3    |     | (19) |

#### 20.10 Net effect of expired contracts that did not meet the hedging criteria for accounting purposes

| Type of Derivatives  | Impact in Consolidated<br>Income Statement | *   |     | <b>2015</b> 2014 |  |     | 2013 |
|----------------------|--|-----|-----|------------------|--|-----|------|
| Cross-currency swaps | Market value                               | Ps. | 204 | Ps.              |  | Ps. |      |

#### 20.11 Market risk

Market risk is the risk that the fair value of future cash flow of a financial instrument will fluctuate because of changes in market prices. Market prices include currency risk and commodity price risk.

The Company's activities expose it primarily to the financial risks of changes in foreign currency exchange rates and commodity prices. The Company enters into a variety of derivative financial instruments to manage its exposure to foreign currency risk, and commodity prices risk including:

Forward Agreements to Purchase Foreign Currency in order to reduce its exposure to the risk of exchange rate fluctuations.

Cross-Currency Swaps in order to reduce its exposure to the risk of exchange rate fluctuations.

· Commodity price contracts in order to reduce its exposure to the risk of fluctuation in the costs of certain raw materials.

The Company tracks the fair value (mark to market) of its derivative financial instruments and its possible changes using scenario analyses.

The following disclosures provide a sensitivity analysis of the market risks management considered to be reasonably possible at the end of the reporting period, which the Company is exposed to as it relates to foreign exchange rates and commodity prices, which it considers in its existing hedging strategy:

| Foreign Currency Risk | Change in<br>Exchange Rate |     | Effect on<br>Equity |     | ffect on<br>or Loss |
|-----------------------|----------------------------|-----|---------------------|-----|---------------------|
| 2015                  |                            |     | 100                 |     |                     |
| FEMSA <sup>(1)</sup>  | +14% MXN/EUR               | Ps. | (319)               | Ps. | -                   |
|                       | +10% CLP/USD               |     | (9)                 |     | -                   |
|                       | -10% CLP/USD               |     | 9                   |     | -                   |
|                       | -14% MXN/EUR               |     | 319                 |     | -                   |
| Coca-Cola FEMSA       | +11% MXN/USD               |     | (197)               |     | -                   |
|                       | +21% BRL/USD               |     | (387)               |     | -                   |
|                       | +17% COP/USD               |     | (113)               |     | -                   |
|                       | +36% ARS/USD               |     | (231)               |     | -                   |
|                       | -11% MXN/USD               |     | 197                 |     | -                   |
|                       | -21% BRL/USD               |     | 387                 |     |                     |
|                       | -17% COP/USD               |     | 113                 |     | -                   |
|                       | -36% ARS/USD               |     | 231                 |     | -                   |
| 2014                  |                            |     |                     |     |                     |
| FEMSA <sup>(1)</sup>  | +9% MXN/EUR                | Ps. | (278)               | Ps. | 1                   |
|                       | -9% MXN/EUR                |     | 278                 |     | -                   |
| Coca-Cola FEMSA       | +7% MXN/USD                |     | 119                 |     | -                   |
|                       | +14% BRL/USD               |     | 96                  |     | -                   |
|                       | +9% COP/USD                |     | 42                  |     | -                   |
|                       | +11% ARS/USD               |     | 22                  |     | -                   |
|                       | -7% MXN/USD                |     | (119)               |     | 11                  |
|                       | -14% BRL/USD               |     | (96)                |     | -                   |
|                       | -9% COP/USD                |     | (42)                |     | -                   |
|                       | -11% ARS/USD               |     | (22)                |     | -                   |
| 2013                  |                            |     |                     |     |                     |
| FEMSA <sup>(1)</sup>  | +7% MXN/EUR                | Ps. | (157)               | Ps. | -                   |
|                       | -7%MXN/EUR                 |     | 157                 |     | -                   |
| Coca-Cola FEMSA       | +11% MXN/USD               |     | 67                  |     | -                   |
|                       | +13% BRL/USD               |     | 86                  |     | - 1                 |
|                       | +6% COP/USD                |     | 19                  |     | -                   |
|                       | -11% MXN/USD               |     | (67)                |     | -                   |
|                       | -13% BRL/USD               |     | (86)                |     | -                   |
|                       | -6% COP/USD                |     | (19)                |     | -                   |

<sup>(1)</sup> Does not include Coca-Cola FEMSA.

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| Cross Currency Swaps (1) (2) | Change in<br>Exchange Rate  | Effect on<br>Equity |           | Effect on<br>Profit or Loss |              |
|------------------------------|-----------------------------|---------------------|-----------|-----------------------------|--------------|
| 2015                         |                             |                     | 85163     |                             | 1.4          |
| FEMSA <sup>(3)</sup>         | -11% MXN/USD                | Ps.                 | -         | Ps.                         | (2,043)      |
|                              | +11% MXN/USD                |                     | -         |                             | 2,043        |
| Coca-Cola FEMSA              | -11% MXN/USD                |                     | -         |                             | (938)        |
|                              | -21% BRL/USD                |                     | (4,517)   |                             | (1,086)      |
|                              | +11% MXN/USD                |                     | -         |                             | 938          |
|                              | +21% BRL/USD                |                     | 4,517     |                             | 1,086        |
| 2014                         |                             |                     |           |                             |              |
| FEMSA <sup>(3)</sup>         | -7% MXN/USD                 | Ps.                 | -         | Ps.                         | (1,100)      |
|                              | +7% MXN/USD                 |                     | -         |                             | 1,100        |
| Coca-Cola FEMSA              | -7% MXN/USD                 |                     |           |                             | (481)        |
|                              | -14% BRL/USD                |                     | -         |                             | (3,935)      |
|                              | +7% MXN/USD<br>+14% BRL/USD |                     | 1         |                             | 415<br>2,990 |
| 2013                         |                             |                     |           |                             |              |
| FEMSA <sup>(3)</sup>         | -11% MXN/ USD               | Ps.                 |           | Ps.                         | (1,581)      |
| Coca-Cola FEMSA              | -11% MXN/ USD               |                     | -         |                             | (392)        |
|                              | -13% BRL/USD                |                     | -         |                             | (3,719)      |
|                              |                             |                     | Change in |                             | Effect o     |

| Net Cash in Foreign Currency <sup>(1)</sup> | Exchange Rate     | Pro | ofit or Loss |
|---|-------------------|-----|--------------|
| 2015  |                   |     | 1.           |
| FEMSA <sup>(3)</sup>                        | +14% EUR/ +11%USD | Ps. | 504          |
|   | -14% EUR/ -11%USD |     | (504)        |
| Coca-Cola FEMSA                             | +11%USD           |     | (1,112)      |
|   | -11%USD           |     | 1,112        |
| 2014  |                   |     |              |
| FEMSA <sup>(3)</sup>                        | +9% EUR/+7%USD    | Ps. | 233          |
|   | -9% EUR/-7%USD    |     | (233)        |
| Coca-Cola FEMSA                             | +7%USD            |     | (747)        |
|   | -7%USD            |     | 747          |
| 2013  |                   |     |              |
| FEMSA <sup>(3)</sup>                        | +7% EUR/+11% USD  | Ps. | 335          |
|   | -7% EUR/-11% USD  |     | (335)        |
| Coca-Cola FEMSA                             | +11% USD          |     | (1,090)      |
|   | -11% USD          |     | 1,090        |

<sup>(1)</sup> The sensitivity analysis effects include all subsidiaries of the Company.
 <sup>(2)</sup> Includes the sensitivity analysis effects of all derivative financial instruments related to foreign exchange risk.
 <sup>(3)</sup> Does not include Coca-Cola FEMSA.

| Commodity Price Contracts <sup>(1)</sup> | Change in<br>U.S.\$ Rate | Effect on<br>Equity |
|--|--------------------------|---------------------|
| 2015                                     |                          | (200 A)             |
| Coca-Cola FEMSA                          | Sugar - 31%              | Ps. (406)           |
|  | Aluminum - 18%           | (58)                |
| 2014                                     |                          |                     |
| Coca-Cola FEMSA                          | Sugar - 27%              | Ps. (528)           |
|  | Aluminum - 17%           | (87)                |
| 2013                                     |                          |                     |
| Coca-Cola FEMSA                          | Sugar - 18%              | Ps. (298)           |
|  | Aluminum - 19%           | (36)                |

<sup>(1)</sup> Effects on commoditie price contracts are only in Coca-Cola FEMSA.

#### 20.12 Interest rate risk

Interest rate risk is the risk that the fair value or future cash flow of a financial instrument will fluctuate because of changes in market interest rates.

The Company is exposed to interest rate risk because it and its subsidiaries borrow funds at both fixed and variable interest rates. The risk is managed by the Company by maintaining an appropriate mix between fixed and variable rate borrowings, and by the use of the different derivative financial instruments. Hedging activities are evaluated regularly to align with interest rate views and defined risk appetite, ensuring the most cost-effective hedging strategies are applied.

The following disclosures provide a sensitivity analysis of the interest rate risks management considered to be reasonably possible at the end of the reporting period, which the Company is exposed to as it relates to its fixed and floating rate borrowings, which it considers in its existing hedging strategy:

| Interest Rate Swap <sup>(1)</sup>  |                        | Change in<br>Bps.      |     | Effect on<br>Equity |
|--|------------------------|------------------------|-----|---------------------|
| 2015   |                        | a fair i state e       |     |                     |
| FEMSA <sup>(2)</sup>   |                        | (100 Bps.)             | Ps. | (542)               |
| Coca-Cola FEMSA  |                        | 1                      |     | -                   |
| 2014   |                        |                        |     |                     |
| FEMSA <sup>(2)</sup>   |                        | (100 Bps.)             | Ps. | (528)               |
| Coca-Cola FEMSA  |                        | 1. 1. 1. 1.            |     |                     |
| 2013   |                        |                        |     |                     |
| FEMSA <sup>(2)</sup>   |                        |                        |     | -                   |
| Coca-Cola FEMSA  |                        | (100 Bps.)             | Ps. | (32)                |
| <ul> <li>(1) The sensitivity analysis effects include all subsidiaries of the Company.</li> <li>(2) Does not include Coca-Cola FEMSA.</li> </ul> |                        |                        |     |                     |
| Interest Effect of Unhedged Portion Bank Loans   | 2015                   | 2014                   | 201 | 2013                |
| Change in interest rate<br>Effect on profit loss   | +100 Bps.<br>Ps. (192) | +100 Bps.<br>Ps. (244) | Ps. | +100 Bps.<br>(332)  |

#### 20.13 Liquidity risk

Each of the Company's sub-holding companies generally finances its operational and capital requirements on an independent basis. As of December 31, 2015 and 2014, 82.66% and 80.66%, respectively of the Company's outstanding consolidated total indebtedness was at the level of its sub-holding companies. This structure is attributable, in part, to the inclusion of third parties in the capital structure of Coca-Cola FEMSA. Currently, the Company's management expects to continue financing its operations and capital requirements when it is considering domestic funding at the level of its sub-holding companies, otherwise; it is generally more convenient that its foreign operations would be financed directly through the Company because of better market conditions obtained by itself. Nonetheless, sub-holdings companies may decide to incur indebtedness in the future to finance their own operations and capital requirements of the Company's subsidiaries or significant acquisitions, investments or capital expenditures. As a holding company, the Company depends on dividends and other distributions from its subsidiaries to service the Company's indebtedness.

The Company's principal source of liquidity has generally been cash generated from its operations. The Company has traditionally been able to rely on cash generated from operations because a significant majority of the sales of Coca-Cola FEMSA and FEMSA Comercio are on a cash or short-term credit basis, and FEMSA Comercio's OXXO stores are able to finance a significant portion of their initial and ongoing inventories with supplier credit. The Company's principal use of cash has generally been for capital expenditure programs, acquisitions, debt repayment and dividend payments.

Ultimate responsibility for liquidity risk management rests with the Company's board of directors, which has established an appropriate liquidity risk management framework for the management of the Company's short-, medium- and long-term funding and liquidity requirements. The Company manages liquidity risk by maintaining adequate reserves and continuously monitoring forecast and actual cash flows, and with a low concentration of maturities per year.

The Company has access to credit from national and international bank institutions in order to meet treasury needs; besides, the Company has the highest rating for Mexican companies (AAA) given by independent rating agencies, allowing the Company to evaluate capital markets in case it needs resources.

As part of the Company's financing policy, management expects to continue financing its liquidity needs with cash from operations. Nonetheless, as a result of regulations in certain countries in which the Company operates, it may not be beneficial or, as in the case of exchange controls in Venezuela, practicable to remit cash generated in local operations to fund cash requirements in other countries. Exchange controls like those in Venezuela may also increase the real price of remitting cash from operations to fund debt requirements in other countries. In the event that cash from operations in these countries is not sufficient to fund future working capital requirements and capital expenditures, management may decide, or be required, to fund cash requirements in these countries through local borrowings rather than remitting funds another country. In addition, the Company's liquidity in Venezuela could be affected by changes in the rules applicable to exchange rates as well as other regulations, such as exchange controls. In the future the Company management may finance its working capital and capital expenditure needs with short-term or other borrowings.

The Company's management continuously evaluates opportunities to pursue acquisitions or engage in joint ventures or other transactions. We would expect to finance any significant future transactions with a combination of cash from operations, long-term indebtedness and capital stock.

The Company's sub-holding companies generally incur short-term indebtedness in the event that they are temporarily unable to finance operations or meet any capital requirements with cash from operations. A significant decline in the business of any of the Company's sub-holding companies may affect the sub-holding company's ability to fund its capital requirements. A significant and prolonged deterioration in the economies in which we operate or in the Company's businesses may affect the Company's ability to obtain short-term and long-term credit or to refinance existing indebtedness on terms satisfactory to the Company's management. The Company presents the maturity dates associated with its long-term financial liabilities as of December 31, 2015, see Note 18. The Company generally makes payments associated with its long-term financial liabilities with cash generated from its operations.

The following table reflects all contractually fixed pay-offs for settlement, repayments and interest resulting from recognized financial liabilities. It includes expected net cash outflows from derivative financial liabilities that are in place as of December 31, 2015. Such expected net cash outflows are determined based on each particular settlement date of an instrument. The amounts disclosed are undiscounted net cash outflows for the respective upcoming fiscal years, based on the earliest date on which the Company could be required to pay. Cash outflows for financial liabilities (including interest) without fixed amount or timing are based on economic conditions (like interest rates and foreign exchange rates) existing at December 31, 2015.

|                                       | 2016      | 2017      | 2018       | 2019      | 2020       | 2021 and thereafter |
|---------------------------------------|-----------|-----------|------------|-----------|------------|---------------------|
| Non-derivative financial liabilities: |           |           |            |           |            |                     |
| Notes and bonds                       | Ps. 5,929 | Ps. 6,760 | Ps. 20,286 | Ps. 2,763 | Ps. 11,024 | Ps. 81,339          |
| Loans from banks                      | 3,522     | 1,763     | 964        | 818       | 869        | 627                 |
| Obligations under finance leases      | 112       | 100       | 96         | 92        | 77         | 172                 |
| Derivative financial liabilities      | 2,615     | 1,757     | (55)       | 318       | 292        | (4,294)             |

The Company generally makes payments associated with its non-current financial liabilities with cash generated from its operations.

#### 20.14 Credit risk

Credit risk refers to the risk that a counterparty will default on its contractual obligations resulting in financial loss to the Company. The Company has adopted a policy of only dealing with creditworthy counterparties, where appropriate, as a means of mitigating the risk of financial loss from defaults. The Company only transacts with entities that are rated the equivalent of investment grade and above. This information is supplied by independent rating agencies where available and, if not available, the Company uses other publicly available financial information and its own trading records to rate its major customers. The Company's exposure and the credit ratings of its counterparties are continuously monitored and the aggregate value of transactions concluded is spread amongst approved counterparties. Credit exposure is controlled by counterparty limits that are reviewed and approved by the risk management committee.

The Company has a high receivable turnover; hence management believes credit risk is minimal due to the nature of its businesses, which have a large portion of their sales settled in cash. The Company's maximum exposure to credit risk for the components of the statement of financial position at 31 December 2015 and 2014 is the carrying amounts (see Note 7).

The credit risk on derivative financial instruments is limited because the counterparties are banks with high credit-ratings assigned by international credit-rating agencies.

The Company manages the credit risk related to its derivative portfolio by only entering into transactions with reputable and credit-worthy counterparties as well as by maintaining in some cases a Credit Support Annex (CSA) that establishes margin requirements, which could change upon changes to the credit ratings given to the Company by independent rating agencies. As of December 31, 2015, the Company concluded that the maximum exposure to credit risk related with derivative financial instruments is not significant given the high credit rating of its counterparties.

### Note 21. Non-Controlling Interest in Consolidated Subsidiaries

An analysis of FEMSA's non-controlling interest in its consolidated subsidiaries for the years ended December 31, 2015 and 2014 is as follows:

|                          | December 31,<br><b>2015</b> | December 31,<br>2014 |               |  |
|--------------------------|-----------------------------|----------------------|---------------|--|
| Coca-Cola FEMSA<br>Other | Ps. 58,340<br>1,992         | Ps.                  | 59,202<br>447 |  |
|                          | Ps. 60,332                  | Ps.                  | 59,649        |  |

The changes in the FEMSA's non-controlling interest were as follows:

|  | A. 10 11 11 | 2015    |     | 2014    |     | 2013    |
|--|-------------|---------|-----|---------|-----|---------|
| Balance at beginning of the year                                       | Ps.         | 59,649  | Ps. | 63,158  | Ps. | 54,902  |
| Net income of non controlling interest <sup>(1)</sup>                  |             | 5,593   |     | 5,929   |     | 6,233   |
| Other comprehensive loss:  |             | (2,999) |     | (6,265) |     | (910)   |
| Exchange differences on translation of foreign operation               |             | (3,110) |     | (6,264) |     | (664)   |
| Remeasurements of the net defined benefits liability                   |             | 75      |     | (110)   |     | (80)    |
| Valuation of the effective portion of derivative financial instruments |             | 36      |     | 109     |     | (166)   |
| Increase in capital stock  |             |         |     |         |     | 515     |
| Acquisitions effects   |             | 1,133   |     | -       |     | 5,550   |
| Contribution from non-controlling interest                             |             | 250     |     | -       |     | -       |
| Dividends  |             | (3,351) |     | (3,152) |     | (3,125) |
| Share based payment  |             | 57      |     | (21)    |     | (7)     |
| Balance at end of the year   | Ps.         | 60,332  | Ps. | 59,649  | Ps. | 63,158  |

(1) For the years ended at 2015, 2014 and 2013, Coca-Cola FEMSA's net income allocated to non-controlling interest was Ps. 94, Ps. 424 and Ps. 239, respectively.

Non controlling cumulative other comprehensive loss is comprised as follows:

|  | December 31,<br><b>2015</b> |         | December 31,<br>2014 |         |  |
|--|-----------------------------|---------|----------------------|---------|--|
| Exchange differences on translation foreign operation                  | Ps.                         | (9,436) | Ps.                  | (6,326) |  |
| Remeasurements of the net defined benefits liability                   |                             | (241)   |                      | (316)   |  |
| Valuation of the effective portion of derivative financial instruments |                             | (93)    |                      | (129)   |  |
| Cumulative other comprehensive loss                                    | Ps.                         | (9,770) | Ps.                  | (6,771) |  |

Coca-Cola FEMSA shareholders, especially the Coca-Cola Company which hold Series D shares, have some protective rights about investing in or disposing of significant businesses. However, these rights do not limit the continued normal operations of Coca-Cola FEMSA.

Summarized financial information in respect of Coca-Cola FEMSA is set out below.

|   | December 31,<br><b>2015</b> | De  | ecember 31,<br>2014 |
|---|-----------------------------|-----|---------------------|
| Total current assets                            | Ps. 40,717                  | Ps. | 38,128              |
| Total non-current assets                        | 168,536                     |     | 174,238             |
| Total current liabilities                       | 29,484                      |     | 28,403              |
| Total non-current liabilities                   | 71,034                      |     | 73,845              |
| Total revenue                                   | Ps. 152,360                 | Ps. | 147,298             |
| Total consolidated net income                   | 10,329                      |     | 10,966              |
| Total consolidated comprehensive income         | Ps. 5,033                   | Ps. | (1,005)             |
| Net cash flow from operating activities         | 23,519                      |     | 24,406              |
| Net cash flow from used in investing activities | (10,945)                    |     | (11, 137)           |
| Net cash flow from financing activities         | (8,567)                     |     | (11,350)            |

### Note 22. Equity

#### 22.1 Equity accounts

The capital stock of FEMSA is comprised of 2,161,177,770 BD units and 1,417,048,500 B units.

As of December 31, 2015 and 2014, the capital stock of FEMSA was comprised 17,891,131,350 common shares, without par value and with no foreign ownership restrictions. Fixed capital stock amounts to Ps. 300 (nominal value) and the variable capital may not exceed 10 times the minimum fixed capital stock amount.

The characteristics of the common shares are as follows:

- Series "B" shares, with unlimited voting rights, which at all times must represent a minimum of 51% of total capital stock;
- Series "L" shares, with limited voting rights, which may represent up to 25% of total capital stock; and
- Series "D" shares, with limited voting rights, which individually or jointly with series "L" shares may represent up to 49% of total capital stock.

The Series "D" shares are comprised as follows:

- Subseries "D-L" shares may represent up to 25% of the series "D" shares;
- · Subseries "D-B" shares may comprise the remainder of outstanding series "D" shares; and
- The non-cumulative premium dividend to be paid to series "D" shareholders will be 125% of any dividend paid to series "B" shareholders.

The Series "B" and "D" shares are linked together in related units as follows:

- "B units" each of which represents five series "B" shares and which are traded on the BMV; and
- "BD units" each of which represents one series "B" share, two subseries "D-B" shares and two subseries "D-L" shares, and which are traded both on the BMV and the NYSE.

As of December 31, 2015 and 2014, FEMSA's capital stock is comprised as follows:

|                 | "B" Units     | "BD" Units     | Total          |
|-----------------|---------------|----------------|----------------|
| Units           | 1,417,048,500 | 2,161,177,770  | 3,578,226,270  |
| Shares:         |               |                |                |
| Series "B"      | 7,085,242,500 | 2,161,177,770  | 9,246,420,270  |
| Series "D"      |               | 8,644,711,080  | 8,644,711,080  |
| Subseries "D-B" |               | 4,322,355,540  | 4,322,355,540  |
| Subseries "D-L" |               | 4,322,355,540  | 4,322,355,540  |
| Total shares    | 7,085,242,500 | 10,805,888,850 | 17,891,131,350 |

The net income of the Company is subject to the legal requirement that 5% thereof be transferred to a legal reserve until such reserve equals 20% of capital stock at nominal value. This reserve may not be distributed to shareholders during the existence of the Company, except as a stock dividend. As of December 31, 2015 and 2014, this reserve amounted to Ps. 596.

Retained earnings and other reserves distributed as dividends, as well as the effects derived from capital reductions, are subject to income tax at the rate in effect at the date of distribution, except when capital reductions come from restated shareholder contributions and when the distributions of dividends come from net taxable income, denominated "Cuenta de Utilidad Fiscal Neta" ("CUFIN").

Dividends paid in excess of CUFIN are subject to income tax at a grossed-up rate based on the current statutory rate. Since 2003, this tax may be credited against the income tax of the year in which the dividends are paid, and in the following two years against the income tax and estimated tax payments. Due to the Mexican Tax Reform, a new Income Tax Law (LISR) went into effect on January 1, 2014. Such law no longer includes the tax consolidation regime which allowed calculating the CUFIN on a consolidated basis; therefore, beginning in 2014, distributed dividends must be taken from the individual CUFIN balance of FEMSA, which can be increased with the subsidiary companies' individual CUFINES through the transfers of dividends. The sum of the individual CUFIN balances of FEMSA and its subsidiaries as of December 31, 2015 amounted to Ps. 91,248.

In addition, the new LISR sets forth that entities that distribute dividends to its stockholders who are individuals and foreign residents must withhold 10% thereof for ISR purposes, which will be paid in Mexico. The foregoing will not be applicable when distributed dividends arise from the accumulated CUFIN balances as December 31, 2013.

At an ordinary shareholders' meeting of FEMSA held on March 15, 2013, the shareholders approved a dividend of Ps. 6,684 that was paid 50% on May 7, 2013 and other 50% on November 7, 2013; and a reserve for share repurchase of a maximum of Ps. 3,000. As of December 31, 2014, the Company has not repurchased shares. Treasury shares resulted from share-based payment bonus plan are disclosed in Note 17.

At an ordinary shareholders' meeting of FEMSA held on December 6, 2013, the shareholders approved a dividend of Ps. 6,684 that was paid on December 18, 2013.

At an ordinary shareholders' meeting of Coca-Cola FEMSA held on March 5, 2013, the shareholders approved a dividend of Ps. 5,950 that was paid 50% on May 2, 2013 and other 50% on November 5, 2013. The corresponding payment to the non-controlling interest was Ps. 3,073.

At an ordinary shareholders' meeting of Coca-Cola FEMSA held on March 6, 2014, the shareholders approved a dividend of Ps. 6,012 that was paid 50% on May 4, 2014 and other 50% on November 5, 2014. The corresponding payment to the non-controlling interest was Ps. 3,134.

At an ordinary shareholders' meeting of FEMSA held on March 19, 2015, the shareholders approved a dividend of Ps. 7,350 that was paid 50% on May 7, 2015 and other 50% on November 5, 2015; and a reserve for share repurchase of a maximum of Ps. 3,000. As of December 31, 2015, the Company has not repurchased shares. Treasury shares resulted from share-based payment bonus plan are disclosed in Note 17.

At an ordinary shareholders' meeting of Coca-Cola FEMSA held on March 12, 2015, the shareholders approved a dividend of Ps. 6,405 that was paid 50% on May 5, 2015 and other 50% on November 3, 2015. The corresponding payment to the non-controlling interest was Ps. 3,340.

For the years ended December 31, 2015, 2014 and 2013 the dividends declared and paid by the Company and Coca-Cola FEMSA were as follows:

|                                    |     | 2015  | 10.067 | 2014  |     | 2013   |
|------------------------------------|-----|-------|--------|-------|-----|--------|
| FEMSA                              | Ps. | 7,350 | Ps.    |       | Ps. | 13,368 |
| Coca-Cola FEMSA (100% of dividend) |     | 6,405 |        | 6,012 |     | 5,950  |

For the years ended December 31, 2015 and 2014 the dividends declared and paid per share by the Company are as follows:

| Series of Shares | 2015        |     | 2014 |
|------------------|-------------|-----|------|
| "B"              | Ps. 0.36649 | Ps. | -    |
| "D"              | 0.45811     |     | -    |

#### 22.2 Capital management

The Company manages its capital to ensure that its subsidiaries will be able to continue as going concerns while maximizing the return to shareholders through the optimization of its debt and equity balance in order to obtain the lowest cost of capital available. The Company manages its capital structure and makes adjustments to it in light of changes in economic conditions. To maintain or adjust the capital structure, the Company may adjust the dividend payment to shareholders, return capital to shareholders or issue new shares. No changes were made in the objectives, policies or processes for managing capital during the years ended December 31, 2015 and 2014.

The Company is not subject to any externally imposed capital requirements, other than the legal reserve (see Note 22.1) and debt covenants (see Note 18).

The Company's finance committee reviews the capital structure of the Company on a quarterly basis. As part of this review, the committee considers the cost of capital and the risks associated with each class of capital. In conjunction with this objective, the Company seeks to maintain the highest credit rating both nationally and internationally and is currently rated AAA in Mexico and BBB+ in the United States, which requires it to have a debt to earnings before interest, taxes, depreciation and amortization ("EBITDA") ratio lower than 2. As a result, prior to entering into new business ventures, acquisitions or divestures, management evaluates the optimal ratio of debt to EBITDA in order to maintain its credit rating.

### Note 23. Earnings per Share

Basic earnings per share amounts are calculated by dividing consolidated net income for the year attributable to controlling interest by the weighted average number of shares outstanding during the period adjusted for the weighted average of own shares purchased in the period.

Diluted earnings per share amounts are calculated by dividing consolidated net income for the year attributable to controlling interest by the weighted average number of shares outstanding during the period plus the weighted average number of shares for the effects of dilutive potential shares (originated by the Company's share based payment program).

|  |                          | 2015                     |     | 2014                     |      | 20                       |     | 2013                     |                          |
|--|--------------------------|--------------------------|-----|--------------------------|------|--------------------------|-----|--------------------------|--------------------------|
|  | Per Series<br>"B" Shares | Per Series<br>"D" Shares |     | Per Series<br>"B" Shares |      | Per Series<br>"D" Shares |     | Per Series<br>"B" Shares | Per Series<br>"D" Shares |
| Shares expressed in millions:                  |                          |                          |     | 2423                     |      |                          |     |                          | 1900                     |
| Weighted average number of shares for basic    |                          |                          |     |                          |      |                          |     |                          |                          |
| earnings per share                             | 9,241.91                 | 8,626.69                 |     | 9,240.54                 |      | 8,621.18                 |     | 9,238.69                 | 8,613.80                 |
| Effect of dilution associated with non-vested  |                          |                          |     |                          |      |                          |     |                          |                          |
| shares for share based payment plans           | 4.51                     | 18.02                    |     | 5.88                     |      | 23.53                    |     | 7.73                     | 30.91                    |
| Weighted average number of shares adjusted for |                          |                          |     |                          | 1965 |                          |     |                          | 1.11                     |
| the effect of dilution (Shares outstanding)    | 9,246.42                 | 8,644.71                 |     | 9,246.42                 |      | 8,644.71                 |     | 9,246.42                 | 8,644.71                 |
| Dividend rights per series (see note 22.1)     | 100%                     | 125%                     |     | 100%                     |      | 125%                     |     | 100%                     | 125%                     |
| Weighted average number of shares further      | 12.10                    | Station 1                |     |                          |      |                          |     |                          |                          |
| adjusted to reflect dividend rights            | 9,246.42                 | 10,805.89                |     | 9,246.42                 |      | 10,805.89                |     | 9,246.42                 | 10,805.89                |
| Allocation of earnings, weighted               | 46.11%                   | 53.89%                   |     | 46.11%                   | e    | 53.89%                   |     | 46.11%                   | 53.89%                   |
| Net Controlling Interest Income Allocated      | Ps. 8,153.84             | Ps. 9,529.04             | Ps. | 7,701.08                 | Ps.  | 8,999.92                 | Ps. | 7,341.74                 | Ps.8,579.98              |

### Note 24. Income Taxes

In December of 2013, the Mexican government enacted a package of tax reforms (the "2014 Tax Reform") which includes several significant changes to tax laws, discussed in further detail below, entering into effect on January 1, 2014. The following changes are expected to most significantly impact the Company's financial position and results of operations:

- The introduction of a new withholding tax at the rate of 10% for dividends and/or distributions of earnings generated in 2014 and beyond;
- A fee of one Mexican peso per liter on the sale and import of flavored beverages with added sugar, and an excise tax of 8% on food with caloric content equal to, or greater than 275 kilocalories per 100 grams of product;
- The prior 11% value added tax (VAT) rate that applied to transaction in the border region was raised to 16%, matching the general VAT rate applicable in the rest of Mexico;
- The elimination of the tax on cash deposits (IDE) and the business flat tax (IETU);
- Deductions on exempt payroll items for workers are limited to 53%;
- The income tax rate in 2013 was 30%. Scheduled decreases to the income tax rate that would have reduced the rate to 29% in 2014 and 28% in 2015 and thereafter, were canceled in connection with the 2014 Tax Reform;
- The repeal of the existing tax consolidation regime, which was effective as of January 1, 2014, modified the payment term of a tax on assets payable of Ps. 180, which will be paid over the following 5 years instead of an indefinite term. Additionally, deferred tax assets and liabilities associated with the Company's subsidiaries in Mexico are no longer offset as of December 31, 2015 and 2014, as the future income tax balances are expected to reverse in periods where the Company is no longer consolidating these entities for tax purposes and the right of offset does not exist; and
- The introduction of an new optional tax integration regime (a modified form of tax consolidation), which replaces the previous tax consolidation regime. The new optional tax integration regime requires an equity ownership of at least 80% for qualifying subsidiaries and would allow the Company to defer the annual tax payment of its profitable participating subsidiaries for a period equivalent to 3 years to the extent their individual tax expense exceeds the integrated tax expense of the Company.

The impacts of the 2014 Tax Reform on the Company's financial position and results of operations as of and for the year ended December 31, 2013, resulted from the repeal of the tax consolidation regime as described above regarding the payable of Ps. 180 and the effects of the changes in tax rates on deferred tax assets and liabilities as disclosed below, which was recognized in earnings in 2013.

On November 18, 2014, a tax reform became effective in Venezuela. This reform included changes on how the carrying value of operating losses is reported. The reform established that operating losses carried forward year over year (but limited to three fiscal years) may not exceed 25% of the taxable income in the relevant period. The reform also eliminated the possibility to carry over losses relating to inflationary adjustments and included changes that grant Venezuelan tax authorities broader powers and authority in connection with their ability to enact administrative rulings related to income tax withholding and to collect taxes and increase fines and penalties for tax-related violations, including the ability to confiscate assets without a court order.

On December 30, 2015, the Venezuelan government published a tax reform for 2016 which establishes: (i) a new tax on financial transactions that will be effective beginning February 1, 2016, for those identified as "special taxpayers" at a rate of 0.75% over certain financial transactions, including bank withdraws, transfers of bonds and securities, payments of debts not utilizing a bank account and forgiveness of debt; and (ii) elimination of inflationary effects on calculations of income tax.

In Guatemala, the income tax rate for 2014 was 28.0% and it decreased for 2015 to 25.0%, as scheduled.

In 2009, Nicaragua established rules related with transfer pricing. This obligation originally would be effective on January 1, 2016, but the National Assembly passed an amendment to postpone the measure until June 30, 2017.

In Brazil, since July 2015, all the financial revenues (except exchange variance) have been subjected to Federal Social Contributions at the rate of 4.65%.

Also in Brazil, starting 2016 the rates of value-added tax in certain states will be changed as follows: Mato Grosso do Sul – from 17% to 20%; Minas Gerais - the tax rate will remain at 18% but there will be an additional 2% as a contribution to poverty eradication just for the sales to non-taxpayer (final consumers); Rio de Janeiro - the contribution related to poverty eradication fund will be increased from 1% to 2% effectively in April; Paraná - the rate will be reduced to 16% but a rate of 2% as a contribution to poverty eradication will be charged on sales to non-taxpayers.

Additionally in Brazil, starting on January 1st, 2016, the rates of federal production tax will be reduced and the rates of the federal sales tax will be increased. Coca-Cola FEMSA estimates the average of these taxes over the net sales would move from 14.4% in 2015 to 15.5% in 2016.

#### 24.1 Income Tax

The major components of income tax expense for the years ended December 31, 2015, 2014 and 2013 are:

|   |     | 2015    |     | 2014    |      | 2013  |
|---|-----|---------|-----|---------|------|-------|
| Current tax expense                               | Ps. | 9,879   | Ps. | 7,810   | Ps.  | 7,855 |
| Deferred tax expense:                             |     |         |     |         |      |       |
| Origination and reversal of temporary differences |     | 826     |     | 1,303   |      | 257   |
| (Recognition) application of tax losses           |     | (2,789) |     | (2,874) |      | (212) |
| Total deferred tax (income) expense               |     | (1,963) |     | (1,571) | 2.00 | 45    |
| Change in the statutory rate <sup>(1)</sup>       |     | 16      |     | 14      |      | (144) |
|   | Ps. | 7,932   | Ps. | 6,253   | Ps.  | 7,756 |

<sup>(1)</sup> Effect in 2013 because of 2014 Mexican Tax Reform.

#### Recognized in Consolidated Statement of Other Comprehensive Income (OCI)

| Income tax related to items charged or recognized directly in OCI during the year: | 2015              | 2014    |     | 2013    |
|--|-------------------|---------|-----|---------|
| Unrealized loss (gain) on cash flow hedges   | Ps. 93            | Ps. 219 | Ps. | (128)   |
| Unrealized gain on available for sale securities                                   | 11 T. T. S. S. H. | -       |     | (1)     |
| Exchange differences on translation of foreign operations                          | 1,699             | (60)    |     | 1,384   |
| Remeasurements of the net defined benefit liability                                | 49                | (49)    |     | (56)    |
| Share of the other comprehensive income of associates and joint ventures           | 193               | 189     |     | (1,203) |
| Total income tax cost (benefit) recognized in OCI                                  | Ps. 2,034         | Ps. 299 | Ps. | (4)     |

A reconciliation between tax expense and income before income taxes and share of the profit or loss of associates and joint ventures accounted for using the equity method multiplied by the Mexican domestic tax rate for the years ended December 31, 2015, 2014 and 2013 is as follows:

|   | 2015   | 2014   | 2013   |
|---|--------|--------|--------|
| Mexican statutory income tax rate   | 30.0%  | 30.0%  | 30.0%  |
| Difference between book and tax inflationary values and translation effects | (1.3%) | (3.1%) | (0.2%) |
| Annual inflation tax adjustment   | (1.5%) | (4.4%) | (1.2%) |
| Difference between statutory income tax rates                               | 0.4%   | 0.9%   | 1.2%   |
| Non-deductible expenses   | 3.3%   | 3.7%   | 1.0%   |
| Taxable (non-taxable) income, net   | (0.3%) | (1.1%) | 0.7%   |
| Change in the statutory Mexican tax rate                                    | 0.1%   | 0.1%   | (0.6%) |
| Others  | 0.8%   | 0.2%   | -      |
|   | 31.5%  | 26.3%  | 30.9%  |

### Deferred Income Tax Related to:

| Deferred Income Tax Related to:   | Consolidated Statement<br>of Financial Position as of |                           |     |                    | 22  | Cor     | Consolidated Statement<br>of Income |         |     |       |
|---|---|---------------------------|-----|--------------------|-----|---------|-------------------------------------|---------|-----|-------|
|   | De  | cember 31,<br><b>2015</b> | Dee | cember 31,<br>2014 |     | 2015    |                                     | 2014    | 1   | 2013  |
| Allowance for doubtful accounts   | Ps.   | (128)                     | Ps. | (242)              | Ps. | 93      | Ps.                                 | (106)   | Ps. | (24)  |
| Inventories   |   | 66                        |     | 132                |     | (14)    |                                     | 77      |     | (2)   |
| Other current assets  |   | 120                       |     | 114                |     | 21      |                                     | (18)    |     | 109   |
| Property, plant and equipment, net  |   | (1,858)                   |     | (1,654)            |     | (314)   |                                     | (968)   |     | (630) |
| Investments in associates and joint ventures  |   | 307                       |     | (176)              |     | 684     |                                     | 87      |     | 115   |
| Other assets  |   | 99                        |     | 226                |     | (52)    |                                     | 422     |     | (2)   |
| Finite useful lived intangible assets   |   | 419                       |     | 246                |     | 201     |                                     | (133)   |     | 236   |
| Indefinite lived intangible assets  |   | 146                       |     | 75                 |     | 84      |                                     | (195)   |     | 88    |
| Post-employment and other long-term employee benefits   |   | (672)                     |     | (753)              |     | 86      |                                     | (92)    |     | 30    |
| Derivative financial instruments  |   | 127                       |     | (38)               |     | 165     |                                     | (99)    |     | 62    |
| Provisions  |   | (1,209)                   |     | (1,318)            |     | (8)     |                                     | (477)   |     | (164) |
| Temporary non-deductible provision  |   | 2,486                     |     | 2,534              |     | 735     |                                     | 2,450   |     | 562   |
| Employee profit sharing payable   |   | (311)                     |     | (268)              |     | (43)    |                                     | (13)    |     | (27)  |
| Tax loss carryforwards  |   | (5,272)                   |     | (3,249)            |     | (2,789) |                                     | (2,874) |     | (212) |
| Cumulative other comprehensive income <sup>(1)</sup>  |   | (171)                     |     | (303)              |     | -       |                                     | -       |     | -     |
| Exchange differences on translation of foreign operations in OCI  |   | 3,834                     |     | 2,135              |     | -       |                                     | -       |     | -     |
| Other liabilities   |   | (46)                      |     | (96)               | 20  | (113)   |                                     | 475     |     | (131) |
| Deferred tax (income) expense   | 1.1   | 100                       |     | 1.2                | Ps. | (1,264) | Ps.                                 | (1,464) | Ps. | 10    |
| Deferred tax income net recorded in share of the profit of associates<br>and joint ventures accounted for using the equity method |   |                           |     |                    |     | (683)   |                                     | (93)    |     | (109) |
| Deferred tax (income) expense, net  |   |                           |     | 10.00              | Ps. | (1,947) | Ps.                                 | (1,557) | Ps. | (99)  |
| Deferred income taxes, net  |   | (2,063)                   |     | (2,635)            |     |         |                                     |         |     |       |
| Deferred tax asset  |   | (8,293)                   |     | (6,278)            |     |         |                                     |         |     |       |
| Deferred tax liability  | Ps.   | 6,230                     | Ps. | 3,643              |     |         |                                     |         |     |       |

<sup>(1)</sup> Deferred tax related to derivative financial instruments and remeasurements of the ned defined benefit liability.

### Deferred tax related to Other Comprehensive Income (OCI)

### Income tax related to items charged or

|     | 2015       | Second Second | 2014  |
|-----|------------|---------------|-------|
| Ps. | 105        | Ps.           | 12    |
|     | (275)      |               | (315) |
| Ps. | (170)      | Ps.           | (303) |
|     | Ps.<br>Ps. | (275)         | (275) |

The changes in the balance of the net deferred income tax asset are as follows:

|   |     | 2015    |     | 2014    |     | 2013    |
|---|-----|---------|-----|---------|-----|---------|
| Initial balance   | Ps. | (2,635) | Ps. | (799)   | Ps. | (1,328) |
| Deferred tax provision for the year                                   |     | (1,963) |     | (1,571) |     | 45      |
| Change in the statutory rate  |     | 16      |     | 14      |     | (144)   |
| Deferred tax income net recorded in share of the profit of associates |     |         |     |         |     |         |
| and joint ventures accounted for using the equity method              |     | 683     |     | 93      |     | 109     |
| Acquisition of subsidiaries (see Note 4)                              |     | (161)   |     | (516)   |     | 647     |
| Effects in equity:  |     |         |     |         |     |         |
| Unrealized loss (gain) on cash flow hedges                            |     | 184     |     | 109     |     | (149)   |
| Unrealized gain on available for sale securities                      |     | -       |     | -       |     | (1)     |
| Exchange differences on translation of foreign operations             |     | 1,729   |     | 617     |     | 2       |
| Remeasurements of the net defined benefit liability                   |     | 121     |     | (427)   |     | 102     |
| Retained earnings of associates                                       |     | (396)   |     | (180)   |     | (121)   |
| Restatement effect of beginning balances associated with              |     |         |     |         |     |         |
| hyperinflationary economies   |     | 359     |     | 25      |     | 39      |
| Ending balance  | Ps. | (2,063) | Ps. | (2,635) | Ps. | (799)   |

The Company offsets tax assets and liabilities if and only if it has a legally enforceable right to set off current tax assets and current tax liabilities and the deferred tax assets and deferred tax liabilities related to income taxes are levied by the same tax authority.

#### **Tax Loss Carryforwards**

The subsidiaries in Mexico and South America have tax loss carryforwards. The tax losses carryforwards and their years of expiration are as follows:

| Year                          | Tax Loss<br>Carryforwards |
|-------------------------------|---------------------------|
| 2020                          | Ps. 23                    |
| 2021                          | 8                         |
| 2022                          | 13                        |
| 2023 and thereafter           | 5,529                     |
| No expiration (South America) | 10,890                    |
|                               | Ps. 16,463                |

During 2013 Coca-Cola FEMSA completed certain acquisitions in Brazil as disclosed in Note 4. In connection with those acquisition Coca-Cola FEMSA recorded certain goodwill balances that are deductible for Brazilian income tax reporting purposes. The deduction of such goodwill amortization has resulted in the creation of NOLs in Brazil. NOLs in Brazil have no expiration, but their usage is limited to 30% of Brazilian taxable income in any given year. As of December 31, 2015 Coca-Cola FEMSA believes that it is more likely than not that it will ultimately recover such NOLs through the reversal of temporary differences and future taxable income. Accordingly no valuation allowance has been provided.

The changes in the balance of tax loss carryforwards are as follows:

|  |     | 2015    |     | 2014  |
|--|-----|---------|-----|-------|
| Balance at beginning of the year         | Ps. | 8,734   | Ps. | 558   |
| Additions                                |     | 8,545   |     | 8,199 |
| Additions from acquisitions              |     | 825     |     | -     |
| Usage of tax losses                      |     | (215)   |     | (45)  |
| Translation effect of beginning balances |     | (1,426) |     | 22    |
| Balance at end of the year               | Ps. | 16,463  | Ps. | 8,734 |

There were no withholding taxes associated with the payment of dividends in either 2015, 2014 or 2013 by the Company to its shareholders.

The Company has determined that undistributed profits of its subsidiaries, joint ventures or associates will not be distributed in the foreseeable future. The temporary differences associated with investments in subsidiaries, associates and joint ventures, for which a deferred tax liability has not been recognized, aggregate to Ps. 44,082 (December 31, 2014: Ps. 43,394 and December 31, 2013: Ps. 44,920).

#### 24.2 Other taxes

The operations in Guatemala, Nicaragua, Colombia and Argentina are subject to a minimum tax, which is based primary on a percentage of assets. Any payments are recoverable in future years, under certain conditions.

### Note 25. Other Liabilities, Provisions, Contingencies and Commitments

#### 25.1 Other current financial liabilities

|                                  | December 31,<br><b>2015</b> | December 31,<br>2014 |       |  |
|----------------------------------|-----------------------------|----------------------|-------|--|
| Sundry creditors                 | Ps. 4,336                   | Ps.                  | 4,515 |  |
| Derivative financial instruments | 358                         |                      | 347   |  |
| Others                           | 15                          |                      | -     |  |
| Total                            | Ps. 4,709                   | Ps.                  | 4,862 |  |

The carrying value of short-term payables approximates its fair value as of December 31, 2015 and 2014.

#### 25.2 Provisions and other long term liabilities

|               | December 31,<br>2015 | Dec  | ember 31,<br>2014 |
|---------------|----------------------|------|-------------------|
| Provisions    | Ps. 3,415            | Ps.  | 4,285             |
| Taxes payable | 458                  |      | 444               |
| Others        | 1,334                | 11.5 | 890               |
| Total         | Ps. 5,207            | Ps.  | 5,619             |

#### 25.3 Other financial liabilities

|                                  | December 31,   | December 31, |      |  |
|----------------------------------|----------------|--------------|------|--|
|                                  | 2015           |              | 2014 |  |
| Derivative financial instruments | <b>Ps.</b> 277 | Ps.          | 151  |  |
| Security deposits                | 218            |              | 177  |  |
| Total                            | Ps. 495        | Ps.          | 328  |  |

#### 25.4 Provisions recorded in the consolidated statement of financial position

The Company has various loss contingencies, and has recorded reserves as other liabilities for those legal proceedings for which it believes an unfavorable resolution is probable. Most of these loss contingencies are the result of the Company's business acquisitions. The following table presents the nature and amount of the loss contingencies recorded as of December 31, 2015 and 2014:

|                | December 31,<br><b>2015</b> | Dec | cember 31,<br>2014 |
|----------------|-----------------------------|-----|--------------------|
| Indirect taxes | Ps. 1,725                   | Ps. | 2,271              |
| Labor          | 1,372                       |     | 1,587              |
| Legal          | 318                         |     | 427                |
| Total          | Ps. 3,415                   | Ps. | 4,285              |

## 25.5 Changes in the balance of provisions recorded

25 5 2 Labor

| Penalties and other charges<br>New contingencies<br>Reclasification in tax contingencies with Heineken<br>Contingencies added in business combination<br>Cancellation and expiration<br>Payments | Dece | December 31,<br><b>2015</b> |     |         | Dec | ember 31,<br>2013 |
|--|------|-----------------------------|-----|---------|-----|-------------------|
| Balance at beginning of the year   | Ps.  | 2,271                       | Ps. | 3,300   | Ps. | 1,263             |
| Penalties and other charges  |      | 21                          |     | 220     |     | 1                 |
| New contingencies  |      | 84                          |     | 38      |     | 263               |
| Reclasification in tax contingencies with Heineken   |      | -                           |     | 1,349   |     | -                 |
| Contingencies added in business combination  |      | -                           |     | 1,190   |     | 2,143             |
| Cancellation and expiration  |      | (205)                       |     | (798)   |     | (5)               |
| Payments   |      | (214)                       |     | (2,517) |     | (303)             |
| Current portion  |      | -                           |     | -       |     | (163)             |
| Brazil amnesty adoption  |      | -                           |     | (599)   |     | -                 |
| Effects of changes in foreign exchange rates   |      | (232)                       |     | 88      |     | 101               |
| Balance at end of the year   | Ps.  | 1,725                       | Ps. | 2,271   | Ps. | 3,300             |

During 2014, Coca-Cola FEMSA took advantage of a Brazilian tax amnesty program. The settlementof certain outstanding matters under that amnesty program generated a benefit Ps. 455 which is reflected in other income during the year ended December 31, 2014 (see Note 19).

| 25.5.2 Labor                                 | Dece | December 31, |     | cember 31, | Dec | ember 31, |
|--|------|--------------|-----|------------|-----|-----------|
|  |      | 2015         |     | 2014       |     | 2013      |
| Balance at beginning of the year             | Ps.  | 1,587        | Ps. | 1,063      | Ps. | 934       |
| Penalties and other charges                  |      | 210          |     | 107        |     | 139       |
| New contingencies                            |      | 44           |     | 145        |     | 187       |
| Contingencies added in business combination  |      | -            |     | 442        |     | 157       |
| Cancellation and expiration                  |      | (102)        |     | (53)       |     | (226)     |
| Payments                                     |      | (114)        |     | (57)       |     | (69)      |
| Effects of changes in foreign exchange rates |      | (253)        |     | (60)       |     | (59)      |
| Balance at end of the year                   | Ps.  | 1,372        | Ps. | 1,587      | Ps. | 1,063     |

A roll forward for legal contingencies is not disclosed because the amounts are not considered to be material.

While provision for all claims has already been made, the actual outcome of the disputes and the timing of the resolution cannot be estimated by the Company at this time.

#### **25.6 Unsettled lawsuits**

The Company has entered into several proceedings with its labor unions, tax authorities and other parties that primarily involve Coca-Cola FEMSA and its subsidiaries. These proceedings have resulted in the ordinary course of business and are common to the industry in which the Company operates. The aggregate amount being claimed against the Company resulting from such proceedings as of December 31, 2015 is Ps. 29,502. Such contingencies were classified by legal counsel as less than probable but more than remote of being settled against the Company. However, the Company believes that the ultimate resolution of such several proceedings will not have a material effect on its consolidated financial position or result of operations.

Included in this amount Coca-Cola FEMSA has tax contingencies, amounting to approximately Ps. 19,133, with loss expectations assessed by management and supported by the analysis of legal counsel which it considers possible. Among these possible contingencies, are Ps. 5,770 in various tax disputes related primarily to credits for ICMS (VAT) and Tax credits over raw materials acquired from Free Trade Zone Manaus (IPI). Possible claims also include Ps. 11,613 related to the disallowance of IPI credits on the acquisition of inputs from the Manaus Free Trade Zone. Cases related to these matters are pending final decision at the administrative level. Possible claims also include Ps. 1,348 related to compensation of federal taxes not approved by the IRS (Tax authorities). Cases related to these matters are pending final decision in the administrative and judicial spheres. Finally, possible claims include Ps. 402 related to the requirement by the Tax Authorities of State of São Paulo for ICMS (VAT), interest and penalty due to the alleged underpayment of tax arrears for the period 1994-1996. Coca-Cola FEMSA is defending its position in these matters and final decision is pending in court. In addition, the Company has Ps. 4,586 in unsettled indirect tax contingencies regarding indemnification accorded with Heineken over FEMSA Cerveza. These matters are related to different Brazilian federal taxes which are pending final decision.

In recent years in its Mexican and Brazilian territories, Coca-Cola FEMSA has been requested to present certain information regarding possible monopolistic practices. These requests are commonly generated in the ordinary course of business in the soft drink industry where this subsidiary operates. The Company does not expect any material liability to arise from these contingencies.

#### **25.7 Collateralized contingencies**

As is customary in Brazil, the Company has been required by the tax authorities there to collateralize tax contingencies currently in litigation amounting to Ps. 3,569 and Ps. 3,026 as of December 31, 2015 and 2014, respectively, by pledging fixed assets and entering into available lines of credit covering the contingencies (see Note 13).

#### 25.8 Commitments

As of December 31, 2015, the Company has contractual commitments for finance leases for machinery and transport equipment and operating lease for the rental of production machinery and equipment, distribution and computer equipment, and land for FEMSA Comercio's operations.

The contractual maturities of the operating lease commitments by currency, expressed in Mexican pesos as of December 31, 2015, are as follows:

|  | Mexican<br>Pesos |     | U.S.<br>Dollars |     | Others |
|--|------------------|-----|-----------------|-----|--------|
| Not later than 1 year                        | Ps. 3,768        | Ps. | 200             | Ps. | 1      |
| Later than 1 year and not later than 5 years | 13,262           |     | 782             |     | 13     |
| Later than 5 years                           | 16,742           |     | 330             |     | 2      |
| Total  | Ps. 33,772       | Ps. | 1,312           | Ps. | 16     |

Rental expense charged to consolidated net income was Ps. 6,088, Ps. 4,988 and Ps. 4,345 for the years ended December 31, 2015, 2014 and 2013, respectively.

Future minimum lease payments under finance leases with the present value of the net minimum lease payments are as follows:

|  | 2015<br>Minimum<br>Payments | Present<br>Value of<br>Payments | 2014<br>Minimum<br>Payments | Present<br>Value of<br>Payments |
|--|-----------------------------|---------------------------------|-----------------------------|---------------------------------|
| Not later than 1 year                        | Ps. 109                     | Ps. 91                          | Ps. 299                     | Ps. 263                         |
| Later than 1 year and not later than 5 years | 359                         | 327                             | 533                         | 504                             |
| Later than 5 years                           | 166                         | 149                             | 63                          | 64                              |
| Total mínimum lease payments                 | 634                         | 567                             | 895                         | 831                             |
| Less amount representing finance charges     | 67                          | - H. 1 1.                       | 64                          | -                               |
| Present value of minimum lease payments      | 567                         | 567                             | 831                         | 831                             |

The Company through its subsidiary Coca-Cola FEMSA has firm commitments for the purchase of property, plant and equipment of Ps. 92 as December 31, 2015.

### Note 26. Information by Segment

The analytical information by segment is presented considering the Company's business units (as defined in Note 1) based on its products and services, which is consistent with the internal reporting presented to the Chief Operating Decision Maker. A segment is a component of the Company that engages in business activities from which it earns revenues, and incurs the related costs and expenses, including revenues, costs and expenses that relate to transactions with any of Company's other components. All segments' operating results are reviewed regularly by the Chief Operating Decision Maker, which makes decisions about the resources that would be allocated to the segment and to assess its performance, and for which financial information is available.

Inter-segment transfers or transactions are entered into and presented under accounting policies of each segment, which are the same to those applied by the Company. Intercompany operations are eliminated and presented within the consolidation adjustment column included in the tables below.

### a) By Business Unit:

|  |           | FEMSA           | FEMSA         |             |                      |               |              |
|--|-----------|-----------------|---------------|-------------|----------------------|---------------|--------------|
|  | Coca-Cola | Comercio        | Comercio      |             |                      | Consolidation |              |
| 2015   | FEMSA     | Retail Division | Fuel Division | CB Equity   | Other <sup>(1)</sup> | Adjustments   | Consolidated |
| Total revenues Ps                                    | . 152,360 | Ps. 132,891     | Ps. 18,510    | Ps          | Ps. 22,774           | Ps. (14,946)  | Ps.311,589   |
| Intercompany revenue                                 | 3,794     | -               | -             | -           | 11,152               | (14,946)      |              |
| Gross profit   | 72,030    | 47,291          | 1,420         |             | 5,334                | (2,896)       | 123,179      |
| Administrative expenses                              | -         | -               |               |             |                      | -             | 11,705       |
| Selling expenses                                     | 1.2.1     | -               |               | -           | -                    |               | 76,375       |
| Other income   | -         | -               |               |             |                      | -             | 423          |
| Other expenses                                       | -         |                 | -             | -           | -                    | -             | (2,741)      |
| Interest expense                                     | (6,337)   | (634)           | (78)          | -           | (1,269)              | 541           | (7,777)      |
| Interest income                                      | 414       | 31              | 35            | 18          | 1,067                | (541)         | 1,024        |
| Other net finance expenses <sup>(3)</sup>            | -         | -               | -             | -           |                      | -             | (865)        |
| Income before income taxes and share of the profit   |           |                 |               |             |                      |               |              |
| of associates and joint ventures accounted for using |           |                 |               |             |                      |               |              |
| the equity method                                    | 14,725    | 10,130          | 164           | 8           | 208                  | (72)          | 25,163       |
| Income taxes   | 4,551     | 956             | 28            | 2           | 2,395                | -             | 7,932        |
| Share of the profit of associates and joint ventures |           |                 |               |             |                      |               |              |
| accounted for using the equity method, net of taxes  | 155       | (10)            |               | 5,879       | 21                   | -             | 6,045        |
| Consolidated net income                              | -         | -               | -             |             |                      | -             | 23,276       |
| Depreciation and amortization <sup>(2)</sup>         | 7,144     | 3,336           | 63            |             | 282                  |               | 10,825       |
| Non-cash items other than depreciation               | .,        | -,              |               |             |                      |               |              |
| and amortization                                     | 1,443     | 280             | 17            | 1.1.1.1.4.0 | 326                  | -             | 2,066        |
| Investments in associates and joint ventures         | 17,873    | 744             | 19            | 92,694      | 401                  |               | 111,731      |
| Total assets   | 210,249   | 67,211          | 3,230         | 95,502      | 49,213               | (16,073)      | 409,332      |
| Total liabilities                                    | 101,514   | 44,783          | 2,752         | 4,202       | 30,298               | (16,073)      | 167,476      |
| Investments in fixed assets (4)                      | 11,484    | 6,048           | 228           |             | 1,448                | (323)         | 18,885       |

<sup>(1)</sup> Includes other companies (see Note 1) and corporate.

<sup>(2)</sup> Includes bottle breakage.

(3) Includes foreign exchange loss, net; loss on monetary position for subsidiaries in hyperinflationary economies; and market value gain on financial instruments.

<sup>(4)</sup> Includes acquisitions and disposals of property, plant and equipment, intangible assets and other long-lived assets.

| $\begin{tabular}{ c c c c c c c c c c c c c c c c c c c$   | 2014  | Coca-Cola<br>FEMSA | FEMSA<br>Comercio<br>Retail Division | CB Equity       | Other <sup>(1)</sup> | Consolidation<br>Adjustments | Consolidated |
|--|---|--------------------|--------------------------------------|-----------------|----------------------|------------------------------|--------------|
|  |   |                    |                                      |                 |                      | ,                            |              |
|  |   | ,                  | PS. 109,624                          | PS              |                      |                              | PS.263,449   |
| $\begin{array}{c c c c c c c c c c c c c c c c c c c $   | 1 /   |                    | 20.200                               |                 |                      |                              | -            |
|  |   | 08,382             | 39,380                               | -               | 4,871                | (2,408)                      |              |
| $\begin{array}{c c c c c c c c c c c c c c c c c c c $   |   |                    |                                      |                 |                      |                              |              |
| $ \begin{array}{c c c c c c c c c c c c c c c c c c c $  |   | -                  | -                                    | -               | -                    | -                            |              |
| $\begin{array}{l classical constraints of the profit of associates and joint ventures accounted for using the equity method, net of taxes (12) 37 5.244 (17) - 5.139 (149) (1$ |   |                    |                                      | -               |                      | -                            |              |
| $\begin{array}{  l l l l l l l l l l l l l l l l l l $   | 1   | (E E 4 6)          | (696)                                |                 | (1.002)              | 624                          |              |
| $ \begin{array}{c c c c c c c c c c c c c c c c c c c $  | -   |                    | . ,                                  | 16              |                      |                              |              |
| $\begin{array}{l Income before income taxes and share of the profit of associates and joint ventures accounted for using the equity method 14,952 7,959 8 905 (80) 23,744 Income taxes 3,861 541 2 1,849 - 6,253 Share of the profit of associates and joint ventures (125) 37 5,244 (17) - 5,139 Consolidated net income 2,2630 Consolidated net income$  |   | 379                | 23                                   | 10              | 1,000                | (024)                        |              |
| $\begin{array}{c c c c c c c c c c c c c c c c c c c $   |   |                    |                                      |                 |                      |                              | (1,149)      |
| $\begin{array}{c c c c c c c c c c c c c c c c c c c $   | -   |                    |                                      |                 |                      |                              |              |
| Income Taxes         3,861         541         2         1,849         -         6,253           Share of the profit of associates and joint ventures         (125)         37         5,244         (17)         -         5,139           Consolidated net income         -         -         -         -         22,630           Depreciation and amortization <sup>(2)</sup> 6,949         2,872         -         193         -         10,014           Non-cash items other than depreciation and amortization         693         204         -         87         -         984           Investments in associates and joint ventures         17,326         742         83,710         381         -         102,159           Total assets         212,366         43,722         85,742         51,251         (16,908)         376,173           Total itabilities         102,248         31,860         20.05         26,846         (16,908)         376,173           Total resources         Ps.         15,6011         Ps.         97,572         Ps.         Ps.         17,254         Ps.         (12,740)         -         963           Intercompany revenue         3,116         -         -         -         -         -   | ,   | 14.952             | 7 959                                | 8               | 905                  | (80)                         | 23 744       |
| $\begin{array}{ c c c c c c c c c c c c c c c c c c c$   | 0 1 /   |                    |                                      |                 |                      | (00)                         |              |
| accounted for using the equity method, net of taxes(125)375,244(17)-5,139Consolidated net income22,630Depreciation and amortization $[1]$ 6,9492,872-193-100,14Non-cash items other than depreciation and amortization693204-87-984Investments in associates and joint ventures17,32674283,710381-102,159Total assets212,36643,72285,74251,251(16,908)136,163Investments in fixed assets $[6]$ 11,3135,191-1,955(296)18,1632013-19,955(296)18,1632013-9,624(12,740)Ps,258,097Intercompany revenue3,1169,624(12,740)9,963Selling expenses9,963Selling expenses9,963Selling expenses9,963Selling expense9,963Selling expense9,963Selling expense9,963Selling expense1,143Interest expense1,225Other expense $1^{10}$ <td></td> <td>5,001</td> <td>511</td> <td>2</td> <td>1,019</td> <td></td> <td>0,235</td>  |   | 5,001              | 511                                  | 2               | 1,019                |                              | 0,235        |
| $\begin{array}{c c c c c c c c c c c c c c c c c c c $   |   | (125)              | 37                                   | 5 244           | (17)                 |                              | 5 1 3 9      |
| $\begin{array}{ c c c c c c c c c c c c c c c c c c c$   |   | (120)              |                                      |                 | (17)                 |                              |              |
| Non-cash items other than depreciation and amortization693204.87984Investments in associates and joint ventures17,32674283,710381102,159Total assets212,36643,72285,74251,251(16,908)376,173Total liabilities102,24831,8602,00526,846(16,908)146,051Investments in fixed assets (**)11,3135,191.1,955(296)18,163 <b>Dial sets</b>  |   |                    |                                      | -               |                      | -                            |              |
| $\begin{tabular}{ c c c c c c c c c c c c c c c c c c c$   |   |                    |                                      |                 |                      | -                            |              |
|  |   |                    |                                      |                 |                      | -                            |              |
| $ \begin{array}{c c c c c c c c c c c c c c c c c c c $  | ,   |                    |                                      |                 |                      |                              |              |
| Investments in fixed assets <sup>(4)</sup> 11,313         5,191         -         1,955         (296)         18,163           2013         Total revenues         Ps. 156,011         Ps. 97,572         Ps.         -         Ps. 17,254         Ps. (12,740)         Ps.258,097           Intercompany revenue         3,116         -         -         9,624         (12,740)         Ps.258,097           Gross profit         72,935         34,586         -         4,670         (2,537)         109,654           Administrative expenses         -         -         -         -         9,663           Selling expenses         -         -         -         -         9,963           Other icome         -         -         -         -         9,963           Other expenses         -         -         -         -         69,574           Other expenses         -         -         -         -         611           Other expenses         -         -         -         -         (1,439)           Interest income         654         5         12         1,030         (476)         1,225           Other net finance expenses <sup>(B)</sup> -         - <td< td=""><td></td><td></td><td></td><td></td><td></td><td>( , , ,</td><td></td></td<>   |   |                    |                                      |                 |                      | ( , , ,                      |              |
| 2013         77.20         Ps.         15.6,011         Ps.         97.572         Ps.         Ps.         17.254         Ps.         (12.740)         Ps.258,097           Intercompany revenue         3,116         -         -         9,634         (12.740)         -         -         9,663           Gross profit         72.935         34,586         -         4,670         (2,537)         109,654           Administrative expenses         -         -         -         -         -         9,633           Selling expenses         -         -         -         -         -         -         9,634           Other income         -         -         -         -         -         -         69,574           Other expenses         -         -         -         -         -         64311           Interest income         654         5         12         1,030         (476)         1,225           Income before income taxes and share of the profit         -         -         -         -         1,1433           Income taxes         5,731         339         1         1,685         -         7,756           Share of the profit of associates and jo  |   |                    |                                      | 2,005           |                      | ,                            |              |
| $\begin{array}{ c c c c c c c c c c c c c c c c c c c$   | Investments in fixed assets (4)                     | 11,313             | 5,191                                | -               | 1,955                | (296)                        | 18,163       |
| $\begin{array}{ c c c c c c c c c c c c c c c c c c c$   | 2013  |                    | 100                                  | ALIANT          |                      |                              |              |
| $\begin{array}{cccccccccccccccccccccccccccccccccccc$   | Total revenues                                      | Ps. 156,011        | Ps. 97,572                           | Ps              |                      | Ps. (12,740)                 | Ps.258,097   |
| $\begin{array}{c c c c c c c c c c c c c c c c c c c $   | Intercompany revenue                                |                    | - 10                                 |                 | 9,624                | (12,740)                     | -            |
| Selling expenses69,574Other income651Other expenses651Other expenses3,341(601)-(865)476(4,331)Interest expense(6545121,030(476)1,225Other net finance expenses <sup>[3]</sup> (1,143)Income before income taxes and share of the profit(1,143)of associate and joint ventures accounted for(1,143)Income taxes5,73133911,685-7,756Share of the profit of associates and joint ventures4,831accounted for using the equity method, net of taxes289114,587(56)-4,831Consolidated net income22,155Depreciation and amortization <sup>[2]</sup> 7,1322,443-121-9,696Non-cash items other than depreciation and amortization12197-108-317Investments in associates and joint ventures16,66539,61773480,351478-98,330Total liabilities99,51237,8581,93321,807(24,468)136,642   | Gross profit  | 72,935             | 34,586                               |                 | 4,670                | (2,537)                      |              |
| $\begin{array}{c c c c c c c c c c c c c c c c c c c $   | Administrative expenses                             | -                  | -                                    | -               | -                    | -                            | 9,963        |
| $\begin{array}{c c c c c c c c c c c c c c c c c c c $   | Selling expenses                                    |                    | -                                    | -               | -                    | -                            | 69,574       |
| $\begin{array}{ c c c c c c c c c c c c c c c c c c c$   | Other income  |                    | -                                    |                 |                      |                              | 651          |
| $\begin{array}{ c c c c c c c c c c c c c c c c c c c$   | Other expenses                                      | -                  |                                      |                 |                      | -                            | (1,439)      |
| Other net finance expenses $^{(3)}$ (1,143)Income before income taxes and share of the profit<br>of associate and joint ventures accounted for<br>using the equity method17,2242,89045,120(158)25,080Income taxes5,73133911,685-7,756Share of the profit of associates and joint ventures<br>accounted for using the equity method, net of taxes289114,587(56)-4,831Consolidated net income22,155Depreciation and amortization $^{(2)}$ 7,1322,443-121-9,696Non-cash items other than depreciation and amortization12197-108-317Investments in associates and joint ventures16,76773480,351478-98,330Total assets216,66539,61782,57645,487(25,153)359,192Total liabilities99,51237,8581,93321,807(24,468)136,642   | Interest expense                                    | (3,341)            | (601)                                |                 | ( )                  | 476                          | (4,331)      |
| Income before income taxes and share of the profit<br>of associate and joint ventures accounted for<br>using the equity method17,2242,89045,120(158)25,080Income taxes5,73133911,685-7,756Share of the profit of associates and joint ventures<br>accounted for using the equity method, net of taxes289114,587(56)-4,831Consolidated net income22,155Depreciation and amortization <sup>[2]</sup> 7,1322,443-121-9,696Non-cash items other than depreciation and amortization12197-108-317Investments in associates and joint ventures16,76773480,351478-98,330Total assets216,66539,61782,57645,487(25,153)359,192Total liabilities99,51237,8581,93321,807(24,468)136,642  |   | 654                | 5                                    | 12              | 1,030                | (476)                        |              |
| of associate and joint ventures accounted for<br>using the equity method $17,224$ $2,890$ $4$ $5,120$ $(158)$ $25,080$ Income taxes $5,731$ $339$ $1$ $1,685$ $ 7,756$ Share of the profit of associates and joint ventures<br>accounted for using the equity method, net of taxes $289$ $11$ $4,587$ $(56)$ $ 4,831$ Consolidated net income $     22,155$ Depreciation and amortization (2) $7,132$ $2,443$ $ 121$ $ 9,696$ Non-cash items other than depreciation and amortization $12$ $197$ $ 108$ $ 317$ Investments in associates and joint ventures $16,767$ $734$ $80,351$ $478$ $ 98,330$ Total assets $216,665$ $39,617$ $82,576$ $45,487$ $(25,153)$ $359,192$ Total liabilities $99,512$ $37,858$ $1,933$ $21,807$ $(24,468)$ $136,642$   |   | -                  |                                      | -               | -                    |                              | (1,143)      |
| using the equity method17,2242,89045,120(158)25,080Income taxes5,73133911,685-7,756Share of the profit of associates and joint ventures<br>accounted for using the equity method, net of taxes289114,587(56)-4,831Consolidated net income22,155Depreciation and amortization (2)7,1322,443-121-9,696Non-cash items other than depreciation and amortization12197-108-317Investments in associates and joint ventures16,76773480,351478-98,330Total assets216,66539,61782,57645,487(25,153)359,192Total liabilities99,51237,8581,93321,807(24,468)136,642   | 1   |                    |                                      |                 |                      |                              |              |
| Income taxes5,73133911,685-7,756Share of the profit of associates and joint ventures $289$ 11 $4,587$ $(56)$ - $4,831$ $\underline{Consolidated net income}$ 22,155Depreciation and amortization (2)7,1322,443-121-9,696Non-cash items other than depreciation and amortization12197-108-317Investments in associates and joint ventures16,76773480,351478-98,330Total assets216,66539,61782,57645,487(25,153)359,192Total liabilities99,51237,8581,93321,807(24,468)136,642   | ,   |                    |                                      |                 |                      |                              |              |
| Share of the profit of associates and joint ventures<br>accounted for using the equity method, net of taxes289114,587(56)-4,831Consolidated net income22,155Depreciation and amortization $(2)$ 7,1322,443-121-9,696Non-cash items other than depreciation and amortization12197-108-317Investments in associates and joint ventures16,76773480,351478-98,330Total assets216,66539,61782,57645,487(25,153)359,192Total liabilities99,51237,8581,93321,807(24,468)136,642   |   |                    | ,                                    |                 |                      | (158)                        |              |
| $\begin{tabular}{ c c c c c c c c c c c c c c c c c c c$   |   | 5,731              | 339                                  | 1               | 1,685                | -                            | 7,756        |
| Consolidated net income         -         -         -         -         22,155           Depreciation and amortization <sup>(2)</sup> 7,132         2,443         -         121         -         9,696           Non-cash items other than depreciation and amortization         12         197         -         108         -         317           Investments in associates and joint ventures         16,767         734         80,351         478         -         98,330           Total assets         216,665         39,617         82,576         45,487         (25,153)         359,192           Total liabilities         99,512         37,858         1,933         21,807         (24,468)         136,642  |   |                    |                                      |                 |                      |                              |              |
| Depreciation and amortization <sup>(2)</sup> 7,132         2,443         -         121         -         9,696           Non-cash items other than depreciation and amortization         12         197         -         108         -         317           Investments in associates and joint ventures         16,767         734         80,351         478         -         98,330           Total assets         216,665         39,617         82,576         45,487         (25,153)         359,192           Total liabilities         99,512         37,858         1,933         21,807         (24,468)         136,642   | accounted for using the equity method, net of taxes | 289                | 11                                   | 4,587           | (56)                 |                              | 4,831        |
| Non-cash items other than depreciation and amortization         12         197         -         108         -         317           Investments in associates and joint ventures         16,767         734         80,351         478         -         98,330           Total assets         216,665         39,617         82,576         45,487         (25,153)         359,192           Total liabilities         99,512         37,858         1,933         21,807         (24,468)         136,642  | Consolidated net income                             |                    | -                                    | -               |                      | -                            | 22,155       |
| Non-cash items other than depreciation and amortization         12         197         -         108         -         317           Investments in associates and joint ventures         16,767         734         80,351         478         -         98,330           Total assets         216,665         39,617         82,576         45,487         (25,153)         359,192           Total liabilities         99,512         37,858         1,933         21,807         (24,468)         136,642  | Depreciation and amortization <sup>(2)</sup>        | 7,132              | 2,443                                | -               | 121                  |                              | 9,696        |
| Total assets         216,665         39,617         82,576         45,487         (25,153)         359,192           Total liabilities         99,512         37,858         1,933         21,807         (24,468)         136,642   |   |                    |                                      | -               | 108                  | -                            |              |
| Total assets         216,665         39,617         82,576         45,487         (25,153)         359,192           Total liabilities         99,512         37,858         1,933         21,807         (24,468)         136,642   | Investments in associates and joint ventures        | 16,767             | 734                                  | 80,351          | 478                  |                              | 98,330       |
| Total liabilities         99,512         37,858         1,933         21,807         (24,468)         136,642  | ,   |                    |                                      |                 |                      | (25,153)                     |              |
|  | Total liabilities                                   |                    |                                      |                 |                      | ( , ,                        | 136,642      |
| ,  | Investments in fixed assets (4)                     | 11,703             | 5,683                                | 1 2 1 1 1 - 1 / | 831                  | (335)                        | 17,882       |

(1) Includes other companies (see Note 1) and corporate.
 (2) Includes bottle breakage.
 (3) Includes foreign exchange loss, net; loss on monetary position for subsidiaries in hyperinflationary economies; and market value gain on financial instruments.
 (4) Includes acquisitions and disposals of property, plant and equipment, intangible assets and other long-lived assets.

#### b) By Geographic Area:

The Company aggregates geographic areas into the following for the purposes of its consolidated financial statements: (i) Mexico and Central America division (comprising the following countries: Mexico, Guatemala, Nicaragua, Costa Rica and Panama) and (ii) the South America division (comprising the following countries: Brazil, Argentina, Colombia, Chile and Venezuela). Venezuela operates in an economy with exchange controls and hyper-inflation; and as a result, it is not aggregated into the South America area, (iii) Europe (comprised of the Company's equity method investment in Heineken) and (iv) the Asian division comprised of the Coca Cola FEMSA's equity method investment in CCFPI (Philippines) which was acquired in January 2013.

Geographic disclosure for the Company is as follow:

|                                    |  |          | Tota  |             |
|------------------------------------|--|----------|-------|-------------|
|                                    |  | Total    | Ν     | Non Current |
|                                    |  | Revenues |       | Assets      |
| 2015                               |  |          |       |             |
| Mexico and Central America (1) (2) | Ps.  | 228,563  | Ps.   | 158,506     |
| South America (3)                  |  | 74,928   |       | 67,568      |
| Venezuela                          |  | 8,904    |       | 3,841       |
| Europe                             |  | -        |       | 92,694      |
| Consolidation adjustments          |  | (806)    |       | -           |
| Consolidated                       | Ps.  | 311,589  | Ps.   | 322,609     |
| 2014                               |  |          | 100   | 1.00        |
| Mexico and Central America (1) (2) | Ps.  | 186,736  | Ps.   | 139,899     |
| South America (3)                  |  | 69,172   |       | 67,078      |
| Venezuela                          |  | 8,835    |       | 6,374       |
| Europe                             |  | -        |       | 83,710      |
| Consolidation adjustments          |  | (1,294)  |       | -           |
| Consolidated                       | Ps.  | 263,449  | Ps.   | 297,061     |
|                                    |  |          | No.   | Total       |
|                                    |  |          | 25.01 | Revenues    |
| 2013                               |  |          |       |             |
| Mexico and Central America (1) (2) |  |          | Ps.   | 171,726     |
| South America (3)                  |  |          |       | 55,157      |
| Venezuela                          |  |          |       | 31,601      |
| Europe                             |  |          |       | -           |
| Consolidation adjustments          | and the second |          |       | (387)       |
| Consolidated                       |  | 1100000  | Ps.   | 258,097     |

(1) Central America includes Guatemala, Nicaragua, Costa Rica and Panama. Domestic (Mexico only) revenues were Ps. 218,809, Ps. 178,125 and Ps. 163,351 during the years ended December 31, 2015, 2014 and 2013, respectively. Domestic (Mexico only) non-current assets were Ps. 157,080 and Ps. 138,662, as of December 31, 2015, and December 31, 2014, respectively.

(2) Coca-Cola FEMSA's Asian division consists of the 51% equity investment in CCFPI (Philippines) which was acquired in 2013, and is accounted for using the equity method of accounting (see Note 10). The equity in earnings of the Asian division were Ps. 86, Ps. (334) and Ps. 108 in 2015, 2014 and 2013, respectively as is the equity method investment in CCFPI was Ps. 9,996, Ps. 9,021 and Ps. 9,398 this is presented as part of the Company's corporate operations in 2015, 2014 and 2013, respectively and thus disclosed net in the table above as part of the "Total Non Current assets" in the Mexico & Central America division. However, the Asian division is represented by the following investee level amounts, prior to reflection of the Company's 51% equity interest in the accompanying consolidated financial statements: revenues Ps. 19,576, Ps. 16,548 and Ps. 13,438, gross profit Ps. 5,325, Ps. 4,913 and Ps. 4,285, income before income taxes Ps. 334, Ps. 664 and Ps. 310, depreciation and amortization Ps. 2,369, Ps. 643 and Ps. 1,229, total assets Ps. 22,002 Ps. 19,877 and Ps. 17,232, total liabilities Ps. 6,493, Ps. 6,614 and Ps. 4,488, capital expenditures Ps. 1,778, Ps. 2,215 and Ps. 1,889, as of December 31, 2015, 2104 and 2013, respectively.

(3) South America includes Brazil, Argentina, Colombia, Chile and Venezuela, although Venezuela is shown separately above. South America revenues include Brazilian revenues of Ps. 39,749, Ps. 45,799 and Ps. 31,138 during the years ended December 31, 2015, 2014 and 2013, respectively. Brazilian non-current assets were Ps. 44,851 and Ps. 51,587, as of December 31, 2015 and December 31, 2014, respectively. South America revenues include Colombia revenues of Ps. 14,283, Ps. 14,207 and Ps. 13,354 during the years ended December 31, 2015, 2014 and 2013, respectively. Colombia non-current assets were Ps. 12,755 and Ps. 12,933, as of December 31, 2015 and December 31, 2014, respectively. South America revenues include Argentina revenues of Ps. 14,004, Ps. 9,714 and Ps. 10,729 during the years ended December 31, 2015, 2014 and 2013, respectively. Argentina non-current assets were Ps. 2,861 and Ps. 2,470, as of December 31, 2015 and December 31, 2014, respectively. South America revenues include Chile revenues of Ps. 7,586 during the year ended December 31, 2015. Chile non-current assets were Ps. 7,031, as of December 31, 2015.

### Note 27. Future Impact of Recently Issued Accounting Standards not yet in Effect

The Company has not applied the following standards and interpretations that are issued, but not yet effective, up to the date of issuance of the Company's financial statements are disclosed below. The Company intends to adopt these standards, if applicable, when they become effective.

#### **IFRS 9, Financial Instruments**

In July 2014, the IASB issued the final version of IFRS 9 Financial Instruments which reflects all phases of the financial instruments project and replaces IAS 39 Financial Instruments: Recognition and Measurement and all previous versions of IFRS 9. The standard introduces new requirements for classification and measurement, impairment, and hedge accounting. IFRS 9 is effective for annual periods beginning on or after January 1, 2018, with early application permitted. The transition to IFRS 9 differs by requirements and is partly retrospective and partly prospective. The Company has not early adopted this IFRS, and the Company has yet to complete its evaluation of whether it will have a material impact on its consolidated financial statements.

#### IFRS 15, Revenue from Contracts with Customers

IFRS 15, "Revenue from Contracts with Customers", was originally issued in May 2014 and applies to annual reporting periods beginning on or after January 1, 2018, earlier application is permitted. Revenue is recognized as control is passed, either over time or at a point in time.

The standard outlines a single comprehensive model for entities to use in accounting for revenue arising from contracts with customers and supersedes most current revenue recognition guidance, including industry specific guidance. In applying the revenue model to contracts within its scope, an entity will: 1) Identify the contract(s) with a customer; 2) Identify the performance obligations in the contract; 3) Determine the transaction price; 4) Allocate the transaction price to the performance obligations in the contract; 5) Recognize revenue when (or as) the entity satisfies a performance obligation. Also, an entity needs to disclose sufficient information to enable users of financial statements to understand the nature, amount, timing and uncertainty of revenue and cash flows arising from contracts with customers. The Company has yet to complete its evaluation of whether there will be a significant impact as a consequence of this standard's adoption; nonetheless most of the Company's operations are at a single point in time, which is when the Company transfers goods or services to a customer. The Company does not expect a potential impact on its consolidated financial statements and the Company expects to complete its evaluation during 2017.

#### IFRS 16, Leases

IFRS 16 "Leases" was issued in January 2016 and supersedes IAS 17 "Leases" and related interpretations. The new standard brings most leases on-balance sheet for lessees under a single model, eliminating the distinction between operating and finance leases. Lessor accounting, however, remains largely unchanged and the distinction between operating and finance leases is retained. IFRS 16 is effective for periods beginning on or after 1 January 2019, with earlier adoption permitted if IFRS 15 'Revenue from Contracts with Customers' has also been applied.

Under IFRS 16 a lessee recognizes a right-of-use asset and a lease liability. The right-of-use asset is treated similarly to other non-financial assets and depreciated accordingly and the liability accrues interest. This will typically produce a front-loaded expense profile (whereas operating leases under IAS 17 would typically have had straight-line expenses) as an assumed linear depreciation of the right-of-use asset and the decreasing interest on the liability will lead to an overall decrease of expense over the life of the lease.

The lease liability is initially measured at the present value of the lease payments payable over the lease term, discounted at the rate implicit in the lease if that can be readily determined. If that rate cannot be readily determined, the lessee shall use their incremental borrowing rate. However, a lessee may elect to account for lease payments as an expense on a straight-line basis over the lease term for leases with a lease term of 12 months or less and containing no purchase options (this election is made by class of underlying asset); and leases where the underlying asset has a low value when new, such as personal computers or small items of office furniture (this election can be made on a lease-by-lease basis). The Company has yet to complete its evaluation whether there will be a potential impact as a consequence of this standard's adoption, although given the nature of the Company's operations, it will expect a significant impact on its consolidated financial statements.

#### Amendments to IAS 7, Disclosure Initiative

The amendments to IAS 7 Statement of Cash Flows, require that the following changes in liabilities arising from financing activities be disclosed separately from changes in other assets and liabilities: (i) changes from financing cash flows; (ii) changes arising from obtaining or losing control of subsidiaries or other businesses; (iii) the effect of changes in foreign exchange rates; (iv) changes in fair values; and (v) other changes. One way to fulfill the new disclosure requirement is to provide a reconciliation between the opening and closing balances in the statement of financial position for liabilities arising from financing activities.

Liabilities arising from financing activities are those for which cash flows were, or future cash flows will be, classified in the statement of cash flows as cash flows from financing activities. The new disclosure requirements also relate to changes in financial assets if they meet the same definition.

These amendments are effective for annual periods beginning on or after 1 January 2017 with earlier application permitted, and entities need not provide comparative information when they first apply them. The Company is in the process of assessing the potential impacts from the adoption of these amendments in its financial statements.

### Note 28. Subsequent Events

In January 18, 2016, Eduardo Padilla Silva replaced Daniel Rodriguez Cofré as our Chief Financial and Corporate Officer, and Mr. Rodriguez Cofré replaced Mr. Padilla Silva as Chief Executive Officer of FEMSA Comercio.

In February 17, 2016, the president of Venezuela announced a devaluation of the official exchange rate of 37% and moved the existing three-tier exchange rates system into dual system as part of a package of economic policies aimed to face the economic crisis from the OPEC member-countries. The official exchange rate (6.30 bolivars per U.S. dollar as of December 31, 2015) and the SICAD exchange rate (13.50 bolivars per U.S. dollar as of December 31, 2015), were merged into a new official exchange rate at 10 bolivars per U.S. dollar. The SIMADI exchange rate was maintained in the same conditions it operated before this date. At the date of this report, no specific guidance has been defined with respect to the use of each exchange rate available. The Company will closely monitor developments in this area, which may affect the exchange rate(s) used prospectively.

# Headquarters

FEMSA Corporate Offices General Anaya No. 601 Pte. Col. Bella Vista Monterrey, Nuevo León Mexico, C.P. 64410 Phone: (52) 81 8328-6000 Fax: (52) 81 8328-6080

Coca-Cola FEMSA Mario Pani N° 100 Col. Santa Fé Cuajimalpa 05348, México, D.F. Mexico Phone: (52) 55 1519-5000 FEMSA Comercio Edison No. 1235 Nte. Col. Talleres Monterrey, Nuevo León Mexico, C.P. 64480 Phone: (52) 81 8389-2121 Fax: (52) 81 8389-2106

FEMSA Negocios Estratégicos General Anaya No. 601 Pte. Col. Bella Vista Monterrey, Nuevo León Mexico, C.P. 64410 Phone: (52) 81 8328-6600 Fax: (52) 81 8328-6601

The FEMSA 2015 Annual Report may contain certain forward-looking statements concerning FEMSA and its subsidiaries' future performance and should be considered as good faith estimates of FEMSA and its subsidiaries. These forward-looking statements reflect management's expectations and are based upon currently available data. Actual results are subject to further events and uncertainties which could materially impact the Company's subsidiaries' actual performance.